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About This

Report



About This Report [GRI 2-3-2-5]

Chang Wah Technology Co., Ltd. (CWTC or the Company) has prepared this report with reference to the GRI Standards issued by the Global Reporting Initiative (GRI) and in accordance with the "Rules Governing the Preparation and Filing of Sustainability Reports by TPEx Listed Companies" of the Taipei Exchange (TPEx). This report has been publicly released in the "Corporate Social Responsibility (CSR)" section of the Company's official website, demonstrating the Company's concrete achievements and performance in Environmental (E), Social (S), and Governance (G) aspects to realize the vision of sustainable management and development.

Reporting Period

CWTC regularly releases sustainability reports on an annual basis, and this is the fifth report. The 2024 sustainability report was issued in August 2025, covering information from January 1 to December 31, 2024. To ensure the completeness of information disclosure, some of the data covers periods before and after the reporting period.

Reporting Boundary

The reporting boundary of this report covers CWTC and its subsidiaries. The financial information, greenhouse gas inventory, environmental, occupational health and safety, and social data presented in this report encompass all entities included in the consolidated financial statements. If the disclosure scope differs from the aforementioned, it will be specified in the corresponding section.

Audit and External Verification

The content of this report was reviewed for accuracy and completeness by the heads of each department. The Sustainability Information Disclosure Team compiled the information and prepared the report, which was then submitted to the Sustainable Development Committee for review and reported to the Board of Directors on August 6, 2025, prior to its release.

The disclosed financial performance data has been prepared in accordance with the International Financial Reporting Standards (IFRSs) as endorsed by the Financial Supervisory Commission (FSC) and audited by Deloitte & Touche. Unless otherwise stated, all figures are expressed in New Taiwan dollars.



The 2024 GHG emissions data of CWTC and its subsidiaries was inventoried in accordance with the latest version of the ISO 14064:2018 standard, and a verification statement was obtained. The merged individual inspection agencies are listed in the appendix of this report.

The key performance information in this report has been verified by an independent third party—Live Susthinkability CPA Firm. In accordance with ISAE 3000, "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information," issued by the Accounting Research and Development Foundation, the firm conducted a limited assurance engagement and issued a limited assurance report. For the scope of assurance and the verification statement, please refer to the appendix.

Contact Information



For continuous communication with stakeholders, you are most welcome to contact us with your valuable suggestions. The contact information is as follows:

Address: NO. 24, Kai-Fa Road Nan-Tze Dist., Kaohsiung. Taiwan, R.O.C.

E-mail: cwtkh@cwtcglobal.com

Official Website: https://www.cwtcglobal.com/





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Letter from The Chairman

Driving lead frame technological innovation toward a smart and sustainable semiconductor future!

Amid the ever-advancing global wave of technology, lead frames are no longer merely the "supporting components" in packaging—they have become critical elements that directly impact product performance, reliability, and environmental footprint. In response to the rapid emergence of next-generation applications such as 5G, AI, and electric vehicles, we firmly recognize that technological innovation must go hand in hand with corporate responsibility in order to build a truly resilient industrial value chain.

CWTC has long been committed to the research and development of advanced lead frame technologies. Our focus areas include:

- High-density miniaturized designs to support smaller, more powerful device packaging;
- Enhanced thermal conductivity and electrical performance to meet the demands of high-power and high-speed computing;
- Modular and heterogeneous integration, enabling multi-chip and multi-functional packaging solutions.

However, technological advancement must not come at the expense of the environment. That is why we uphold a "Sustainability First" principle throughout the development and manufacturing processes of our lead frame products.

Green Materials and Processes

We have fully adopted lead-free processes and designs compatible with low-silver solder, prioritizing the use of recyclable metals and low-carbon emission material sources to reduce environmental impact. In terms of manufacturing, we continuously optimize our stamping and etching processes, focusing on waste reduction, energy conservation, and emissions reduction as our core performance indicators.

Energy Management

Through concrete actions such as energy audits and the replacement of energy-saving equipment, we have effectively reduced the energy intensity per unit of product, ensuring that every kilowatt-hour is utilized for critical performance. At the same time, we actively encourage our supply chain partners to implement energy-saving and carbon reduction measures, amplifying the overall sustainability impact across the entire industry value chain.



Sustainable Management Performances

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Social Responsibility and Talent Sustainability

We believe that talent is the soul of technology. The CWTC lead frame team has implemented a Technical Knowledge Transfer Program and a Women in Engineering Development Program to encourage more young people to join the high-tech manufacturing industry. At the same time, we are committed to fostering a diverse and inclusive workplace culture.

Occupational Safety and Health Management

We regard employee safety and health as the foundation of our corporate responsibility. To this end, we have implemented the ISO 45001 Occupational Health and Safety Management System, conducting regular risk assessments and training programs to enhance safety awareness and emergency response capabilities in the workplace. In addition, we continue to invest in smart monitoring technologies and equipment automation to reduce the proportion of high-risk manual operations, ensuring that every employee can work in a safe, healthy, and respectful environment.

Looking ahead, the semiconductor lead frame market is expected to continue its growth. In response to global demand, we will deliver products with higher performance and greater environmental sustainability. At the same time, we remain committed to advancing our corporate vision of "Technology and Sustainability in Harmony."

Let us shape the future through innovation and build sustainability through responsibility!

CWTC Chairman and President





Sustainable Management Performances



Sustainable Management Performances





- Recycling rate of water withdrawal has increased by approximately 4%.
- •Waste reuse reached 96%
 - •No human rights violations or labor disputes occurred in 2024.
 - •No major occupational injury cases or occupational diseases occurred.
 - •The Occupational Heath and Safety Management System of Taiwan plant obtained I SQ45001:2018 certification.
 - •The Taiwan plant has been certified as a Healthy Workplace by the Health Promotion Administration, Ministry of Health and Welfare.
 - •The Taiwan plant has been awarded the Green Enterprise Certification by the Taiwan Organic Living Environmental Education Promotion Association.
 - •The proportion of local employees was 90%, and employed sufficient number of disabled people in Taiwan.
 - •The total training hours for employees reached 160,236 hours, increased 20%
 - •The proportion of female employees was 38%, and it was 32% at the supervisory level.
 - •Adopted 60 street trees for greening project in the industrial park.
 - •Operating revenue was NT\$11,986,794 thousand · and earnings per share were NT\$2.02, based on a par value of NT\$0.4 per share.
 - •Ranked in the Top 5% of OTC Companies in the 11th Corporate Governance Evaluation.
 - •We hold a total of 269 patents and 7 trademarks worldwide.
 - •The proportion of local procurement accounted for 57% of all procurement.



Corresponding policies, strategies, and action plans to UN Sustainable Development Goals (SDGs)

SDGs Core Objectives	Achievements	Corresponding Issues	SDGs Core Objectives	Achievements	Corresponding Issues
GOOD HEALTH and well-being	There are regular employee health check-ups every year and the health risk classification approach in place to provide timely tracking of employee health, encourage treatments and		7 AFFORDABLE AND CLEAN ENERGY	Increase installed capacity of rooftop solar system.	3.3 Energy Management
- ₩•	prevent the occurrence of occupational diseases. • We provide safe and healthy working environment, keep monitoring various operating environment and promote the programs of occupational health and safety.	4.4 Occupational Health and Safety		 Employment equality, respect for human rights, employee diversity, and prohibition of child labor and forced labor are incorporated into our recruitment principles and processes. 	4.1 Human Rights Policies
	Hold vocational training courses covering a wide range of fields for employees every year.	vocational training courses covering a wide 4.3 Talent Development		 Employees are entitled to appropriate compensation package and fair promotion opportunities. 	4.2 Talent Attraction and Retention
4 QUALITY EDUCATION	 Supporting local education by actively promoting industry-academia and cooperative education programs with local universities, colleges, and vocational high schools. 	4.5 Social Engagement	8 DESENT WORK AND ECONOMIC GROWTH	 The Taiwan facility has implemented the ISO 45001:2018 Occupational Health and Safety Management System and obtained certification. We establish a Safety and Health Committee. Regularly examine our operating environment to 	4.4 Occupational Health and Safety
5 GENDER FOUNDATIVE	 We establish "Regulations Governing the Maternal Health Protection of Female Employees" to ensure the physical and mental health of female employees during pregnancy, postpartum, and breastfeeding. We promote a gender-friendly workplace that 	4.2 Talent Attraction and Retention		eliminate and improve unsafe conditions and potential hazards. • Promoting industry-academia collaboration	
	male and female employees both can apply for unpaid parental leave for raising children and family care leave.			programs by offering internship opportunities to help students align with industry needs.	4.5 Social Engagement
6 GLEAN WATER AND SANITATION	 The discharge of wastewater is controlled by each plant to comply with local regulations. Each plant promotes conservation measures such as water recycling systems and water-saving design of machinery and equipment. 	3.4 Water Resources Management	11 SUSTAINABLE CITIES AND COMMUNITIES	 Adopting street trees greening projects to maintain green landscapes and enhance urban livability and community cohesion. 	4.5 Social Engagement

Letter from The Chairman Sustainable Management Performances

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Appendix



SDGs Core Objectives	Achievements	Corresponding Issues	SDGs Core Objectives	Achievements	Corresponding Issues	
	 Comply with the Responsible Business Alliance Code of Conduct (RBA) and the Responsible Minerals Initiative (RMI) based on which suppliers are required to comply with relevant rules and standards. 	2.7 Sustainable Supply Chain	15 UFE ONLAND	 Adopting street trees greening projects to protect and increase urban green spaces and provide habitats for animals and plants. 	4.5 Social Engagement	
12 RESPONSIBLE CONSIMINATION AND PRODUCTION	 We adopt the latest version of ISO14001:2015 environmental management system and obtain relevant certifications. We set up the environmental management units, including the Environmental Management Committee of the head office and the Environmental Safety Center and Occupational Safety Office of each plant, which are responsible for issues and effectiveness of environmental management. 	3.1 Environmentally Sustainable Development	16 PEAGE JUSTICE AND STRONG INSTITUTIONS	We offer multiple communication channels for stakeholders to solicit opinions and report of improper interests.	1.1 Sustainable Development Organizations and Strategies	
13 GLIMATE ACTION	 In accordance with Task Force on Climate-related Financial Disclosures (TCFD), we identify the climate-related risks and opportunities, strengthen renewable energy and extend to the operation of carbon neutrality. 	3.2 TCFD Task Force on Climate-related Financial Disclosures (TCFD)		 Strictly prohibit any actions about corruption, bribery, embezzlement and improper enrichment. We have a zero-tolerance policy for any violations. 	2.2 Integrity Management	
	We continue to conduct greenhouse gas inventories.	3.3 Energy Management				
	Adopting street trees greening projects to enhance environmental awareness and climate resilience.	4.5 Social Engagement		 Strictly prohibit our suppliers from engaging in child or forced labor, and closely observe fair business principles. 	4.1 Human Rights Policies	
14 UFE BRIOW WHITE	 Holding beach cleaning activities to remove marine debris and reduce threats to fish, corals and other marine life. 	4.5 Social Engagement	17 PARTNERSHIPS FOR THE FOLIALS	 Enhancing employability through industry-academia collaboration and establishing cross-disciplinary partnership networks. 	4.5 Social Engagement	



Chang Wah Technology Co., Ltd. was established on December 24, 2009, as a subsidiary of Chang Wah Electromaterials Inc. (CWE). The Company focused on the development and production of packaging materials for LED lead frames initially and was listed on the Taipei Exchange under stock code 6548 in 2016. It purchased the shares of SH Asia Pacific Pte. Ltd. (SHAP), an investee of the Japanese company, SH Materials Co., Ltd. (S.H.M), on March 17, 2017, marking its official start to the upstream metal lead frame industry to become a leading global IC substrate manufacturer.

Our role in the IC and LED supply chain is to provide materials for packaging following wafer production. Wafers need to be packaged before they can be used in subsequent module production and be installed in/applied to various electronic consumer products. Same as other IC and LED packaging companies, we are material suppliers of the back-end process in the early stages of the entire industry chain. CWTC is one of the top five lead frame suppliers in the world.

Stock Code	6548	Chairman	Chuen-Sing Hung
Company Name	Chang Wah Technology Co., Ltd.	President	Chuen-Sing Hung
Business ID No.	Business ID No. 70849957		NT\$380,195,480
Industry	Industry Semi-conductor industry		NT\$0.4
Main businesses	Manufacturing of lead frames	Headquarter	No. 24, Kaifa Road, Nanzhi District, Kaohsiung City

Note: The completion of capitalization change registration was on March 11, 2025.

Participation in Associations [GRI 2-28]

By actively participating in associations, we can establish good interactions with the industry and society, enabling us to stay closely informed about industry development trends at all times.

Organization	Position		
The Institute of Internal Auditors-Chinese Taiwan	Member		
Taiwan External Trade Development Council	Member		
Taiwan Computer Emergency Response Team / Coordination Center	Member		
Chinese Society for Quality	Member		

Letter from The Chairman Sustainable Management Performances About CWTC

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Main Business Locations of CWTC Group [GRI 2-1-2-2]



Chang Wah Technology Co., Ltd.								
Location	No. 24, Kaifa Rd., Nanzi Dist., Kaohsiung City, Taiwan (R.O.C.) No. 16, E. 7th St., Nanzi Dist., Kaohsiung City, Taiwan (R.O.C.) (Plant 2) No. 133, Jing 5th Rd., Nanzi Dist., Kaohsiung City, Taiwan (R.O.C.) (Plant 3) No. 36, Jing 3th Rd., Nanzi Dist., Kaohsiung City, Taiwan (R.O.C.) (New Etching Plant)							
Main Business	Manufacturing of lead frames							
Branch office i	n Japan of CWTC							
Location	Takano Building, 2-5-3, Uchi-kanda, Chiyoda-ku, Tokyo, Japan							
Main Business	Trading of lead frames							

SH Electronics Su	zhou Co., Ltd. (SHS)				
Location	No. 123, Longtan Road, Suzhou Industrial Park, Jiangsu Province, China				
Main Business	Manufacturing of lead frames				
SH Electronics Ch	nengdu Co., Ltd. (SHEC)				
Location No. 7, Xin Yuan South 2nd Road, Singapore Industrial Park, Cher Hi-Tech Zone, Sichuan Province, China					
Main Business	Manufacturing of lead frames				
SH Precision Che	ngdu Co., Ltd. (SHPC)				
Location	No.6, West Zone, No.8, Kexin Road, West Park, Chengdu Hi-tech Zone, Sichuan Province, China				
Main Business	Manufacturing of lead frames				
Shanghai Chang	Wah Electromaterials Inc. (CWES)				
Location	Room 2101, 1027 Changning Road, Changning District, Shanghai, China				
Main Business	Trading of IC packaging materials				
CWTC (Shanghai)	Inc. (CWTS)				
Location	Room E01, 2F, No. 207, Fute North Road, Pilot Free Trade Zone, Shanghai, China				
Main Business	Trading of lead frames				
SH Asia Pacific Pt	e. Ltd (SHAP)				
Location	10 Eunos Road 8 #05-04/05 Singapore Post Centre Singapore 408600				
Main Business	Trading of lead frames				
Malaysian SH Ele	ctronics Sdn. Bhd. (MSHE)				
Location	Lots 5,7&9, Jalan Ragum 15/17, 40200 Shah Alam, Selangor Darul Ehsan, Malaysia				
Main Business	Manufacturing of lead frames				

Note: CWTC's subsidiaries, WSP Electromaterials Ltd. and Shing Zheng Investment Co., Ltd., which are not main operational locations, primarily engage in investment activities. Their financial information, GHG inventory, and social information are included in this report. The other information please refer to Section VIII in 2024 Annual Report.

About

CWTC

Quality

Vision and Mission

- ✓ To meet or exceed customer expectation
- ✓ To achieve customer's request on quality and delivery
- ✓ Extraordinary service and craftsmanship

√ Share holder

Throughout efficiency management, sustainability to pursuit the maximization of the interest.

Customer

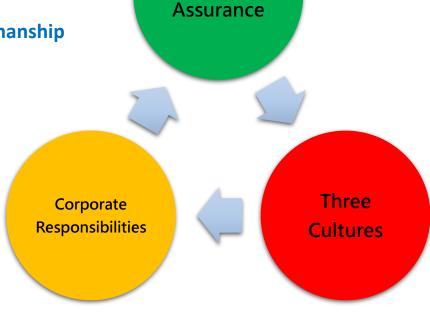
To segment our market with skills, quality, delivery and production cost and become a highly competitive enterprise.

✓ Employees

To create decent working environment, clearly specify the job and responsibility.

√ Government

To follow all regulation and law principal.



✓ Human is fundamental

To provide employees safe, friendly and fair working environment. Focus on working environment safety, continue to develop talented employee, offer complete promotional map and build highly developing stage.

✓ Integrity

Integrity is the foundation of an enterprise sustainable operation.

✓ Innovation

Innovation is the source of grow, continue to create and improve our product to satisfy customer's expectation.



1. Sustainability Management

[GRI 2-12-2-13-2-14-2-22-2-23]

1.1 Sustainable Development Organizations and Strategies

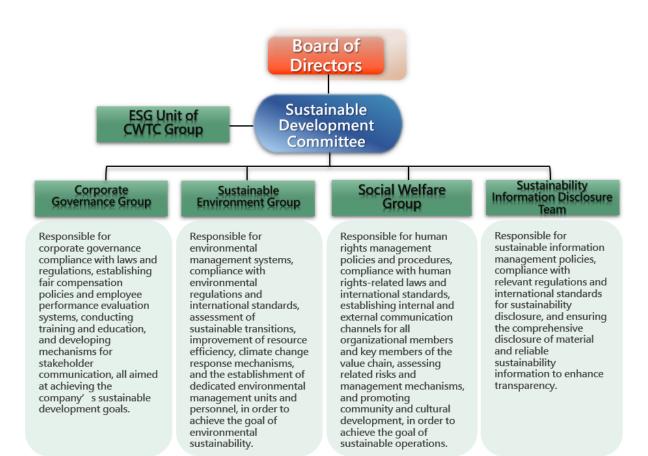
To fulfill the sustainable development goals in environmental protection, social responsibility, and corporate governance, CWTC established the Sustainable Development Committee under the Board of Directors in August 2024. This committee strengthens the Board's role and management mechanisms in advancing sustainability efforts. The Chairman of the Board serves as the Chairperson and Convener of the committee, while other members are appointed by Board resolution—more than half of whom are independent directors. The term of the committee members aligns with that of the appointing Board.

The Sustainable Development Committee is structured around the promotion of various sustainability initiatives. The company's Group ESG Team is responsible for coordinating all sustainability-related matters and reports the progress and strategic alignment of these initiatives to the Committee. Furthermore, sustainability performance is linked to both short-term and long-term incentive compensation for the General Manager and senior executives.

The Committee regularly reports its implementation status to the Board of Directors. Beyond its supervisory and advisory roles, the Board may also prompt the management team to make adjustments when necessary to ensure the achievement of sustainability objectives.

For more details on CWTC's sustainability strategy, please refer to the Corporate Social Responsibility Policy linked on the right.

CWTC Corporate Social Responsibility Policy



The Main Points for Reporting to the Board of Directors in 2024

Date	Content
02/21	Business integrity performance with reviews revealing there were no violations in the previous year.
03/12 ` 5/10	GHG inventory and schedule planning for verification, where implementation and progress are monitored on a quarterly basis.
08/06	Preparation and assurance of the 2023 Sustainability Report, and explanation of material topics, goals, and management approaches.
12/19	Report on the implementation of sustainability-related risk management, progress of GHG inventory and verification planning and execution.



1.2 Stakeholder Engagement [GRI 2-12-2-16-2-25-2-29]

Based on the five major principles of the AA1000 Stakeholder Engagement Standard (AA1000 SES) which includes Influence, tension, responsibility, dependency and diverse perspectives, CWTC has identified six major categories of stakeholders, which are government agencies, investors, employees, customers, suppliers and society (including local communities and non-profit organizations (NGOs)).

Communication with Stakeholders

Stakeholder	Significance	Communication Channel	Frequency
		Welfare Committee meetings	At least once every quarter
	Employees are our	Labor-management meetings	At least once every quarter
Employees	foundation to sustainable operating	Human Resources Arbitration Committee	At least twice every year
Employees	and the key toward the road of our sustainable	Environmental Management Committee	At least once every quarter
	operations.	Improvement proposal incentive form	Irregularly
		Employee opinion mailbox / Reporting hotline	Timely
	Focus on customer	Telephone / E-mail	Timely
	demands and provide our services using	Different types of meetings	Irregularly
Customers	our core technology fully and comprehensively.	Customer Satisfaction Survey	At least once every year
		Conduct an audit	Irregularly
	We are paying more	Supplier audit and interview	At least once every year
	attention to quality of raw materials from	Inspection at equipment suppliers' premises	Irregularly
Suppliers	suppliers, and we gain trust in market	Interview / telephone / E-mail	Irregularly
0 app	and customers through joint efforts	Construction Safety Commitments	At least once every year
	to achieve benefit- sharing and	Supplier evaluation form	At least once every year
	sustainable growth.	Company website	Timely

Stakeholder	Significance	Communication Channel	Frequency
		Company website	Irregularly
	Investors' support is	Investor conferences	At least once every quarter
Investors	our motivation for continuous growth	Shareholders' meeting	At least once every year
	and responsibility.	Annual Report / Financial Report	
		Official Correspondence	Irregularly
	agencies for each plant, and we will adjust by using methods in line with local circumstances. To be a good corporate citizen,	Irregularly	
Government agencies		Material Information Announcement	Irregularly
Society		Project Collaborations and Activities	Irregularly
(including local communities	social responsibility and create	Telephone / E-mail	Timely
and NGOs)	prosperity and a common good for society.	Company website	Timely

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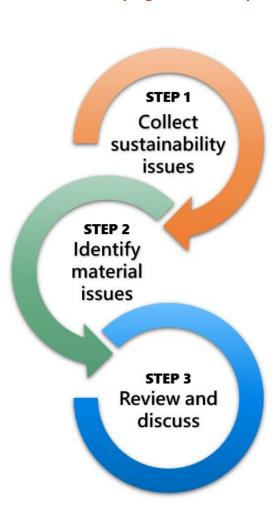
1.3 Identify Material Topics [GRI 3-1-3-2-3-3]

According to the Company's vision and sustainable development strategy, and referring to the updated GRI Universal Standards, SDGs, topics of concern to peers, as well as important industry trends, we summarize three aspects for sustainability topics listing with consideration to stakeholders' feedback.

We identify the external impact for each topic and integrate it into questionnaire. The significance of impacts is then evaluated and ranked through stakeholder questionnaire surveys. After confirmation by the ESG Unit of CWTC Group, the topics are submitted to the Sustainable Development Committee for approval. For material topics with high impact, we disclose our management policies and performance in the sustainability report under corresponding to particular topics of the GRI Universal Standards. We ensure that the contents of the report comply with the principles of stakeholder inclusiveness, materiality, and completeness, and reflect on the position and sustainability influence of CWTC in the value chain. This is used as an important basis for examining and continuously improving our sustainability management and performance.

CWTC's material topic analysis for sustainability issues mainly carries out identification and prioritizing through questionnaire survey results. Based on results of a materiality matrix compiled, the high concern and high impact are listed as material topics. In 2024, building on the results of the 2023 survey, CWTC has <u>eight material topics</u> resulting the investigation.

Process of Identifying Material Topics



STEP 1 : Collect sustainability issues

Referring to the updated GRI Universal Standards, SDGs, topics of concern to peers, and important industry trends, we summarize three aspects for listing sustainability topics, taking stakeholder feedback into consideration.

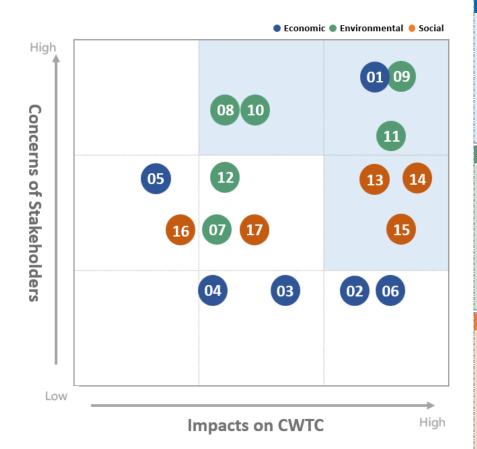
STEP 2: Identify material issues

The significance of impacts is then evaluated and ranked through stakeholder questionnaire surveys. After confirmation by the ESG Unit of CWTC Group, the topics are submitted to the senior management for approval.

STEP 3: Review and discuss

For material topics with high impact, we disclose our management policies and performance in our sustainability report, corresponding to specific topics of the GRI Universal Standards, as an important basis for evaluating and continuously improving our sustainability management and performance.

Materiality Matrix



Economic Topics

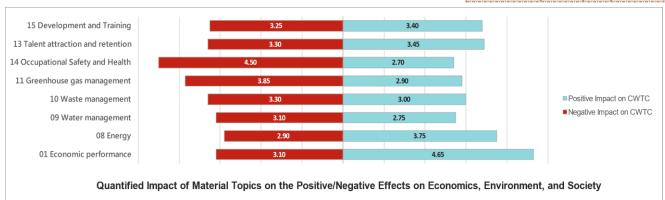
- 01. Economic Performance ✓
- O2. Governance and Risk Management
- 03. Procurement Practices
- 04. Supplier Management
- 05. Business Ethics
- 06. Customer Relationship Management

Environmental Topics

- 07. Hazardous Substance Management
- 08. Energy ✓
- 09. Water Resources Management ✓
- 10. Waste Management ✓
- 11. GHG Management ✓
- 12. Climate Change Mitigation and Adaptation

Social Topics

- 13. Talent Attraction and Retention ✓
- Occupational Safety and Health ✓
- 15. Employee Development and Training ✓
- 16. Community Investments and Participations
- 17. Employees' Rights and Diversity and Equality



Changes in the List of Selected Material Topics

In 2024, based on the 2023 identification results, there were no changes to the list or prioritization of material topics. :





Involvement Levels in the Value Chain for Material Topics and the Management Policies

	Corresponding to	Corresponding			Chain Impacts Bo Boundaries of Top		Management	2024	2024	2025
Material Topics	GRI Guidelines Material Topics	Chapter	Response measures	All Plants	Downstream value chains	Upstream value chains	Management indicators	Goals	Achievements	Goals
Water Resources Management	GRI303	3.4 Water Resources Management	Our plating and etching processes require a high level of water resources. We will establish emergency response measures for water supply interruptions and use recycled water to reduce the consumption of tap water.	•	•		Recycling rate of water withdrawal ^{Note1}	>30%	34%	>30%
GHG Management	GRI305	3.3 Energy Management	Strengthen carbon reduction and facilitate process efficiency, as well as continue to plan on purchasing renewable energy.	•	•		GHG inventory in accordance with ISO14064 and external assurance	100%	100%	100%
E Waste Management	GRI306	3.5 Waste Management	Sources reduction, recycling and the use of precious metal recycling techniques, along with the establishment of inhouse treatment systems, are implemented to reduce waste emissions.	•	•		Reuse rate of waste	>40%	96%	>40%
Energy	GRI302	3.3 Energy Management	Improve energy performance using PDCA approach for ISO50001 energy management systems, increase energy efficiency, and develop green energy to reduce environmental impact.	•	•		Energy efficiency	Energy Saving >3,000GJ	Energy Saving 6,838GJ	Energy Saving >3,000GJ
			Build comprehensive education and training programs and				Regular promotion of Safety Week	4 times	5 times	4 times
Occupational Selection Safety	GRI403	4.4 Occupational Health and Safety	continuously improve safety and health management to reduce occupational accidents	•	•	•	Regular Occupational Safety and Health Committee	20 meetings	56 meetings	20 meetings
		,	and create a safe, healthy, and high-quality work environment.				Regularly working environment monitoring	5 times	12 times	5 times

Letter from The Chairman Sustainable Management Performances About CWTC



Corporate Governance Sustainable Environment Growth and Common rosperity

Appendix



	Nastavial Tavias	Corresponding to GRI Guidelines	Corresponding	B	l	Chain Impacts Bo Boundaries of Top		Management	2024 2024		2025
	Material Topics	Material Topics	Chapter	Response measures	All Plants	Downstream value chains	Upstream value chains	indicators	Goals	Achievements	Goals
				Create a happy and friendly workplace, and continue to				Regular Employer-employee Meeting	4 meetings	4 meetings	4 meetings
	Talent Attraction and Retention	GRI401	4.2 Talent Attraction and Retention	enhance the competitiveness of remuneration and diverse benefits, as well as promote	•			Turnover rate	15%	10%	15%
S				internship cooperation plans with universities and colleges.				Number of employees receive retention bonus Note2	>100 employees	74 employees Note3	4 meetings 4 meetings 10% 15% 74 mployees Note3 26,626 employees 6 investor conferences 1 1 1
	Employee Development and Training	GRI404	4.3 Talent Development and Diversity Cultivation	Focus on talent cultivation and strengthen employees' core technological skills to maintain our core competence.	•			Participants in training	24,000 employees	,	
	Water Resources	GRI201	2.3 Operating	Ensure the Company's profitability and growth momentum, strengthen longterm competitiveness, and	_	_		Investor conference	4 investor conferences	6 investor conferences	
G	Management	GRIZUI	Performance	maintain a stable dividend policy to create a win-win situation for CWTC, shareholders and employees.	•	•	•	Shareholders meeting	1 Shareholders meeting	Shareholders	Shareholders

Note1: The recycling rate of water withdrawal indicator is only included in the group's factories that have built a water recovery system; Recycling rate of water withdrawal = Water recycled / Water withdrawal

Note2: Starting in 2025, the target is to use the ratio of personnel receiving retention bonuses to the number of new hires in the previous year as a management indicator.

Note3: Due to the lower number of new hires in 2023, the need to issue retention bonuses also decreased, resulting in a decline in the number of recipients.

Corporate

Governance

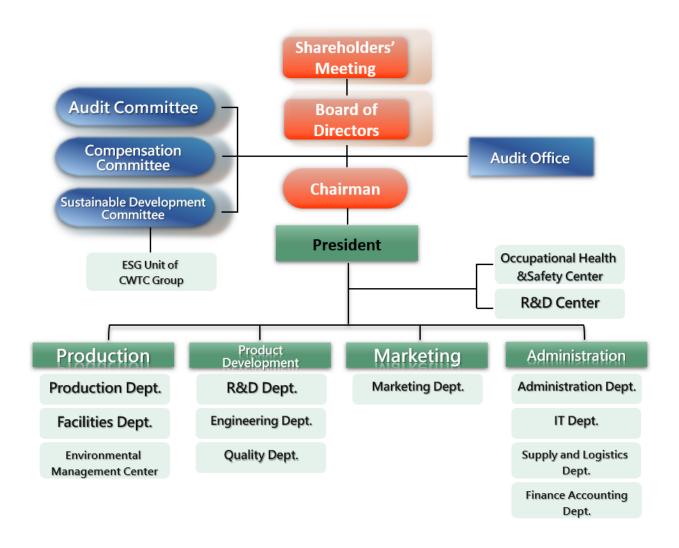
2. Corporate Governance

2.1 Organization and Operation of Corporate Governance

CWTC deeply understands that integrity is the solid foundation for sustainable development. With the protection of shareholders' rights and interests as the starting point, we aim to maximize corporate value through sound business management, while also ensuring the rights and interests of all stakeholders.

In accordance with the "Corporate Governance 3.0 - Sustainable Development Roadmap" promoted by the Financial Supervisory Commission (FSC) of Taiwan and the "Code of Practice for Corporate Governance," revised and approved by the Board of Directors in 2020, CWTC continuously reviews and assesses the status and effectiveness of its corporate governance practices. Through a process of self-evaluation, we strive to enhance sustainability and competitiveness, dedicating ourselves to becoming an excellent company with long-term sustainable operations.

Organizational Structure





Letter from The Chairman Sustainable Management Performances

About CWTC Sustainability Management

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Structure and operation of the Board of Directors [GRI 2-9-2-10-2-11-2-12]

The Board of Directors is the highest governance body of CWTC. In conducting the Company's affairs, it shall exercise its powers with a high level of self-discipline and prudence, and assist in supervising, appointing, and instructing the management, as well as overseeing the Company's operations. In addition to matters that must be resolved by the shareholders' meeting in accordance with the law or the Articles of Incorporation, the Board of Directors conducts the Company's business based on its resolutions and is also responsible for formulating the Company's corporate social responsibility and sustainable development strategies.

The CWTC Board of Directors underwent a full re-election in May 2024. The fifth-term board consisted of 7 members, including 4 directors and 3 independent directors, with one female director among them. The current sixth-term board comprises 8 members, including 4 directors and 4 independent directors, also with one female director. All board members possess extensive industry experience. The Board members are selected in accordance with a fair, impartial, and transparent director appointment process. The election of directors follows a candidate nomination system, where candidates are approved by the Board of Directors and then submitted to the shareholders' meeting for final appointment.

To establish proper governance system of the Board of Directors, improve supervision and strengthen management efficiency, we formulate the Rules of Procedure for Board of Directors' Meetings based on Article 2 of the Regulations Governing Procedure for Board of Directors Meetings of Public Companies.

The CWTC Board of Directors convenes at least once every quarter. For the operation of the Board of Directors, please refer to CWTC's 2024 Annual Report.

In 2024, a total of 7 board meetings were held (including 3 meetings during the fifth term, with a 100% actual attendance rate by all directors). The current directors are serving a three-year term from May 30, 2024, to May 29, 2027. The information of the current board members is as follows:

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Information of the Board members

Title	Name	Gender / Age	Experience (Education)	Number of Other Public Companies in Which the Individual is Concurrently Serving in the BOD	Attendance in Person*	Attendanc e by Proxy	Attendance Rate (%)
Chairman	Chang Wah Electromaterials Inc. Representative: Chuen-Sing, Hung	Male > 50 years old	 Graduated from Hong Kong Polytechnic University. He is now the president of CWTC and a director in entities of the CWE Group. Once served as the president of Possehl Electronics Hong Kong Ltd. and SH Electronics Taiwan Co., Ltd., he has been involved in the operation and strategic management of semiconductor industry for more than 30 years. 	3	4	0	100%
Director	Chang Wah Electromaterials Inc. Representative: Rong-Dong, Tsai	Male > 50 years old	 Graduated from Indiana University with an MBA. He is now the director of Gold Circuit Electronics Ltd. And the independent director of ALi Corporation. Once served as the president of Ta Chong Commercial Bank Co., Ltd. and Taishin International Bank Co., Ltd., he has been involved in the operation and strategic management of finance industry for more than 30 years. 	2	4	0	100%
Director	Yuan Yao Energy Technology Co., Ltd. Representative: Tomas, Huang	Male > 50 years old	 Graduated from the Department of Marine Engineering at Kaohsiung Marine and Fishery Senior Vocational School. He is currently the President of Chang Wah Electromaterials Inc. With over 20 years of experience in the high-tech industry, he had held positions at Orient Semiconductor Electronics Limited and Wah Lee Industrial Corp. 	None	4	0	100%
Director	Yuan Yao Energy Technology Co., Ltd. Representative: Angus, Shih	Male > 50 years old	 Graduated with a Ph.D. in Electrical Engineering at the National Taiwan University. He is now the president and director of Vizionfocus Inc. Once served as a R&D assistant manager/director at several multinational corporations such as Tong Bao Technology Co., Ltd. and Innolux Corporation, he has been involved in the high-tech industry for more than 20 years 	1	4	0	100%

^{* :} Only the attendance records of the sixth-term board meetings are disclosed.

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Title	Name	Gender / Age	Experience (Education)	Number of Other Public Companies in Which the Individual is Concurrently Serving in the BOD	Attendance in Person*	Attendanc e by Proxy	Attendance Rate (%)
Independent Director	Yi-Jing, Lin	Female > 50 years old	 Graduated from the Department of Accounting in Tunghai University. Passed the Senior Examinations for Certified Public Accountants and has a CPA license. She is now an independent director of several companies, including Contrel Technology Co., Ltd. and Sun Rise E&T Corporation. Once served as a senior manager of Deloitte & Touche, specializing in corporate finance and accounting. 		4	0	100%
Independent Director	Ren-Lin, Lin	Male > 50 years old	 Graduated from the City University of New York with a Master of Information Management. He is the president of Hsin Yi Recreation Enterprise Co., Ltd. Once served as vice president of Hanyu Electronic Technology Co., Ltd. and president of Konlin Digital Technology Co., Ltd., he has been involved in the operation and strategic management of electronics industry for more than 20 years. 	None	4	0	100%
Independent Director	Jia-Ruey, Ou	Male > 50 years old	 Graduated from the Institute of Transportation of National Chiao Tung University with a PhD. He is now the chairman of Sustainable & Circular Economy Development Association, the director of ShinFox Energy Co., Ltd. And the independent director of Formosa Chemicals & Fibre Corporation. Once served as the director-general Bureau of Energy, Ministry of Economic Affairs, the president of Dayeh University, and the chairman of CPC Corporation, and accumulated vast experience in the industry, government and academy. 		4	0	100%
Independent Director	Wen-Gu, Huang	Male > 50 years old	 Graduated from the National Taiwan Normal University with a PhD in Technology Application and Human Resource Development. He is now the Director of New Taipei DaZe Education Foundation and the independent director of Echem Materials Company Limited Once served as the Director of the Export Processing Zone Administration under the Ministry of Economic Affairs, he has accumulated extensive experience. 	1	4	0	100%

 $^{\ ^{}f *}$: Only the attendance records of the sixth-term board meetings are disclosed.

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Board Diversity [GRI 2-10]

To ensure that the Board of Directors has strong governance capabilities, it is required that the Board of Directors members possess professional competencies in areas such as operational judgment, financial analysis, business management, risk management, industry knowledge, international market perspective, leadership, and decision-making.

The nomination and selection of the Board members comply with the Articles of Incorporation and adopt a candidate nomination system. The Finance Department reviews the qualifications of candidates before submitting them to the Board of Directors for final resolution, ensuring the diversity and independence of the Board members.

Implementation of Board Diversity

Policy	Goals	Performance in 2024	Accomplishment
Professional Competence	Diversity of professional background, skills and industry experience.	The Board members include professionals from industry, accounting, technology and management fields. The directors possess the knowledge, skills and competencies required to carry out their duties, and their industry experience and professional expertise are diverse and complementary.	✓
Gender Equality	The number of female board members should ideally reach one-third of the total board seats.	Among the eight board members, there is one female director, accounting for 12.5% of the board.	In the future, the Company plans to increase the number of female directors in order to achieve the target ratio.
Independence	The number of directors who are also managers of the Company should be less than one-third of the Board seats. The number of independent directors should be at least one-third of the Board seats. Independent directors should not serve consecutively for more than three terms.	Only one director also serve as manager of the Company, accounting for 12.5%. Four of the eight directors are independent, accounting for 50%. None of the independent directors have served for more than three consecutive terms.	✓

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Diverse Backgrounds of the Board Members

Diversified Core			Concurrently		Age			endent D and Expe			Professio	nal Knowledge	e and Skills	
Competence	Nationality	Gender	serving as	< 60 years old	61-70 years old	> 71 years old	< 3 years	3-9 years	> 9 years	Industry Operation	Marketing Management	Technology R&D	Risk Management	Accounting and Financial Analysis
Chang Wah Electromaterials Inc. Representative: Chuen-Sing, Hung	Н. К	Male	✓	✓						✓	✓	✓	✓	✓
Chang Wah Electromaterials Inc. Representative: Rong-Dong, Tsai	ROC	Male				✓				✓	✓		✓	✓
Yuan Yao Energy Technology Co., Ltd. Representative: Tomas, Huang	ROC	Male		✓						✓	✓		✓	√
Yuan Yao Energy Technology Co., Ltd. Representative: Angus, Shih	ROC	Male		✓						✓	✓	✓	✓	✓
Yi-Jing, Lin	ROC	Female		✓				✓					✓	√
Ren-Lin, Lin	ROC	Male			✓			✓		✓	✓		✓	✓
Jia-Ruey, Ou	ROC	Male			✓			✓		✓	✓		✓	
Wen-Gu, Huang	ROC	Male			✓		✓			✓	✓		✓	



Continuing Education of Directors [GRI 2-17]

To enhance the functions of the members of the CWTC Board of Directors, the Board members actively participate in relevant training courses which organized by institutions designated by the Taiwan authorities, in accordance with Directions for the Implementation of Continuing Education for Directors and Supervisors of TWSE Listed and TPEx Listed Companies and the regulations of the Taiwan authorities. The Board members remain attentive to developments in domestic and international economic, environmental, and social regulations by taking courses in various areas including finance, risk management, operations, business, accounting, law, corporate governance, integrity and ethics, and corporate social responsibility. This approach aims to strengthen the Board's leadership and decision-making capabilities and ensure the diligent execution of business and management responsibilities. In 2024, the total training hours of the CWTC Board members met the legal requirement of six hours, with an average of 7.88 training hours per director and a total of 63 training hours.

Continuing Education of Directors Recently

Year	Number of Directors	Training Hours	Average Hours
2024	8	63	7.88
2023	7	54	7.71
2022	7	53	7.57

Performance Evaluation of the Board of Directors [GRI 2-18]

To strengthen the operational functions and efficiency of the Board of Directors, CWTC has established the Rules for Performance Evaluation of the Board of Directors to assess the performance of the Board at least once every year. To ensure the Board of Directors is capable of fulfilling its responsibilities in corporate governance, management operations and achieving sustainable development, the evaluation includes the level of company engagement, the enhancement of decision-making quality, composition and structure of the Board, the election and continuing education of the directors, and internal control.

In 2024, the overall average self-evaluation score of the CWTC Board of Directors was 4.83 out of 5. The overall average self-evaluation score for individual board members was also 4.86 out of 5, with an overall performance rating of "Good."



In addition to internal evaluations, evaluations are carried out by external independent agencies or a team of experts at least once every three years. The evaluation criteria include non-financial indicators and elements related to sustainability, enabling an assessment of the board's and individual directors' performance in leading and overseeing the company's operations. The Board of Directors will work to fully enhance overall effectiveness based on the professional and objective evaluation report. The Taiwan Association of Board Governance was commissioned to conduct the performance evaluation in 2022, with a plan for another external evaluation in 2025.

Results of the Board Performance Evaluation for Years

Year	Internal Evaluation	External Evaluation	
2024	4.83 / 5 A sound operation of the Board.	-	
2023	4.76 / 5 A sound operation of the Board.	-	
2022	4.72 / 5 A sound operation of the Board.	With good communication and respect for professionals, the Board moves towards positivity and progression.	

Compensation Policy for the Directors and Executives [GRI 2-19-2-20-2-21]

Remuneration of Directors

The Compensation Committee assesses remuneration by referring to overall operational performance, the level of engagement in company's operations for each director, sustainable value contribution, and peer remuneration levels. According to The Company's Articles of Incorporation, CWTC states that the remuneration to Directors shall not exceed 1.5% of the Company's profits for the year, and the remuneration of individual directors shall be disclosed in the annual report and reported to the shareholders' meeting.

The assessment items and weightings for directors' remuneration are as follows:

Business Performance: A comprehensive evaluation based on the previous year's revenue growth rate (40%), pre-tax profit growth rate (30%), and operating profit growth rate (30%). This accounts for 40% of the overall assessment.

Sustainability Performance: A comprehensive evaluation based on the company's sustainability commitment targets, including the achievement of goals in green materials and processes, carbon management and energy efficiency, social responsibility and talent sustainability, and occupational health and safety. This accounts for 30% of the overall assessment.

Industry Benchmarking: A comprehensive evaluation based on the average directors' remuneration within the industry. This accounts for 30% of the overall assessment.



Remuneration of Executives

According to the rules of compensation management, the remuneration of executives includes a fixed component where severance pay and pensions are distributed in accordance with the rules. The variable portion of the compensation is linked to KPIs and short- and medium-term incentives, which serve as the basis for compensation distribution. The rules of compensation management must be approved by the Compensation Committee, and any related payments require a proposal from the Compensation Committee and approval by the Board of Directors.

In 2024, the ratio of the President's compensation to the median annual compensation of other employees was 22 to 1, and the change rate in annual compensation was 3.17 to 1.

To encourage senior executives to prioritize long-term and comprehensive performance and to achieve sustainable operations, starting in 2022, sustainability performance has been integrated into both the short-term and long-term incentive compensation for the President and senior executives.

Target	Performance Indicators	Implementation Method (Weighting)
	Financial Performance (30%)	
	Market and Customers (30%)	
President	Sustainability Performance (30%)	Water Resources Management (30%) GHG Emission(20%) Waste Management (20%) Energy (15%) Occupational Health and Safety (15%)
	Crisis Management (10%)	
Senior executives	Sustainability Performance (10%)	Water Resources Management (40%) GHG Emission (30%) Waste Management (30%)



Succession Planning for Directors and Executive

Succession Planning and Operation for Board Members

- 1. The selection of directors is conducted in accordance with the company's Articles of Incorporation through a candidate nomination system. The "Corporate Governance Best Practice Principles" and the "Director Nomination Procedures" stipulate that board composition should consider diversity. A diversity policy is formulated based on the company's operations, business model, and development needs, covering (but not limited to) two major areas: basic qualifications and values, as well as professional knowledge and skills.
- 2. The nomination process for director candidates must comply with qualification reviews and relevant regulations to ensure that, in the event of a vacancy or planned increase in board seats, suitable new directors can be effectively identified and selected.
- 3. The company maintains an ongoing succession plan for directors and builds a candidate database based on the following criteria:
 - (1) Possession of professional knowledge, skills, and industry experience beneficial to the company's management and operations
 - (2) Integrity, honesty, responsibility, decisiveness, and alignment with the company's core values.
 - (3) Industry experience relevant to the company's business operations.
 - (4) The collective expertise of the Board should include areas such as corporate strategy and management, accounting and taxation, finance, and law.
- 4. The company has established a "Board Performance Evaluation Policy." Through performance evaluation metrics—including understanding of the company's goals and missions, awareness of duties, participation in operations, internal relationship management and communication, professional competence and training, internal controls, and expression of concrete opinions—the effectiveness of the Board's operations and individual director performance can be assessed. This serves as a reference for future director selection.



Succession Planning and Operation for Key Management Personnel

- 1. Employees at the level of Associate Vice President and above are considered key management personnel in the company, responsible for various business and management operations. Each management level has designated deputies to ensure business continuity.
- In addition to possessing the necessary professional skills and relevant experience, key management personnel must also align with the company's corporate values and business philosophy.
- 3. The Human Resources Department is responsible for establishing and overseeing the talent development mechanism. Based on each candidate's expertise and development potential, the company conducts training aligned with core competencies and management functions by level, executing succession plans in phases.
- 4. Succession training includes topics such as business management, strategic planning, market operations, human resources, and financial risk management. In addition to strengthening knowledge in corporate governance and industry development, the program also offers courses in leadership, trend analysis, global perspectives, international economics and politics, digital transformation, and sustainable development—broadening senior executives' horizons and strategic thinking while enhancing their operational and decision-making capabilities.





Functional Committees [GRI 2-15-2-20]

To effectively enhance the functions of the Board of Directors, develop supervisory functions and strengthen management mechanisms, CWTC has established the "Compensation Committee," "Audit Committee" and "Sustainable Development Committee" under the Board, based on their authorities and functions. These committees are designed to ensure the effective implementation of independent supervision and checks and balances mechanisms, and to ensure that all resolutions and actions of the Board are duly reported and discussed. If a proposal involves any conflict of interest with a director or the legal entity they represent, the director must recuse themselves to uphold the best interests of stakeholders.

Additionally, an administrative audit unit, the "Audit Office," has been set up. Its responsibility is to audit and evaluate the reliability and effectiveness of the Company's internal control system. The Audit Office regularly reports audit results and provides improvement recommendations to the Audit Committee to promote the Company's effective operations.

Audit Committee

The Audit Committee is composed of four independent directors, one of whom must possess expertise in accounting and finance. The committee assists in overseeing the fair presentation of the Company's financial statements; the appointment (or dismissal), independence, and performance evaluation of the Company's CPAs; the effective implementation of internal controls; compliance with relevant laws and regulations; and the management of existing or potential risks. The resolutions passed in the meetings are documented in minutes and submitted to the Board of Directors. In 2024, the committee held six meetings (including three meetings in the previous term), with an overall attendance rate of 100% by its members. The overall average self-evaluation score of the CWTC Audit Committee was 4.94 out of 5, with an overall performance rating of "Excellent" in 2024.

Attendance of the Audit Committee in 2024

Title	Name	Attendance in Person *	Attendance by Proxy	Attendance Rate (%)
Independent Director	Yi-Jing, Lin (Convener)	3	0	100%
Independent Director	Ren-Lin, Lin	3	0	100%
Independent Director	Jia-Ruey, Ou	3	0	100%
Independent Director	Wen-Gu, Huang	3	0	100%

^{* :} Only the number of meetings attended in the current term is disclosed.



Compensation Committee

The Compensation Committee is composed of four independent directors. The committee assists the Board of Directors in implementing and evaluating the Company's overall compensation and benefits policies, as well as the remuneration of directors and executives, with a professional and objective perspective. The committee regularly provides recommendations to the Board as a reference for decision-making. In 2024, the committee held three meetings (including one meeting in the previous term), with an overall attendance rate of 100% by its members. The overall average self-evaluation score of the CWTC Compensation Committee was 4.94 out of 5, with an overall performance rating of "Excellent" in 2024.

Attendance of the Compensation Committee in 2024

Title	Name	Attendance in Person *	Attendance by Proxy	Attendance Rate (%)
Independent Director	Ren-Lin, Lin (Convener)	2	0	100%
Independent Director	Jia-Ruey, Ou	2	0	100%
Independent Director	Yi-Jing, Lin	2	0	100%
Independent Director	Wen-Gu, Huang	2	0	100%

^{* :} Only the number of meetings attended in the current term is disclosed.

Sustainable Development Committee

The Sustainable Development Committee is composed of the Chairman and two independent directors, all of whom possess professional knowledge and practical experience in areas related to Environmental, Social, and Governance (ESG). Their expertise covers sustainability strategy planning, regulatory compliance, risk management, business ethics, and stakeholder communication. This enables them to effectively support the company in advancing its sustainability goals and long-term value creation. Regular reports are submitted to the Board of Directors. In 2024, the committee held one meeting, with a 100% attendance rate by all members.

Attendance of the Sustainable Development Committee in 2024

Title	Name	Attendance in Person	Attendance by Proxy	Attendance Rate (%)
Chairman and President	Chuen-Sing, Hung (Convener)	1	0	100%
Independent Director	Yi-Jing, Lin	1	0	100%
Independent Director	Ren-Lin, Lin	1	0	100%

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2.2 Integrity Management

Integrity Management

The Board has gradually adopted rules of business conduct and ethics and established policies, guidelines, operating procedures, a code of conduct, and grievance systems to prevent unethical behavior. We are committed to conducting all business activities and actions with integrity, and have dedicated a chapter on the employees' code of conduct in our working rules, which is applicable to all employees of the Company and its subsidiaries. The Company has designated the Integrity Management Committee, which reports directly to the Board of Directors, as the dedicated unit responsible for handling matters related to integrity management. This includes the revision, implementation, interpretation, and advisory services of the integrity management procedures and code of conduct, as well as the registration and documentation of reported cases and the supervision of their execution. The ESG Unit of CWTC Group assesses our business integrity performance every year and reports the results to the Board of Directors.



Relevant rules

Internal Rules	Date of Establishment (Amendment)
Code of Ethical Conduct	October 21, 2015
Code of Business Integrity	May 12, 2016
Procedures and Guidelines of Business Integrity	October 21, 2015
Procedures for Preventing Insider Trading	October 21, 2015
Code of Sustainable Development Best Practice Principles	March 17, 2022
Code of Practice for Corporate Governance	February 21, 2023
Risk Management Policy	February 21, 2023

Regulatory Compliance [GRI 2-27 / SASB TC-SC-320a.2.]

In addition to continuously focusing on domestic and international policies and laws that may potentially impact the Company's business and finances, CWTC has established various corporate governance regulations. The Audit Office is responsible for auditing regulatory compliance and coordinating updates to internal rules accordingly.

In 2024, there were two violations of the Occupational Safety and Health Act in Taiwan, and the total fine is NT\$120,000. The items in violations have been corrected.

Violations and Improvements in 2024

Category	Location	Description	Fine	Improvement
Environment	Plant 2	Violation of Article 12 of the Energy Administration Act	NT\$20,000	Complete energy audit declaration within the deadline.
Social	Plant 2	Violation of Paragraph 1, Article 6 of the Occupational Safety and Health Act and Article 287 of Regulations of Facilities.	NT\$100,000	1. Once again promote the need to wear protective equipment when changing. 2. Install automatic valve opening and closing device when changing.

Note: Major violations of the Company are one-off events. The cumulated fines totalled NT\$1million.

Regulatory Compliance for Each Department

Department	Regulatory Compliance	External Assistance
President Office	Report regularly on legal disputes and the progress of related litigations and cases, and take actions accordingly.	Plan for external legal advice and services.
Administration Dept.	Conduct internal training on relevant laws and regulations to strengthen employees' awareness of legal compliance.	Coordinate with external consultants to plan and obtain certificates of relevant educational training
Departments and Subsidiaries	Comply with local laws and regulations.	Work with local authorities to conduct regulatory training courses and obtain relevant certificates.
Audit Office	Implement internal audits and control business risks.	

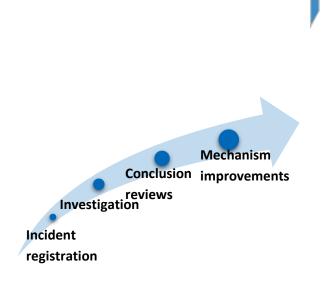


Prevention and Grievance [GRI 2-26]

To guide our employees and stakeholders in understanding the Company's corporate social responsibility (CSR) policies, we have released the relevant policies and practices on the Company's official website and communicated our concepts and actions through various means, such as education and promotion, within the Company.

In terms of human rights, all plants invite labor and management representatives for labor-management meetings. The Taiwan plant holds these meetings once every quarter, the Chengdu plant in China holds employee representative exchange meetings every six months, the Suzhou plant in China holds employee representative conferences every quarter, and the Malaysia plant holds welfare committee meetings once a month. These meetings cover 100% of the total workforce. During these meetings, proposals related to the Company's operations and personnel matters are discussed, and relevant departments are requested to provide explanations on the content of the proposals, with follow-up reports presented at the next meeting.

In terms of environment, the Taiwan plant holds the Environmental Management Committee meetings quarterly, while other plants hold the meetings monthly in 2024. In addition to promoting laws and regulations, and conducting education and training, environmental monitoring, measurements, as well as internal and external communications and proposals, are fully discussed and resolved in the meetings.



A stakeholder mailbox is created as a communication channel for soliciting opinions and reporting of improper interests with the whistleblower's identity strictly kept confidential. To ensure its effectiveness, the auditing officer is appointed to handle reported incidents. If the investigation reveals any material irregularities or the Company may suffer significant losses, a report will be prepared immediately to notify the Independent Directors in writing. As of the end of 2024, the Company has not received any reporting of incidents.

Stakeholder mailbox: michelle.hsu@cwtcglobal.com

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Appendix



Personal Data Protection

CWTC values the personal data privacy rights of all stakeholders. To ensure the security and transparency of data processing, we have established a Privacy Protection Policy in accordance with the Personal Data Protection Act, and formulated the Personal Data Protection Management Measures to oversee and manage related practices. These measures cover the collection, processing, and use of personal data.

A dedicated Personal Data Task Force has been established as the responsible unit to develop appropriate responses and ensure that stakeholders' rights are respected. Personal data is handled with integrity, lawfulness, and appropriateness. When data is collected by the responsible unit, individuals must be clearly informed—or their written consent obtained—regarding the purpose, scope, and potential impact of data collection, as well as their legal rights.

To raise awareness and strengthen employees' capability in data protection, the company conducts regular training and requires all new employees to receive orientation, sign a Personal Data Usage Consent Form, and participate in privacy education. In 2024, a total of 244 new employees joined our Taiwan plant, all of whom signed the consent form, achieving a 100% coverage rate. There were no stakeholder complaints or reports of major violations of personal data protection in 2024.



<< ... Key Material Issue

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2.3 Operating Performance

Business Performance [GRI 201]

Impact Description

Enhancing economic performance management helps improve operational efficiency and financial stability, promotes optimal resource allocation, strengthens corporate competitiveness, and ultimately creates sustainable value for stakeholders.

Management Policy and Commitment

The company upholds the core values of prudent management and sustainable development. We continuously improve operational efficiency and financial performance to enhance competitiveness and resilience. Through effective cost management, strategic product planning and global market expansion, we are committed to creating long-term economic value for stakeholders and supporting investments in other sustainability-related initiatives.

Management Mechanism and Implementation

Responsible Units:

Board of Directors / Office of the General Manager / Finance Department

Strategic Directions:

- Strengthen working capital management and cash flow control
- Streamline manufacturing and optimize costs
- Develop high value-added products and diversify markets

Relevant Internal Policies:

Risk Management Policy, Annual Operating Plan, Annual Budget Operation Guidelines

Risk Control:

Establish a financial risk early warning system to address impacts from exchange rate, interest rate and raw material prices fluctuations.

Specific Action Plan

- 1. Optimize operational performance: Implement intelligent systems to enhance manufacturing efficiency and resource allocation.
- 2. Improve cost structure: Regularly review material, process, and labor cost structures, and promote energy saving and consumption reduction.
- 3. Diversified market development: Strengthen market share in existing markets and evaluate opportunities for overseas expansion.
- 4. Financial transparency: Regularly disclose financial statements and operational information to ensure timely and accurate communication.
- 5. Stakeholder engagement: Address key concerns through mechanisms such as shareholders' meetings, investor conferences, and Q&A sessions with investors.



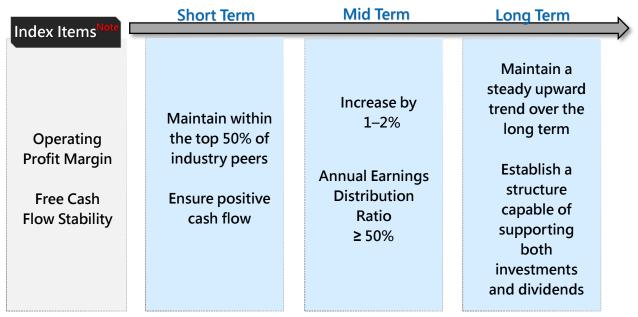
Tracking and Verification Mechanism

Execution Cycle: Apply the PDCA (Plan-Do-Check-Act) management model to various operational and financial indicators.

Performance Review Frequency: Conduct quarterly operational review meetings to evaluate strategy implementation.

Major Exception Handling: Report any issues exceeding the risk tolerance level to the Board of Directors or Audit Committee for necessary adjustments.

Information Disclosure: Disclose financial and operational information to regulators, shareholders, and the public in accordance with applicable regulations.



Note: Take 2024 as the base year; Short term: within 3 years > Mid term: within 5 years > Long term: over 5 years

CWTC specializes in metal substrates and is dedicated to the manufacturing, R&D, and sales of IC lead frame packaging materials to meet the demands of global top-tier IC manufacturing and packaging foundries, as well as vertically integrated manufacturers. Our goal is to become the world's largest IC lead frame supplier by 2025. To meet the demands of various customers, CWTC continuously engages in technological innovation and product development to enhance product performance and quality. Meanwhile, we are also actively expanding our capacity and pursuing M&A strategies to ensure long-term sustainable revenue growth, maintain our competitive advantage in the market, and achieve stable sales growth over the long term. Our operating revenue was NT\$11,986,794 thousand in 2024, and earnings per share (EPS) after tax were NT\$2.02.

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Financial Information of CWTC Group

(In Thousands of New Taiwan Dollars)

Туре	Item	2021	2022	2023	2024
Direct economic value generated	Revenues	12,792,169	14,431,284	11,581,245	11,986,794
	Operating costs	8,828,993	8,983,599	7,904,717	7,686,085
	Employee wages and benefits	1,691,299	1,775,461	1,684,653	1,912,971
	Profit-seeking enterprise income Tax	510,539	789,286	373,041	430,083
Economic value distributed	Remuneration to Directors	4,000	4,000	4,000	4,000
	Remuneration to Employees	18,693	32,969	17,387	21,889
	Dividends to shareholders	892,995	1,427,036	1,528,175	1,634,904
	Community investments	-	1,000	300	300
Economic value retained		845,650	1,417,933	68,972	296,562

Government Subsidies [GRI 201-4]

(In Thousands of New Taiwan Dollars)

Item	2021	2022	2023	2024
Government subsidies	32,058	32,184	37,304	32,909

The Company and its subsidiaries receive government financial subsidies primarily through loan subsidies under the Action Plan for Welcoming Overseas Taiwanese Businesses to Return to Invest in Taiwan, as well as incentives from the Three Authorized Tax Collection Commissions in China and employment stabilization policies in China. Additionally, the Company qualified for tax reductions in 2023 by meeting the government's criteria for encouraging investment in smart machinery and research and development. Subsidiaries SHEC and SHPC qualify for a 15% corporate income tax rate due to meeting the conditions of the China Western Development Policy, are exempt from customs duties on imported self-use equipment, and also benefit from R&D investment tax reductions. Subsidiary SHS has obtained Chinese high-tech enterprise certification, entitling it to a 15% corporate income tax rate. Subsidiary CWTS is eligible for the small low-profit enterprise income tax reduction policy in China, benefiting from a 5% corporate income tax rate.

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Tax Policies

CWTC adheres to both domestic and international tax regulations in its operations and is committed to establishing a robust tax management system and governance culture, with the goal of effectively managing tax risks to promote sustainable corporate development and create corporate value. In recent years, under the trend of international tax fairness and anti-tax avoidance principles, and in response to the Controlled Foreign Company (CFC) rules that has been implemented, CWTC has adjusted its organizational structure, carefully assessing the policy's tax impact on the group, and continues to closely watch on any revision of applicable laws and regulations.

The tax affairs of CWTC are managed by the Finance Department of the parent company, while the accounting department of each subsidiary acts as the execution unit. Based on the overall business

strategy and operating environment, the Company formulates comprehensive tax governance policies to ensure the effective operation of the tax management mechanism. After filing annual income tax returns, the execution of tax management is reported to the Board of Directors of the parent company each year.



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2.4 Risk Management

To provide a framework for the Company's risk management operations and effectively manage risks, we established a "Risk Management Policy" in 2023. The policy is reviewed regularly and submitted for approval by the Board of Directors before the annual group risk assessment, serving as the Company's highest guiding principle. We instruct each functional unit to conduct risk identification according to their division of labor and to formulate management strategies and action plans to mitigate, transfer, or avoid risks in order to effectively lower the Company's operational risks.

To ensure the Company's normal operations and achieve business continuity, we proactively and costeffectively integrate and manage all potential strategic, operational, financial, and hazard-related risks that could impact operations and profitability. Through regular group risk assessments, we utilize a risk matrix to understand the frequency of risk events and their potential impact on the Company's operations, define risk priorities and levels, and adopt corresponding risk management strategies based on the risk levels.

Risk Management Structure and Relevant Responsibilities

Board of Directors

At the highest level of decision-making, is responsible for approving the overall risk management policy and material decisions.

President's Office

The President is responsible for overall coordination and has assigned the Group ESG Team to hold regular meetings. The team is responsible for supervising, verifying, and reviewing risks and opportunities, as well as examining risk management reports.

Risk Management Representations

Under the ESG Unit of CWTC Group, composed of department heads, is responsible for assessing and analyzing risks and opportunities, and implementing related strategies and actions.

Risk Identification and Countermeasures

Our risk management process includes elements such as risk identification, risk assessment, risk response, risk monitoring, and risk management information communication and handling. In addition to assessing the overall impact of various risks on the Company through cross-departmental communication and data collection, the degree of each risk's impact is also linked to the Company's short, medium, and long-term operational goals to gauge its risk tolerance. To implement the risk management mechanism, a group risk assessment is conducted annually, and the results of the risk assessment are regularly reported every year to the Audit Committee (composed of three independent directors) and the Board of Directors. The report includes a summary of the various risks the Company faces during the year, risk response measures, and planned improvements, which are subsequently tracked annually. The Audit Office is notified of the tracking results, and it conducts risk management audits to ensure the effective operation and execution of the Company's risk management.

Material Issue	Risk Evaluation Item	Risk Management Policy and Measure
	Interest rate fluctuations	 Monitor changes in interest rate markets and manage existing short- and long-term loan positions, using market tools as needed. Determine the use of funds based on the cost of capital and possible returns and risks. Maintain close contact with banks to secure the best financing and deposit rates.
Finance	Finance Exchange rate fluctuations	 Collect daily information on exchange rate fluctuations and comprehensively evaluate future trends and influencing factors to determine the most appropriate pricing. Achieve a certain degree of natural hedging through trading and adjust the positions of assets and liabilities denominated in foreign currencies in a timely manner.
	Changes in the inflation rate	 Closely monitor price fluctuations in the upstream raw materials markets. Maintain good relationships with suppliers and customers in order to properly adjust the inventory level of raw materials.
	Peers competition	 Map out cross-regional strategies with developments in the Asia-Pacific market as our advantages. Maintain excellent customer relations to enhance customer loyalty and trust.
Operation	Shrinking of profit margin	 Focus on expanding product applications to ensure that products meet the diverse needs of different customers. Strengthen product reliability in terms of design and verification to improve customer satisfaction and trust.
Spandin	Customization affects production efficiency	 Focus on key customers, concentrate on advantages of mainstream products, and committing to planned production to increase production efficiency. Strengthen customer communication to ensure timely and efficient production while aiming to reduce costs associated with work-in-progress inventory.

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Material Issue	Risk Evaluation Item	Risk Management Policy and Measure
	Environmental protection	• Promote reduced water usage in the manufacturing process, establish wastewater recycling facilities, and improve wastewater treatment efficiency with an annual target to increase the recycling volume by 10%.
Environment	Climate change	• Implement energy conservation and carbon reduction initiatives, conducting GHG inventories annually to gradually reduce carbon dioxide emissions.
	Workplace safety	• Conduct at least two plant-wide disaster prevention drills and emergency responses every year, covering scenarios such as earthquakes, fires, and chemical spills, based on operational characteristics and types of hazards.
Society	Employees recruitment and training	 Prioritize local hires when recruiting and employing new team members. Our company training courses include new employee orientation and on-the-job training, with assessments and evaluations conducted to motivate employees and ensure appropriate empowerment.
Corporate Governance	Regulatory compliance	• Ensure that all personnel and operations fully comply with relevant laws and regulations by establishing a governance structure and implementing internal control mechanisms.

Corporate

Governance

2.5 Internal Control

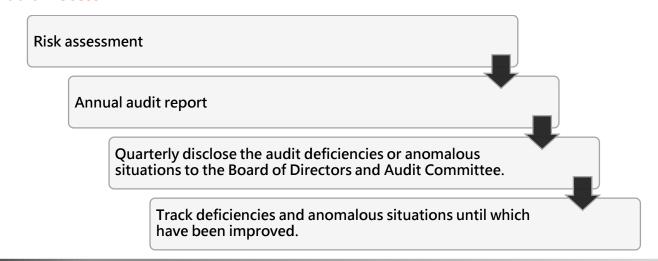
According to the "Regulations Governing Establishment of Internal Control Systems by Public Companies" issued by the Financial Supervisory Commission (FSC), CWTC has established an internal control system under the Board of Directors, which is implemented by an independent audit office. Its purpose is to assist the Board of Directors and management in overseeing all internal systems and processes, ensuring the effective execution of annual audit plans and continuous monitoring of relevant operational systems. This helps reasonably ensure that the goals of accurate, reliable, timely, and transparent operational, financial, and management information, as well as compliance with relevant laws, are met. Additionally, it provides timely improvement recommendations to ensure the continued and effective implementation of the internal control system.

Furthermore, the Audit Office reviews the self-inspection reports for the internal control system prepared by all departments and subsidiaries as required, and regularly submits these reports on the results, along with their corrections, to the Board of Directors. This process ensures that management is informed and that the supervisory mechanism is effectively implemented.

Audit Work

- ✓ Every year, based on identified risks, an annual audit plan is developed for the next year and executed upon approval by the Board of Directors.
- ✓ Monthly, the execution of audit items in the plan is checked, and audit reports are prepared and submitted to the Board of Directors and the Audit Committee for review. Quarterly, a report on the internal audit activities is presented at the Board of Directors meeting.
- The parent and subsidiary companies are required to conduct at least one self-inspection annually. The results of these self-inspections, along with the Audit Office's findings of internal control deficiencies and irregularities, are reviewed and used as the basis for the President and Board of Directors to issue the Internal Control System Statement.
- Deficiencies and irregularities identified during audits that require follow-up must be tracked with reports issued at least quarterly until fully resolved, ensuring that the relevant units have taken appropriate and timely corrective actions.
- Conduct related project audits as needed.
- Complete the required internet information system reporting within the deadlines set by the regulatory authorities.

Audit Process



Assess the risk of information asset

2.6 Information Security Management

To strengthen information security resilience and management mechanisms in response to various cybersecurity threats and operational risks, the internal information management system adopts a PDCA (Plan-Do-Check-Act) cyclical management model. This model includes system establishment, implementation, risk assessment, and improvement measures to enhance CWTC's information security framework. It ensures the confidentiality, integrity, and availability of the company's critical information assets while complying with relevant laws and regulations to maintain sustainable operations and key business functions.

With the approval of the Board of Directors, a "Cybersecurity Dedicated Unit" has been established, with Manager Fu-ren Zhang serving as the cybersecurity officer. The unit is responsible for formulating, implementing, and managing policies related to CWTC's information security and trade secret protection. It conducts regular annual security assessments of information assets and adjusts information security policies as needed, based on updates to security tools or technologies, to ensure the effective operation of the information security management system. The IT department is responsible for executing cybersecurity advocacy and handling cybersecurity incidents.

PDCA for Information Security Management

Information security management Establish the information security policy Plan **Promotion implement Risk improvement** Act Do Promote information security Improve the internal and education and training operating processes Introduce into the measures of Introduce the external information security resources Check Risk assessment



Information Security Control Measures

CWTC regularly reviews its information security processes to enhance and strengthen all information risk management. In 2024, there were no significant cyberattacks or events, nor were there any issues that have caused or could potentially cause a significant adverse impact on the company's operations. Furthermore, no major complaints were received regarding the infringement of customer privacy or the loss of customer data.

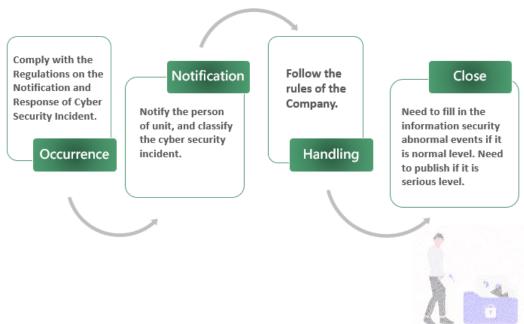
· Install endpoint detection and response (EDR) software on personal computers and servers under the control of the master control unit, and update threat definition files regularly. Risk Deploy patches through Windows Server Update Services (WSUS). Schedule restarts for changes to take effect. management Establish Urchin Tracking Module (UTM) to prevent malicious attacks. • Conduct regular disaster drills and exercises related to information security systems. Information Formulate backup plans in compliance with the 3-2-1 backup principle. • Initiate virtual platforms and employ high availability (HA) mechanism. operation • Monitor the operational efficiency of core systems through SYSLOG. security Prohibit the use of personal computers within the plants. • Disable USB ports on company computers. Applications are required for Device user access. security Establish a network access control (NAC) platform to block access from unknown devices. • Require all departments to ensure that NDAs (Non-Disclosure Information Agreements) are signed with suppliers. security of Conduct irregular audits or inspections of suppliers annually to prevent suppliers supply chain disruptions caused by information security incidents. Enforce computer control for visitors entering the plant and regulate 3C products, personal mobile phones, and USB drives on production lines and Field in laboratories. • Establish a zoned management mechanism for office and controlled areas, Security as well as access control and abnormal event monitoring for computer rooms, with regular reviews and continuous improvements. New employees of the Company and its subsidiaries shall sign the nondisclosure agreements (NDA) when joining the Company. Information Human security is part of the orientation program. Information system accounts and permissions are reviewed and managed Resources by the IT unit. Security

• Information security awareness programs are conducted regularly to raise

employees' awareness.

Information Security Incident Reporting Process

A comprehensive information security incident reporting process has been established, allowing employees to report incidents through multiple channels. Once the Information Security Task Force receives a notification, a dedicated team is formed to handle the incident based on its category and severity. In 2024, no information security incidents were reported by employees.





2.7 Sustainable Supply Chain [GRI 2-6 / SASB TC-SC-440a.1]

Suppliers are important partners to the Company. Therefore, CWTC values the sustainable development of its suppliers. We implement "Sustainable Development Best Practice Principles" to encourage our suppliers to fulfill their corporate social responsibilities by protecting the environment, reducing carbon emissions, improving safety and health, valuing human rights, managing risk, and adhering to ethical compliance. Together, we aim to establish a stable and sustainable supply chain.

All new or existing suppliers are required to sign the "Responsible Business Alliance Code of Conduct (RBA Code of Conduct) Compliance Declaration," the "Corporate Social Responsibility Statement," and the "Conflict Minerals Declaration," and complete the relevant background information survey forms. Additionally, we implement the RBA Code of Conduct, uphold the Human Rights Declaration, and comply with current laws, regulations, and customer requirements. In 2024, none of the Company's existing suppliers or contractors had any significant negative impact, either actual or expected, on the environment, labor conditions, human rights, or society.

Quality Management for Suppliers

CWTC has identified several key materials that pose potential operational risks, including copper alloys, iron-nickel alloys, and silver. Some of these materials are characterized by high price volatility or a high concentration of supply sources. In the event of geopolitical conflicts, trade restrictions, or stricter environmental regulations, there could be significant cost increases or supply chain disruptions. To reduce reliance on single sources and ensure supply stability, we have adopted a diversified procurement strategy. We prioritize collaboration with suppliers from regions with stable political and economic environments and have established supplier review and management mechanisms accordingly.

According to its supplier procurement management procedures, CWTC conducts a thorough review of each supplier's qualifications. This review covers basic company information, financial status, quality management, environmental management, and relevant system certifications. Where necessary, onsite factory audits are conducted to assess suppliers' performance in areas such as quality control, delivery management, system integration, and sustainability risk control. Suppliers must be jointly reviewed and approved by the Procurement, Quality, Engineering, and other relevant departments before being included on the approved supplier list. In addition, Chang Wah Technology conducts regular on-site evaluations of suppliers each year to ensure continued compliance with company requirements and relevant standards. In 2024, no new major raw material suppliers were added, and all existing key suppliers had obtained internationally recognized quality management system certifications. Therefore, no on-site factory audits were conducted during the year.

Relevant Value Chains of Main Products (Material Stability and Price & Inventory Control)

Industry	Upstream	Midstream	Downstream	Product Applications
IC	Connor alloys		IC packaging companies	LCD panels, automobiles, computers and peripherals,
LED	Copper alloys, nickel-iron alloys, industrial epoxies	Lead frame manufacturers	LED packaging companies	lighting fixtures, handheld consumer electronics devices, precision instruments, aerospace industry

Quality Audit Process for Suppliers

To understand the current status of suppliers in depth, CWTC evaluates the performance of "key suppliers of the current year" or "key suppliers rated as Class C in the previous assessment." The assessment includes 11 aspects: document control, design control, quality systems, quality records, procurement, process control, management of non-hazardous materials, control of non-conforming products, verification management, product protection, storage, packaging and transportation, product identification, and batch tracking management. These aspects are covered in both the suppliers' self-assessments and the Company's on-site evaluations.



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Supplier Tier Management

Rank	Score	Result	Action
A	>85	Approval	Normal purchases.
В	70~85	Conditional approval	Annual audits and counseling.
С	<70	Fail	Improvement plans shall be submitted within 7 days. Suppliers failing to make improvements as scheduled would be banned.

Supplier Assessment

To proactively manage risks and enhance overall supply chain quality, CWTC conducts sustainability risk assessments for suppliers. CWTC distributes self-assessment questionnaires to primary materials suppliers to investigate their potential environmental, social, and human rights risks. Based on the results, suppliers are categorized into five risk levels. High-risk suppliers are required to make improvements within a prescribed timeframe. Those who fail to make improvements on time will be disqualified from our supplier list. In 2024, we assessed 11 primary materials suppliers, and none of them were found to have significant or potential negative social impacts.

Risk Assessment of 2024

Category	Extremely Low	Low	Medium	High	Extremely High
Risk Level	0~3	4~6	7~9	10~12	13~15
Numbers	2	8	1	0	0



Conflict Minerals Policy

CWTC has long been committed to complying with the standards and initiatives of the Responsible Business Alliance (RBA), the Global e-Sustainability Initiative (GeSI) and the Responsible Minerals Initiative (RMI). We clearly state that conflict minerals originating from the Democratic Republic of Congo (DRC) and its neighboring areas, controlled by armed groups—such as gold (Au), tantalum (Ta), tungsten (W), cobalt (Co), tin (Sn), and other conflict minerals—are not accepted in our supply chain. Suppliers are also required to comply with the RBA Code of Conduct.



Policy

Specific Measures

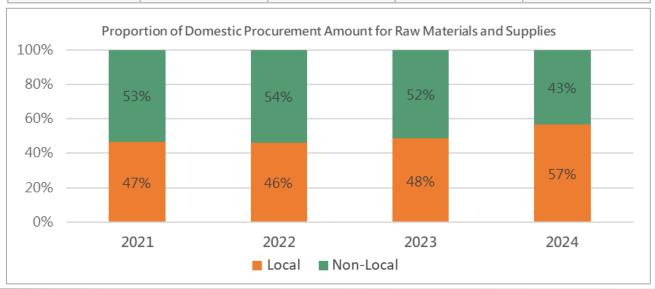
- ✓ Do not use conflict minerals from illegal sources, and do not purchase conflict metals produced in conflict-affected and high-risk areas.
- Encourage all suppliers in our supply chain to participate in programs such as the RBA (Responsible Business Alliance) and the RMI (Responsible Minerals Initiative).
- Commit to conducting due diligence on conflict minerals to ensure more transparent sourcing of conflict metals and minerals.

Local Procurement

CWTC has been committed to promoting local procurement to reduce carbon emissions from material transportation and improve procurement stability, while also fostering local employment and economic development. Local procurement also helps strengthen relationships with local suppliers, enhancing the flexibility and efficiency of the supply chain. In 2022, we expanded our facilities in Taiwan, increasing production capacity and gradually raising the proportion of self-produced materials while reducing overseas procurement. In 2024, the proportion of local procurement for raw materials reached 57%.

Proportion of Local Procurement Amount of Raw Materials in Our Plants

Plant	2021	2022	2023	2024
Taiwan Plant	31%	29%	38%	51%
China Plant	90%	81%	91%	90%
Overseas Plant	24%	24%	19%	23%



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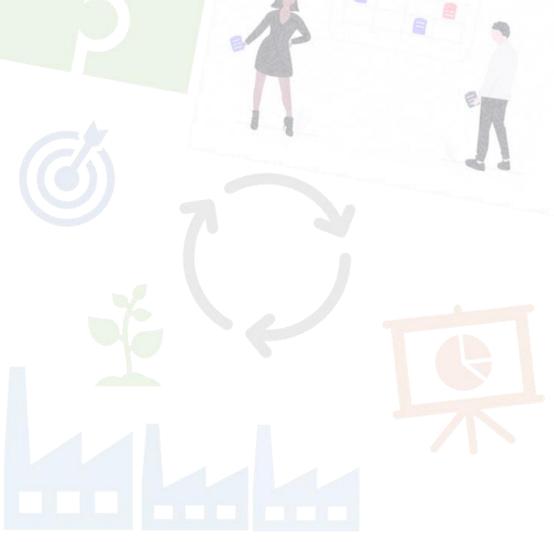
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Appendix



As a key lead frame manufacturer in the semiconductor supply chain, CWTC fully recognizes the environmental impact that may arise throughout the lead frame's lifecycle—from metal raw material procurement, stamping, to etching processes. We actively uphold our sustainability responsibilities toward both downstream customers and upstream suppliers. Although individual product carbon footprint assessments have not yet been completed, we continuously work to enhance resource efficiency by optimizing processes and promoting efficient resource utilization. Through circular economy practices and optimized product design, we aim to reduce scrap generated during manufacturing and collaborate with supply chain partners to achieve energy-saving, carbon-reduction, and circular economy goals.

Looking ahead, we will continue to strengthen digital management of production processes and prepare for carbon footprint assessments. These efforts will lay the foundation for the comprehensive implementation of Product Life Cycle Assessment (LCA), driving a green transformation focused on high resource efficiency and low environmental impact, while improving the overall environmental transparency and sustainability performance of our lead frame production.



2.8 Product Research, Development and Innovation

With the rise of emerging technologies such as 5G, Al and IoT, the consumer and **R&D Investments and Achievements** automotive electronics markets would continue to grow in size and bring new opportunities for display applications as products shift toward being thin, light, and compact with high value-added or high-end specifications. Using QFN as our raw material, we create different processes to differentiate our products from the market and enter the niche market of lead frames for mini LED and automotive power management.

Our PMMS (pre-mode metal substrate) for mini LEDs use flat metal lead frames to open up the beam angle of LED chips to 170 degrees, superior to the 130 degrees in the conventional packaging structure. It greatly improves the contrast and brightness of mini LED backlights, which are formerly constrained by the multi-chip arrangements.

There are also lead frames with high reliability for automotive / industrial power supply applications and GaN/SiC. In terms of applications, one is for TFT backlights while the other is lead frames for automotive power management.



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As lead frames for mini LED display technology and automotive power management enter the mass production stage, new challenges have emerged. Through commercialization of results from our R&D Center, we are developing packaging metal substrates with higher precision, thinner in thickness, better reliability and greater diversity. By maximizing the number of chips on the laminate substrates in a larger area with high density, we assist customers with improving the product performance, packaging quality, and production efficiency. These products will become the market mainstream in the future.

(In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

	Item		2020	2021	2022	2023	2024
	Revenue(A)		9,678,146	12,792,169	14,431,284	11,581,245	11,986,794
_	R&D expenses	(B)	228,583	461,211	422,484	420,520	431,124
R&D In			1,927	2,066	2,202	2,130	2,260
Investments	Total number of R&D personnel (D)		118	213	266	190	242
ents	Average R&D expense per R&D personnel (B/D)		1,937	2,165	1,588	2,213	1,782
	Proportion of R&D expenses (B/A)		2.36%	3.61%	2.93%	3.63%	3.60%
	Cumulative	Domestic	39	37	43	55	51
R&	number of patents	Overseas	78	88	109	254	218
Ď	Cumulative	Domestic	3	3	3	2	3
	number of trademarks	Overseas	-	-	-	3	3

Customer Relationship and Product Safety Management

CWTC is committed to serving global customers with integrity, professionalism, and innovation. Guided by the principle of "growing together with customers and creating winwin outcomes." we view customer satisfaction as a core indicator of our long-term business sustainability. To this end, we provide high-quality, safe, and compliant products, along with responsive technical support, to strengthen long-term partnerships with customers worldwide. In accordance with the ISO 9001 Quality Management System, we conduct comprehensive reviews of product design, production, and delivery processes to meet customer expectations and ensure that our products pose no health or safety risks to customers or end users throughout their lifecycle. The Company has also established a customer complaint handling mechanism to maintain stable and positive relationships. In 2024, no major customer complaints were reported.

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Appendix

ISO 14001:2015

2022-12-30 until 2025-12-29

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3. Sustainable Environment

3.1 Environmentally Sustainable **Development**

CWTC is a professional manufacturer of metal lead frames, dedicated to production, manufacturing and product development. Our operation model is built on the business philosophy of humanity, rationalization, standardization, and internationalization, with a fair and transparent management approach. As we are well aware of the potential environmental impact of our products, activities and services, we have fully implemented an "Environmental Management System" and advocate for "full participation, conserving social resources, and complying with environmental regulations."

Our environmental management organization includes Environmental Management Committee, as well as the environmental management unit at each plant. These entities are responsible for executing comprehensive tasks related to internal and external issues and environmental considerations raised by various units, and for reviewing and confirming the environmental consideration data from each unit. A committee is established at each plant, chaired by the plant manager, which regularly convenes meetings to review performance. The meetings involve coordination, research, and examination of environmental management issues with supervisors and employee representatives from all units, demonstrating a high level of commitment to environmental management.

Our plants, both domestic and overseas, have adopted ISO14001 Environmental Management Systems, with certifications acquired. The latest version of ISO14001:2015 was introduced with certifications received in 2016 for our Taiwan plants and in 2020 for our overseas plants. This extends environmental management to the entire product lifecycle and addresses environmental risks and mechanisms at each stage, establishing a macro-level strategic policy and action plan aligned with the latest international management trends.



udit was performed. Order No. 748228721-

Proof has been furnished that the requirements according to

DIN EN ISO 14001:2015

Certificate Registration No.: 12 104 42314 TMS.

Prd Oak

Head of Certification Body Marriet 2023-00-26

sate is valid from 2023-07-06 until 2026-07-05

Proof has been furnished that the requirements according

ISO 14001:2015

2022-12-30 until 2025-12-29.

Certificate Registration No.: TUV104 03 4732/1

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3.2 Task Force on Climate-Related Financial Disclosures (TCFD) [GRI 201-2

Climate action has become a critical factor in evaluating international commitments to carbon reduction. Therefore, CWTC follows the framework of the Task Force on Climate-related Financial Disclosures (TCFD) to disclose effective data on the financial impacts, the risks and opportunities brought by climate change, and to establish relevant response strategies while assessing potential financial impacts. This approach aims to enhance the management framework for responding to climate change, demonstrating the resilience of the Company's operations.

- The Board of Directors serves as the highest decision-making and supervisory unit for the Company's response to climate change.
- The Sustainable Development Committee of CWTC Group coordinating and overseeing climate change-related matters.
- The Sustainable Development Committee of CWTC Group is responsible for formulating and implementing response measures related to climate change issues, and for holding regular meetings to review the progress of implementation and the achievement of targets.
- Assess the potential operational and financial impacts of relevant climate risks and opportunities on the company in the short, medium, and long term.
- Develop response strategies for the climaterelated risks and opportunities faced.
- Evaluate the impact of transition risks and physical risks through scenario analysis.

Governance

TCFD 4 Aspects

Strategy

Risk

- The Sustainable Development Committee regularly identifies significant risks and opportunities by collecting risk factors and assessing operational impacts and the likelihood of occurrence.
- For the identified primary transition and physical risks, further management actions are taken, including decisions to mitigate, accept, or control these risks.
- Integrate the management of climate-related risks into the overall risk management process, and regularly review the climate-related risk management process.

Metrics and Targets

 The Company has set carbon emissions reduction targets based on 2024 as the base year Note (31,820 tCO₂e): Short-term: reduce 20% in 2029 Medium-term: reduce 40% in 2034

Long-term: Carbon neutrality in 2050

Note: The reporting boundary for the 2024 inventory has been expanded to include downstream transportation and distribution emissions. Therefore, the company has changed the base year to 2024.

Sustainable

Environment

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The Company has established the Sustainable Development Committee of CWTC Group, which is responsible for formulating the Company's climate policy, coordinating sustainable development and climate change-related affairs, and ensuring the alignment and integration of the company's environmental and social activities. Under the Sustainability Development Committee, a Group ESG Unit has been established to coordinate cross-departmental communication and integrate management activities related to sustainability and climate change. The ESG Unit also oversees the implementation status. The Company's long-term goals and development strategies for climate change and renewable energy are reported to the Board of Directors by the Sustainability Development Committee every six months.

Board of Directors

At the highest level of decision-making, responsible for approving overall risk management policies and major decisions.

Sustainability Development Committee

Responsible for formulating climate policies and coordinating climate change-related issues, the Group ESG team under its supervision is tasked with identifying and reviewing climate-related risks and opportunities, as well as examining climate risk management reports.

Risk Management Unit

Composed of department heads, is responsible for assessing and analyzing climate-related risks and opportunities, and implementing climate-related strategies and actions.

Strategy

To effectively manage climate-related risks and opportunities, the Group ESG Unit convenes department heads from the Risk Management Unit. Through multiple cross-departmental meetings and scenario analyses, the unit consolidates the major climate risks and opportunities faced by the Company. Based on internal management needs, the Company defines the short term as within 3 years, the mid term as 3 to 5 years, and the long term as over 5 years.

In line with the TCFD guidelines, a total of 13 climate risks and 10 opportunities were identified in 2024. Through risk matrix analysis, 3 major climate risks and 2 associated opportunities were ultimately consolidated.

Sustainable

Environment

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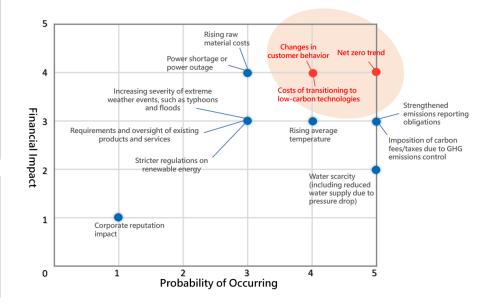
Climate Change Risk and Opportunity Matrix

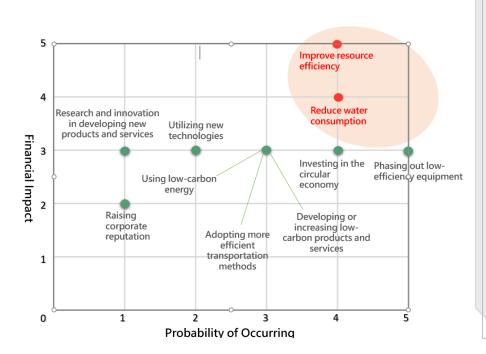
Transition risks

- 1. Net zero trend
- 2. Changes in customer behavior
- 3. Costs of transitioning to lowcarbon technologies
- 4. Strengthened emissions reporting obligations
- 5. Imposition of carbon fees/taxes due to GHG emissions control
- 6. Rising raw material costs
- 7. Stricter regulations on renewable energy
- 8. Requirements and oversight of existing products and services
- 9. Corporate reputation impact



- 1. Rising average temperature
- 2. Power shortage or power outage
- 3. Water scarcity (including reduced water supply due to pressure drop)
- 4. Increasing severity of extreme weather events, such as typhoons and floods





Opportunity

- 1. Improve resource efficiency
- 2. Reduce water consumption
- 3. Phasing out low-efficiency equipment
- 4. Investing in the circular economy
- 5. Developing or increasing lowcarbon products and services
- 6. Adopting more efficient transportation methods
- 7. Using low-carbon energy
- 8. Utilizing new technologies
- Research and innovation in developing new products and services
- 10. Raising corporate reputation

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Financial Impacts and Response Measures of Climate Change Risk and Opportunity

Risk ,	Opportunity Type	Duration of Impact	Potential Financial Impacts	Response Measures
	Net zero trend	Long Term	 Increased capital expenditures and operating costs for upgrading or installing carbon reduction equipment To reduce greenhouse gas emissions, production capacity expansion may be restricted, potentially impacting revenue. 	 Continuously implementing greenhouse gas reduction actions Purchasing renewable energy certificates
Transition Risk	Changes in customer behavior	Long Term	 ❖ Customer shift resulting in decreased revenue from non-low-carbon products ❖ Increased climate awareness leads customers to prefer low-carbon or more environmentally transparent products/services, resulting in decreased demand for certain goods and services. ❖ Customers demand the company to provide related products/services and disclose emissions. Failure to meet these requirements may pose a risk of losing customers. 	Enhancing product carbon footprint disclosure: 1. Establishment of production systems and equipment 2. Investment in information technology personnel 3. ISO 14067 guidance and verification
	Costs of transitioning to low-carbon technologies	Mid Term	 Capital expenditures and R&D investments in low-carbon technology transition result in increased operating costs. Research and development of new and alternative technologies may lead to a decline in demand for existing products and services, causing a significant drop in revenue. 	Narrower and wider format designs with reduced spacing, along with equipment and mold design and investment, to reduce customer material usage.
Opp	Improve resource efficiency	Short Term	 Increased capital investment in energy-saving equipment and related assets. Improving energy efficiency in the production process and strengthening the management of materials, energy resources, and waste to reduce resource consumption and carbon emissions, thereby lowering operating costs. 	 Acquire energy-saving equipment. Replacing outdated equipment with high-efficiency units and upgrading to energy-saving inverter modules. Track energy consumption through energy management systems.
Opportunity	Reduce water consumption	Short Term	 ❖ Increased capital investment in water-saving equipment and related assets. ❖ Reducing the water conservation charge imposed by the government, thereby lowering operating costs. 	 Increase the use of reclaimed water. Introduce water-saving management measures as well as technology for recycling process water. Automatically shutting off non-essential water usage during equipment standby or downtime. Installing water-saving devices on faucets throughout the plant.

Climate Scenario Analysis

Based on TCFD recommendations, the Company uses scenario analysis of both transition and physical risks, as well as climate opportunities, to assess the resilience of its climate strategy under the most severe scenarios.

Туре	Reference	Details
Transition Risk	The assessments and reports on climate emission pathways by the Intergovernmental Panel on Climate Change (IPCC) and the International Energy Agency (IEA).	Evaluate the potential operational impact of carbon-related expenses based on carbon pricing trends corresponding to temperature increases kept below 1.5°C, 1.8°C, and 3°C, respectively.
Physical Risk	The Taiwan Climate Change Projection Information and Adaptation Knowledge Platform (TCCIP) conducts projections based on the RCP8.5 ^{Note} scenario.	If temperature control is not effectively achieved, evaluate the operational impact of extreme weather conditions in a worst-case warming scenario.

Note: Under a scenario of extremely high GHG emissions (RCP8.5), climate change would exacerbate changes in the average temperature, extreme high temperatures, total annual precipitation, the annual maximum 1-day intensity of heavy precipitation, the annual maximum number of consecutive dry days, and the proportion of strong typhoons in the future.

Scenario Analysis	Financial Planning Impact
 High Emission Scenario with Temperature Rise of More than 3°C No additional carbon reduction actions beyond current national policies International Carbon Price Note US\$2.63 per metric ton 	Increase in operating costs accounts for 0.04% of annual revenue.
 Medium Emission Scenario with Temperature Rise of More than 1.8°C No active low-carbon transition actions by countries before 2030, but still aiming for a temperature rise of less than 2°C International Carbon Price Note: US\$231.86 per metric ton 	Increase in operating costs accounts for 3.70% of annual revenue.
 Low Emission Scenario with Temperature Rise of More than 1.5℃ Achieving net-zero emissions globally by 2050 International Carbon Price^{Note}: US\$268.12 per metric ton 	Increase in operating costs accounts for 4.28% of annual revenue.

Note: The carbon price is based on the scenario parameters published by the NGFS and adopts the carbon price for 2035 globally as assumed in the REMIND-MAgPIE 2.1-4.2 model.

CWTC conducts a physical risk scenario analysis of its operations to understand the impact of climate-related risks on its business, strategy, and financial planning under the RCP8.5 scenario. The Company's main processes include etching and plating production lines, making water resources an essential factor. It was determined that the Taiwan plant is not affected by water resource constraints, resulting in no significant impact on the estimated financial loss.

Risk Management

In 2023, CWTC established a "Risk Management Policy" to integrate climate-related risk management processes into its enterprise risk management processes. The results and experiences of this ongoing work are regularly reported to the Board of Directors by the responsible units. The Audit Committee periodically reviews reports from the Chief Internal Auditor regarding the design and effectiveness of internal controls related to climate-related risks, as well as any audit findings.

Plan / Do

Step 1 Collection of data Period: 2024/1/1~2024/12/31

Step 2 Assessment scope Boundaries: Taiwna plant

Step 3 Analysis of impact Hold an annual meeting to discuss and identify climate

change risks and opportunities

Identify the prioritization of risks and opportunities based on the severity of impact and the possibility of occurrence.

Check / Action

Step 4 Goal setting CWTC takes 2024 as the base year to set an absolute GHG emission reduction targets.

Step 5 Control Measures Select response strategies to achieve the 2050 carbon neutrality goal.

Step 6 Review and Optimization Hold review meetings every six months.

Metrics and Targets [SASB TC-SC-110a.2]

The Company annually inventories its GHG emissions and verifies the accuracy of these emissions through third-party impartial agencies. The revised "Climate Change Response Act" of 2023 stipulates that net zero GHG emissions must be achieved by 2050. It also requires a science-based approach to assess climate risks, strengthen governance capabilities, and enhance resilience.

To align with the policy, the Company will adopt a gradual carbon reduction approach, supported by the Science-Based Targets initiative (SBTi). Using the 2024 GHG emissions from our Taiwan plant (31,820 metric tons) as the base year, we have established short term, mid term, and long term absolute GHG reduction targets. Specifically, we aim to reduce emissions to 25,456 metric tons by 2029 (short term), achieve a 40% reduction from the base year by 2034 (mid term), and reach carbon neutrality by 2050 (long term).

· Voluntarily conduct greenhouse gas inventories. Increased the installed capacity of solar panels in Taiwan plant by 98 kWp. Built Water Reclamation System in

2020

Suzhou plant.

- Established a Greenhouse Gas Inventory Promotion Committee Promoted greenhouse gas inventory
- and inspection based on ISO 14064 Added Membrane Bio Reactor in

Taiwan plant.

2022

Development Committee.



- Established a Promotion Structure of Sustainable
- Development. · Disclosed Sustainability Accounting Standards Board.
- Increased in building Water Reclamation System for processes in Taiwan plant.
- Promoted greenhouse gas inventory and inspection based on ISO 14064 in all plants.
- · Increased the installed capacity of solar panels in Taiwan plant by 126 kWp.
- · GHG management: Implement greenhouse gas reduction actions.
- · Water Management: Improve the use of recycled water and water recycling technology for processes.
- Energy Management: Build Energy Management System.

3.3 Energy Management

<<---Key Material Issue
[GRI 302-1-302-3 / SASB TC-SC-130a.1]

Impact Description

Energy use and management are closely tied to a company's operating costs, environmental impact, and carbon emissions, and are directly related to climate change mitigation and process efficiency. Poor management may increase financial risks and affect supply chain stability. Energy consumption at the manufacturing facilities of the Company is highly relevant, and improving energy efficiency is one of the core elements of sustainable operations.

Management Policy and Commitment

CWTC Group is committed to improving energy efficiency, reducing energy intensity, and implementing energy-saving equipment and management systems. Through ongoing audits and improvement actions, the Group aligns with government energy-saving policies and international energy trends, moving toward green manufacturing and low-carbon transition.

Management Mechanism and Implementation Strategy

Responsible Units:

Facility Departments, Environmental Management Centers, and R&D Departments

Relevant Internal Policies:

Energy Resource Operation Management Procedure, Facility Equipment Maintenance Procedure, Environmental Management Work Instruction.

Key Strategies:

Implement energy data monitoring, set energy-saving targets, regularly review energy efficiency and the effectiveness of energy-saving measures, and promote training and education programs.

Specific Action Plan

- 1. Energy Auditing and Monitoring: Identify high-energy-consuming equipment and energy hotspots.
- 2. Replacement with High-Efficiency Equipment: Promote the upgrade of air compressors, chillers, pumps, lighting, and other systems to energy-efficient models.
- 3. Process Improvement and Energy-Saving Projects: Implement variable frequency drives (VFDs), dynamic load management, and other efficiency measures.
- 4. Renewable Energy Application: Install solar panels.

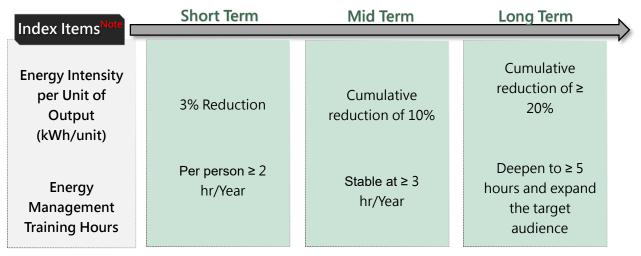
Sustainable

Environment



Tracking and Verification Mechanism

- 1. Routine Monitoring: Regular recording of equipment electricity usage, diesel consumption, and reporting of anomalies.
- 2. Monthly Reporting: Submission of energy analysis reports to relevant supervisors for review.
- 3. Annual Review: Annual assessment of overall energy performance and update of improvement targets.



Note: Take 2024 as the base year; Short term: within 3 years \ Mid term: within 5 years \ Long term: over 5 years

To respond to the challenges of global energy shortages and climate change, we consolidate energy-saving proposals from all units to set relevant targets and action plans each year and periodically monitors and controls performance. Additionally, we promote production machinery assessments to drive energy efficiency improvements in plant facilities.

Based on our energy-saving plan submitted to the Bureau of Energy, Ministry of Economic Affairs, the average energy-saving rate approved for our Taiwan Plant was 1.28%~2.13% in 2024. In line with the government's promotion of renewable energy, we increased the installed capacity of solar panels at our Taiwan plant in 2020, reaching a cumulative capacity of 233 kWp by 2024, generating 321,322 kWh.

Energy Consumption

Unit: GJ

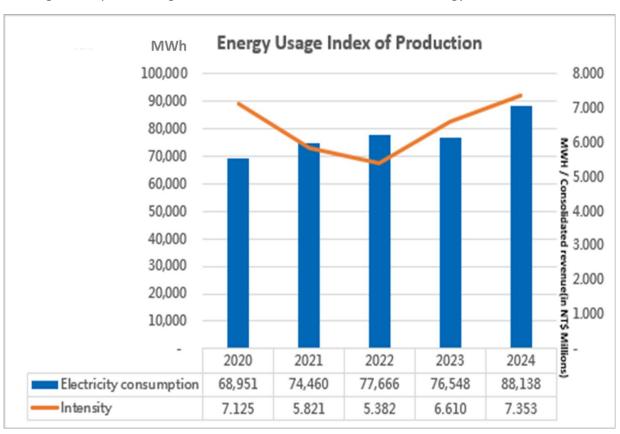
Item		2021	2022	2023	2024
	Diesel fuel	276	1,174	365	416
Direct Energy	Gasoline	361	500	486	779
Lileigy	Natural gas	22,115	22,673	17,110	20,994
Indirect	Purchased electricity	268,055	279,597	275,574	317,297
Energy	Renewable energy	-	-	347	347
Total		290,807	303,944	293,882	339,833

Note1: Conversions are based on the "Heat Content of Energy Products" of the Ministry of Economic Affairs. Starting from 2024, the unit conversion for diesel and gasoline will be calculated based on the calorific values announced by the Ministry of Environment.

Note2: Renewable energy refers to solar energy, which is estimated annually based on the daily generation in GJ of the installed capacity. Note3: The 2023 data includes all consolidated entities, while data for other years covers only Taiwan Plant, China Plant and Malaysia Plant.

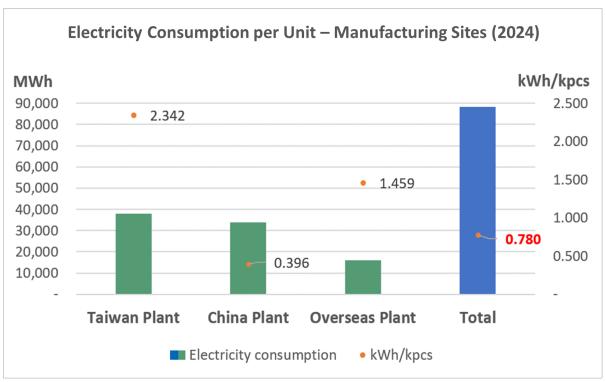
Electricity Usage of Production

In 2024, total electricity consumption reached 88,138,011 kWh (88,138 MWh), with an electricity intensity of 7.353. The primary sources of electricity use were process power and air conditioning systems. Due to the full-scale production launch of the new etching plant in Taiwan and increased production capacity at the Suzhou plant, both total electricity consumption and intensity rose compared to 2023. Moving forward, we will continue to focus on improving energy efficiency, as well as planning and implementing the use of renewable and alternative energy sources.



Sustainable

In response to global sustainability trends and the government-promoted "Green and Sustainable Finance Action Plan," the company has conducted internal assessments and classification procedures in accordance with the "Sustainable Economic Activities Recognition Guidelines" issued by the Financial Supervisory Commission. These assessments evaluate whether our business activities and products/services align with areas such as the low-carbon economy, circular economy, efficient use of resources, and pollution prevention.



Note1: Unit electricity consumption = Total electricity consumption / Production output.

Note2: Only the electricity consumption and production output of manufacturing facilities are included.

Note3: According to the Sustainable Economic Activities Recognition Guidelines, the technical screening criteria for semiconductor – lead frame manufacturing is ≤ 55 kWh/kpcs.

Energy-saving Measures [GRI 302-4 / SASB TC-SC-110a.2]

To effectively lower energy consumption and GHG emissions, we actively promote various energysaving measures. The focus is on improving the energy efficiency of plant facilities and production equipment, optimizing operational efficiency by adjusting production equipment parameters, and replacing traditional lighting with energy-efficient alternatives. We aim to achieve our environmental and energy-saving goals through initiatives across its plants. Additionally, we raise energy-saving awareness by encouraging employees to turn off lights when not in use and shut down computers after work. We also promote the widespread use of energy-efficient lighting and installs motion-sensor switches in areas with intermittent lighting needs to reduce energy waste by changing daily habits.

Sustainable Environment

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Energy-saving Measures and Performance of Each Plant in 2024

Plant	Measures and Performance
Taiwan Plant	Replacement of chillers, additional purchase of new magnetic levitation chillers, load reduction of cleanroom circulation fans, and replacement of lighting fixtures in the underground parking lot achieved annual energy savings of 567,078 kWh (equivalent to 2,042 GJ).
Chengdu Plant	By shutting down air conditioning in standby areas, using chilled water from the raw water tank to replace chiller cooling for air compressors and electroplating air handling units, controlling air conditioning temperatures, adjusting the operating frequency of air compressors, and installing automatic stop functions on fans to reduce idle time, annual energy savings reached 570,730 kWh (equivalent to 2,055 GJ).
Malaysia Plant	Replacement of turbo air compressors achieved annual energy savings of 761,280 kWh (equivalent to 2,741 GJ).
Total	6,838GJ

Key Points of Energy-saving Programs

Programs	Taiwan Plant	China Plant	Overseas Plant
Parameter setting	*	*	*
Production process integration	*	-	*
Equipment process integration	*	*	-
Energy-saving of facilities	*	*	*

Progressive Energy-saving Plans

Stage	Measures
Short term	 Convert existing air conditioners to a central air conditioning system. Replace all lighting in the plant with LED lights. Install sensor-activated LED floodlights around the plant. Use sensor-activated landscape ground lights for sidewalks. Prioritize purchasing high-energy-efficiency equipment and those rated with energy-saving level 1. Replace old power-consuming equipment, such as air compressors and chillers, with high-energy-efficiency alternatives, and manage them through a central monitoring system. Increase the air conditioning temperature when equipment is shut down. Shut down power-consuming facility equipment during holidays.
Mid and Long term	 Install a central monitoring system to control the energy consumption of utility equipment. Continuously adopt the latest energy-saving technologies to improve the efficiency of processes and utility equipment.

GHG Emissions Management [GRI 305-1-305-2-305-3-305-4 / SASB TC-SC-110a.1-TC-SC-110a.2]

Impact Description

Climate change is a significant global risk that we all face together. As a manufacturer, the energy use and emissions management of the Company have a major impact on operational sustainability. Without effective management of greenhouse gas emissions, we may encounter multiple challenges, including rising costs, customer demands, regulatory constraints, and reputational risks. At the same time, actively reducing carbon emissions is a key strategy for enhancing brand competitiveness and securing green procurement orders.

Management Policy and Commitment

CWTC Group is committed to complying with greenhouse gas management regulations and international standards. We continuously conduct inventories, disclose emissions, and implement reduction measures for greenhouse gases. Our efforts focus on lowering our carbon footprint, adopting renewable energy, and planning a pathway toward net-zero emissions. Our goal aligns with the global "1.5°C scenario" to achieve Science Based Targets (SBT) for carbon reduction.

Management Mechanism and Implementation Strategy

Responsible Units:

Sustainable Development Committee and Environmental Management Centers / Facility Departments

Relevant Internal Policy:

Greenhouse Gas Inventory Management Procedure

Key Strategies:

- → Implement ISO 14064-1 and evaluate the adoption of the ISO 50001 Energy Management System
- ♦ Conduct annual inventories of Scope 1, Scope 2, and Scope 3 emissions.
- ❖ Establish a cross-departmental Carbon Management Task Force to manage emission sources, improve energy performance, and promote the use of renewable energy.

Specific Action Plan

- 1. Greenhouse Gas Inventory and Disclosure: Emission data is verified annually by a third party and disclosed in the Sustainability Report.
- 2. Energy Efficiency Improvement Projects: Implement energy-saving upgrades for air conditioning, lighting, and production equipment, and promote projects such as the adoption of variable-frequency drives.
- 3. Renewable Energy Adoption: Installation of solar power equipment.
- 4. Carbon Neutrality Strategy Planning: Develop carbon reduction pathways based on the Science Based Targets initiative (SBTi) and assess the feasibility of implementing carbon offset and carbon neutrality mechanisms.

Sustainable

Environment

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Tracking and Verification Mechanism

- 1. Annual Monitoring: Conduct emissions inventory → third-party verification → compile improvement plans → report progress to the Board of Directors / Sustainable Development Committee.
- 2. Internal and External Audits:
- ♦ Engage third-party organizations for annual verification.
- Conduct internal supervision and responsibility reviews for units that fail to meet improvement targets.
- 3. In line with TCFD requirements, identify climate-related financial risks and implement carbon pricing simulations and sensitivity analyses.

Index Items Note	Short Term	Mid Term	Long Term
Scope 1 and 2 Total Carbon Emissions	3% Reduction	Cumulative reduction ≥10%	Achieve carbon neutrality step by step
Carbon Emission Intensity per Unit of Product	5% Reduction	Overall reduction ≥ 20%	Implement low- carbon processes and continuously optimize them

Note: Take 2024 as the base year; Short term: within 3 years \ Mid term: within 5 years \ Long term: over 5 years

To fulfill our social responsibility, we voluntarily conduct an annual self-assessment and disclosure of our GHG emissions. To meet our own targets, we adopted ISO14064-1:2018 for our 2022 GHG inventory of Taiwan plant as a demonstration. GHG data were consolidated using the operational control approach and verified by a third-party assurance agency. In 2023, all subsidiaries completed the external assurance of their GHG inventories, and we have completed the external assurance of the Group's GHG inventory.

We adopted external inventory under ISO14064-1:2018 for the first time at our Taiwan plant in 2022, while other sites implemented it in 2023.

CWTC Group Greenhouse Gas
Third-Party Assurance Report



Taiwan plant first implemented external verification of ISO 14064-1:2018 greenhouse gas inventory in 2022; the rest of the group initiated external verification of ISO 14064-1:2018 in 2023. For Taiwan, greenhouse gas emissions are calculated using the "Greenhouse Gas Emission Factors Management Table Version 6.0.4" announced by the Taiwan Environmental Protection Administration, the power emission factors published by the Energy Bureau of the Ministry of Economic Affairs, and the Environmental Protection Administration's "Product Carbon Footprint Calculation Platform." For China, emissions calculations refer to the "2006 IPCC National Greenhouse Gas Inventory Guidelines," the "China Product Life Cycle Greenhouse Gas Emission Factor Database," the "2022 National Power Carbon Emission Factor" published by China's Ministry of Ecology and Environment, the Ecoinvent database, and the UK Department for Environment, Food and Rural Affairs (Defra) "Greenhouse Gas Reporting: Conversion Factors 2024" (hereafter "Defra 2024"). For Malaysia, emissions are calculated using "Defra 2024" and the grid emission factors published by the Malaysian Energy Commission. For Singapore, emissions are calculated using the grid emission factors published by the Singapore Energy Market Authority. The global warming potential (GWP) factors used are based on the IPCC Assessment Reports AR5 and AR6. No greenhouse gas emissions from perfluorinated compounds are reported across the entire group.

Category 1 Direct GHG emissions Scope 1

- Mobile combustion: Corporate cars and forklifts- CO₂ \ CH₄ \ N₂O
- •Stationary combustion: Emergency generators and analytical instruments • for laboratory- $CO_2 \times CH_4 \times N_2O$
- Fugitive emission: Septic tanks, air-cooling facilities and fire-fighting facilities- CH₄ ` HFC₅

Category 2
Indirect GHG emissions
Scope 2

•Imported electricity emissions (purchased electricity)- CO₂

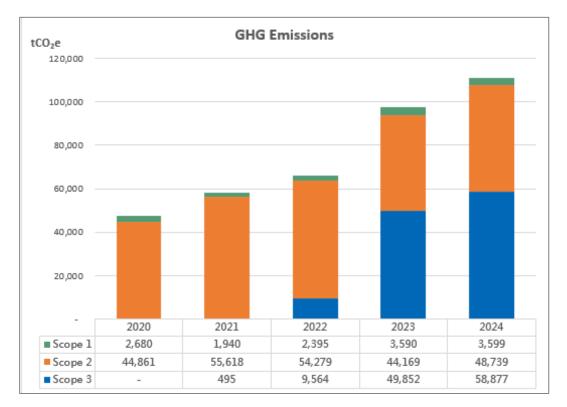
Category 3~6
Other indirect GHG
emissions
Scope 3 Note

- Upstream transportation and distribution, employee commuting and business travel
- Purchase of goods
- Disposal of waste from operation
- •Fuel and energy-related activities (excluding categories 1 and 2)

Note: The calculation is based on the results of material identification conducted by the plants individually.

Growth and

GHG Emissions over the Years



Note1: For Scope 3 emissions, some overseas plants started tracking in 2021, the Taiwan plant started in 2022, and all others began in 2023.

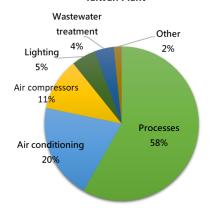
Note2: The 2023 data includes all consolidated entities, while the other data only covers the Taiwan, China, and Malaysia plants.

GHG Emission Intensity (Scope 1 + Scope 2)

ltem	2020	2021	2022	2023	2024
Total GHG emissions (tCO2e)	47,541	57,558	56,674	47,759	52,338
Intensity (tCo2e / Consolidated revenue in millions of NT\$)	4.912	4.500	3.927	4.124	4.366

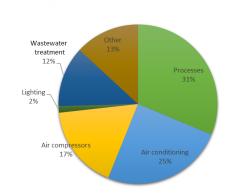
The primary source of greenhouse gas emissions for the CWTC Group comes from Scope 2 – purchased electricity. Therefore, we further analyzed the sources of electricity consumption within the Group's facilities, which are mainly used for production processes. Other sources include air conditioning systems, air compressors equipment, wastewater treatment systems, lighting, and other equipment. We are committed to reducing energy consumption and improving energy efficiency in order to minimize greenhouse gas emissions generated during the production process. For related energysaving measures, please refer to Section 3.3 Energy Management – Energy Conservation and Power Saving Plan.

Electricity Consumption of the Equipment - Taiwan Plant



Electricity Consumption of the Equipment -China Plant

Sustainable Environment



Types of Scope 1 and Scope 2 GHG Emissions in 2024

Unit: tCO2e

Item	CO ₂	CH ₄	N ₂ O	HFCs	PFCs	SF ₆	Total
Scope 1	1,377	121	3	2,098	-	-	3,599
Scope 2	48,615	12	112	-	-	-	48,739

2024 Scope 3 - Other Indirect GHG Emissions

Unit : tCO_2e

Emission Categories	Emissions
Category 3: Indirect GHG emissions from transportation	4,110
3.1 Emissions from upstream transportation and freight distribution	838
3.2 Emissions from downstream transportation and freight distribution	2,088
3.3 Emissions from employee commuting	1,102
3.4 Emissions from customer and visitor transportation	Not significant
3.5 Emissions from business travel	82
Category 4: Indirect GHG emissions from the use of products by the organization	54,767
4.1 Emissions from purchased products	49,434
4.2 Emissions from capital products	144
4.3 Emissions from the treatment of solid and liquid waste	1,397
4.4 Emissions from asset use	Not significant
4.5 Emissions from services not described in the above subcategories	88
4.6 Fuel- and energy-related activities (excluding categories 1 and 2)	3,704
Category 5: Indirect GHG emissions from the use of sold products	Not significant
5.1 Emissions or removals during the product use phase	Not significant
5.2 Emissions from downstream leased assets	Not significant
5.3 Emissions at the end of the product life cycle	Not significant
5.4 Emissions from investments	Not significant
Category 6: Indirect GHG emissions from other sources	Not significant
Total	58,877

Note: The scope includes all consolidated entities.

Sustainable

Air Pollution Control

The production processes of CWTC Group include electroplating, which generates air pollutants such as acidic and alkaline gases, as well as volatile organic compounds (VOCs). In response to these emissions, we strictly comply with environmental regulations applicable to the locations of each plant. We also regularly commission third-party organizations to conduct sampling and monitoring to ensure that exhaust concentrations meet regulatory emission standards.

Taking the Taiwan plant as an example, in addition to complying with the Ministry of Environment's Air Pollution Control Act by appointing dedicated air pollution control personnel and deputies, and providing relevant training, the plant also uses wet scrubbers. Acidic and alkaline gases, along with VOCs, are collected from emission ducts and directed into scrubbers for neutralization and treatment before discharge. Relevant data is recorded and monitored daily to ensure emission control performance aligns with regulatory requirements.

In 2024, the total VOC emissions from the Taiwan plant amounted to 5.43 metric tons Note. All production facilities within the Group met regulatory emission standards, with no major air pollution violations reported.

Beyond process-related emission controls, the Taiwan plant is also promoting behavioral change among employees. This includes offering incentives and subsidies for switching to electric scooters, encouraging the adoption of low-carbon transportation options to reduce emissions and pollution from commuting — demonstrating our commitment to fulfilling environmental responsibilities.

Note: Calculated using the mass balance method.

[GRI 303-1·303-2·303-3·303-4·303-5 / SASB TC-SC-140a.1.]

Sustainable

3.4 Water Resources Management

<< ... Key Material Issue

Impact Description

The manufacturing processes at the CWTC Group involve several water-intensive operations, such as etching, electroplating, and cleaning. Without proper water resource management, there is a risk of operational disruptions, water pollution liability, and regulatory noncompliance. In addition, water use efficiency directly impacts process costs and resource allocation. For facilities located in high water-risk regions, competition for water access and social expectations for responsible usage become even more critical. Therefore, water resource management is not only essential for regulatory compliance and environmental responsibility but also plays a key role in ensuring operational stability, protecting brand reputation, and supporting long-term sustainability in the industry.

Management Policy and **Commitment**

CWTC Group is committed to improving water use efficiency and increasing recycling rates in accordance with local regulatory requirements. We strive to reduce the consumption of water resources and minimize the environmental impact of wastewater discharge. Our goal is to ensure that our operations do not compete for or pollute regional water resources, and to advance toward a management approach of reduced water withdrawal, efficient usage, and compliant discharge.

Management Mechanism and Implementation Strategy

Responsible Units:

Environmental Management Centers / Sustainable Development Committee

Relevant Internal Policies:

Tap Water Supply Management and Emergency Response Work Instructions, **Environmental Operations Control** Implementation Procedure

Key Strategies:

Conduct water resource usage inventories, implement water quality monitoring equipment and real-time data feedback systems, and establish communication channels with industrial park management units to promptly address water-related issues

Specific Action Plan

- 1. Water Source Inventory and Risk Assessment: Annually update water source usage and conduct process water usage analysis.
- 2. Introduction and Improvement of Water-Saving Technologies: Implement recirculating cooling systems, low water consumption equipment, and replace faucets with sensoractivated models.
- 3. Greywater Reuse and Recycling: Establish greywater reuse systems to recycle and reuse process water.
- 4. Wastewater Quality Monitoring and Compliant Discharge: Ensure all discharges comply with environmental regulations and proactively disclose water quality data.
- 5. Employee Water Conservation Education: Promote daily water-saving awareness and practices among employees.

Growth and

Tracking and Verification Mechanism

- 1. Daily Monitoring: Install flow meters on key water-use facilities for regular recording and prompt reporting of abnormalities.
- 2. Monthly Reporting: Analyze water usage and discharge volumes, investigate causes of anomalies, and track corrective actions.
- 3. Annual Review: Review water-saving performance and evaluate achievement rates of set targets.



Note: Take 2024 as the base year; Short term: within 3 years \ Mid term: within 5 years \ Long term: over 5 years

CWTC primarily uses tap water for wet processing (plating), cleaning and environmental protection purposes. The water sources for each plant are from surface water supplied by third parties, with all sources being freshwater (≤1,000 mg/L total dissolved solids). The water supply for the Taiwan plants comes from the Taiwan Water Corporation, specifically the Gaoping River Weir, Nanhua Interconnecting Pipeline, and Fengshan Reservoir; the plants in China receive water from the Minjiang River and Taihu Lake, while the overseas plants source water from the Selangor River. None of these raw water sources are classified as national or international nature reserves, nor do they come from sensitive water bodies. Additionally, based on the AQUEDUCT WATER RISK ATLAS, the water risk assessment for each plant indicates that the plants in China are rated as "High-Medium risk (3-4)" due to water stress, while all other locations are classified as "Low-Medium risk (1-2)" and are not considered water-stressed areas. The increase in total water withdrawal in 2024 compared to 2023 was due to higher production output. The total water withdrawal in 2024 amounted to 1,373 million liters; however, the overall water recycling rate also increased compared to 2023.

Growth and

Use of Regional Water Resources

		Taiwan	Ch	ina	Overseas	
	Region	Taiwan Plant	Chengdu Plant	Suzhou Plant	Malaysia Plant	
Water Sources	Gaoping-River Weir, Nanhua Interconnecting Pipeline and Fengshan Reservoir		Minjiang River	Taihu Lake	Selangor River	
S	Groundwater and others	Groundwater	None	None	None	
(10	Water supply thousand metric tons/day)	1597		45	522.7	
(10	Water withdrawal thousand metric tons/day) 0.14		0.06	0.12	0.07	
U	Use of regional water (%) 0.09		0.05 0.3		0.01	

Note: Water supply is derived from data on the websites of the Water Resources Agency and the local water companies.

The Use of Water Resources and Performance Management

CWTC uses tap water mostly for wet processing (plating), cleaning and environmental protection purposes. Water consumption by site for 2024 is detailed in the table below. In the face of global climate changes in recent years, we continuously monitor our water consumption and proactively promote plant-wide water-saving measures to ensure there is no immediate water scarcity issue arising from a lack of water resources. Since 2021, our Taiwan plants have begun installing systems for process water recycling. The systems treat and filter rinsing water with high acid concentration for reuse instead of releasing it directly from the wastewater treatment plant as was our previous practice, thereby increasing the reuse rate of process wastewater. There are also other water-saving measures in place to lower our water consumption.

About This Report Letter from The Chairman Sustainable Management Performances

nt About CWTC Sustainability Management Corporate Governance



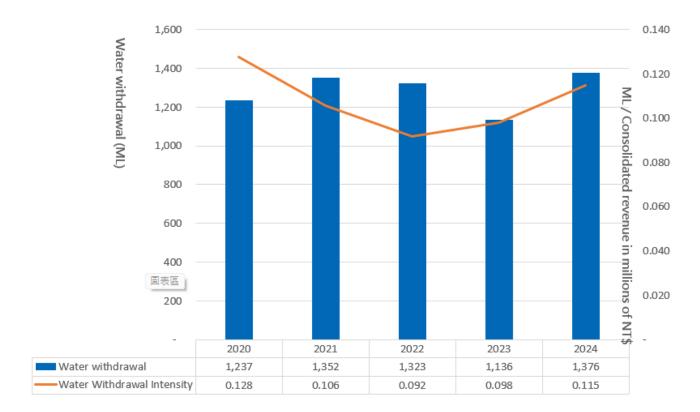
Use of Water Resources and Management

Unit: megaliters

Nater withdrawal (A) 306 388 417 396 396 388 417 396 396 388 417 396 396 388 417 396 396 388 417 396 396 388 417 396 396 388 417 396 396 398 396 398 396 398 396 398	498 498 161 659 24.43 32.33 487 172 623 220 843 26.10 35.31 507
Taiwan Plant Total consumption (C=A+B) 354 458 513 527	659 24.43 32.33 487 172 623 220 843 26.10 35.31
Nater recycled / Total consumption (%) = (B/C) 13.56 15.28 18.71 24.86	24.43 32.33 487 172 623 220 843 26.10 35.31
Plant Water recycled / Total consumption (%) = (B/C) 13.56 15.28 18.71 24.86 Recycling rate of water withdrawal (%)=(B/A) 15.69 18.04 23.02 33.08 Water discharge (D) 294 370 379 364 364 370 379 364	32.33 487 172 623 220 843 26.10 35.31
Recycling rate of water withdrawal (%)=(B/A) 15.69 18.04 23.02 33.08	487 172 623 220 843 26.10 35.31
Water consumption 60 88 134 163 Water withdrawal (A) 629 640 585 475 Water recycled (B) 27 98 141 133 Total consumption (C=A+B) 656 738 726 608 Water recycled / Total consumption (%) = (B/C) 4.12 13.28 19.42 21.88 Recycling rate of water withdrawal (%)=(B/A) 4.29 15.31 24.10 28.00 Water discharge (D) 472 527 475 400 Water consumption 184 211 251 208 Water withdrawal (A) 302 324 321 265 Water recycled (B) - - - - Total consumption (C=A+B) 302 324 321 265 Water recycled / Total consumption (%) = (B/C) 0.00 0.00 0.00 0.00 Recycling rate of water withdrawal (%)=(B/A) 0.00 0.00 0.00 0.00	172 623 220 843 26.10 35.31
Water withdrawal (A) 629 640 585 475 Water recycled (B) 27 98 141 133 Total consumption (C=A+B) 656 738 726 608 Water recycled / Total consumption (%) = (B/C) 4.12 13.28 19.42 21.88 Recycling rate of water withdrawal (%)=(B/A) 4.29 15.31 24.10 28.00 Water discharge (D) 472 527 475 400 Water consumption 184 211 251 208 Water withdrawal (A) 302 324 321 265 Water recycled (B)	623 220 843 26.10 35.31
Water recycled (B) 27 98 141 133	220 843 26.10 35.31
Total consumption (C=A+B) 656 738 726 608 Water recycled / Total consumption (%) = (B/C) 4.12 13.28 19.42 21.88 Recycling rate of water withdrawal (%)=(B/A) 4.29 15.31 24.10 28.00 Water discharge (D) 472 527 475 400 Water consumption 184 211 251 208 Water withdrawal (A) 302 324 321 265 Water recycled (B)	843 26.10 35.31
China Plant Water recycled / Total consumption (%) = (B/C) 4.12 13.28 19.42 21.88 Recycling rate of water withdrawal (%)=(B/A) 4.29 15.31 24.10 28.00 Water discharge (D) 472 527 475 400 Water consumption 184 211 251 208 Water withdrawal (A) 302 324 321 265 Water recycled (B) - - - - Total consumption (C=A+B) 302 324 321 265 Water recycled / Total consumption (%) = (B/C) 0.00 0.00 0.00 0.00 Recycling rate of water withdrawal (%)=(B/A) 0.00 0.00 0.00 0.00	26.10 35.31
Plant Water recycled / Total consumption (%) = (B/C) 4.12 13.28 19.42 21.88	35.31
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Water consumption 184 211 251 208 Water withdrawal (A) 302 324 321 265 Water recycled (B) - - - - Total consumption (C=A+B) 302 324 321 265 Water recycled / Total consumption (%) = (B/C) 0.00 0.00 0.00 0.00 Recycling rate of water withdrawal (%)=(B/A) 0.00 0.00 0.00 0.00	507
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Overseas Plant Water recycled (B) - <t< th=""><td>336</td></t<>	336
Overseas Plant Total consumption (C=A+B) 302 324 321 265 Recycling rate of water withdrawal (%)=(B/A) 0.00 0.00 0.00 0.00 0.00	255
Overseas PlantWater recycled / Total consumption (%) = (B/C)0.000.000.000.00Recycling rate of water withdrawal (%)=(B/A)0.000.000.000.00	-
Plant Water recycled / Total consumption (%) = (B/C) 0.00 0.00 0.00 0.00 Recycling rate of water withdrawal (%)=(B/A) 0.00 0.00 0.00 0.00	255
Recycling rate of water withdrawal (%)=(B/A) 0.00 0.00 0.00 0.00	0.00
Mater discharge (D) 245 267 266 202	0.00
Water discharge (D) 245 267 266 203	189
Water consumption 57 55 62	66
Water withdrawal (A) 1,237 1,352 1,323 1,136	1,376
Water recycled (B) 75 168 237 264	381
Total consumption (C=A+B) 1,312 1,520 1,560 1,400	1,757
Total Water recycled / Total consumption (%) = (B/C) 5.72 11.05 15.19 18.86	21.68
Recycling rate of water withdrawal (%)=(B/A) 6.06 12.43 17.91 23.24	27.00
Water discharge (D) 1,011 1,164 1,120 967	27.69
Water consumption 301 356 440 433	1,183

+

Changes in Water Withdrawal Intensity



Water Withdrawal and Consumption

Unit: megaliters (ML)

				20)22	20	023	20)24
Item		All plants	Areas with Water Stress	All plants	Areas with Water Stress	All plants	Areas with Water Stress		
	T _{bi}		Surface water	1,323	383	1,136	322	1,376	420
	Freshwater Third-party water	Groundwater	-	-	-	-	-	-	
		wate	Seawater	-	-	-	-	-	-
by sources		Produced water	-	-	-	-	-	-	
	Total water withdrawal		1,323	383	1,136	322	1,376	420	
Water discharge by destination	Total water consumption		440	233	433	197	574	326	

Note 1: The Company's water withdrawal sources exclude surface water, groundwater, seawater and produced water.

Note 2: For areas with water stress, please refer to the Aqueduct Water Risk Atlas.

Sustainable

Environment

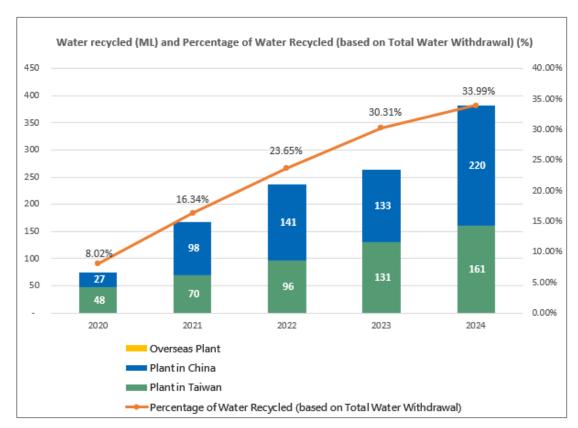
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Water Conservation Measures within the Plants

■ Water Reclamation System - Recycling and Reuse of Process Water

In 2021, the Taiwan plants installed recycling systems where process water is recycled for reuse through ultrafiltration (UF) and reverse osmosis (RO) processes. In 2022, we adopted membrane bioreactors (MBR), Membrane Chemical Reactor (MCR) devices to replace the UF system. The enlarged membrane pore size increased fluxes and improved the fouling issue, enhancing the efficiency of the water recycling system. At the same time, the switch reduced the frequency of backflushing and chemical cleaning and consequently the consumption of recycled water. Additionally, the less frequent replacement of filter bags led to waste reductions.

In 2023, the combination of MBR / MCR and RO processes increased the average daily volume of recycled water to the industrial tanks by 170 metric tons, the recycled water increased 90 metric tons compared to 2022. In 2024, the combination of MBR / MCR and RO processes increased the average daily volume of recycled water to the industrial tanks by 181 metric tons, the recycled water increased 11 metric tons compared to 2023.



Note 1: The recycling rate of water withdrawal indicator is only included in the group's factories that have built a water recovery system.

Note 2 : Recycling rate of water withdrawal = Water recycled / Water withdrawal

Pure Water Recycling System - Recycling and Reuse of Pure Water

The Taiwan plants expanded their process water recycling system in 2021 by adding a pure water recovery system. The concentrated water produced by the RO pure water system is further treated through a secondary reverse osmosis (RRO) for reuse in the manufacturing process. Due to the 2B3T pretreatment design of the RO pure water system, the quality of the concentrated water from the secondary RRO system is even better than tap water, enabling its recycling and reuse in the industrial water pool. In 2024, the total volume of ultrapure water recovered from processes at the Taiwan plants reached 85,129 metric tons, accounting for 14.7% of total water usage — a 27% increase compared to 2023.

4

Water-saving Design of Machinery and Equipment

Electroplating equipment adopts the counter-current rinsing design where the rinse water is circulated through three washing tanks, achieving water conservation.

Related Facilities







Sustainable

Environment



Waste Water Discharge and Water Quality Monitoring and Control

CWTC conducts regular annual sampling and testing of various parameters in the effluents to ensure that wastewater generated from the manufacturing processes fully complies with the current environmental laws and regulations and the standards of the industrial park management, thereby minimizing environmental pollution impact. We are proactively reviewing and improving the wastewater pollution control systems at our plants. In 2023, the test results of effluents discharged from all plants remained in compliance with the regulatory standards^{Note} approved in their respective locations.

Note: The Taiwan plants adhere to the "Standards for Wastewater Discharge into Sewerage Systems of Nanzih Technology Industrial Park, Kaohsiung." The China plants comply with the "Integrated Wastewater Discharge Standard," the "Water Quality Standards for Discharge to Municipal Sewers," and the "Discharge Standards of Pollutants for Electroplating." The overseas plants follow Malaysia's "Environmental Quality Act 1974."

Discharge

Unit: megaliters(ML)

Offic: megaliters(
	Year	2	022	2	023	2024			
	Item	All plants	Areas with Water Stress	All plants	Areas with Water Stress	All plants	Areas with Water Stress		
	A Surface water	266	-	203	-	189	-		
	B Groundwater	-	-	-	-	-	-		
Ву	C Seawater	-	-	-	-	-	-		
destinations	D Third-party water (total)	854	283	764	250	994	507		
	E Third-party water sent for use to other organizations	-	-	-	-	-	-		
Total water discharge	F=A+B+C+D+E	1,120	283	967	250	1,183	507		
Freshwater		-	-	-	-	_	-		
Others		1,120	283	967	250	1,183	507		

Sustainable

3.5 Waste Management

<< ··· Key Material Issue [GRI 306-1-306-2-306-3 / SASB TC-SC-150a.1.]

Impact Description

The manufacturing processes at CWTC Group generate various types of waste, including general waste, hazardous industrial waste (such as electroplating sludge and heavy metalcontaining liquids), packaging materials, and recyclables. If waste is not properly classified, stored, and disposed of, it may lead to violations of environmental regulations and pose risks to the surrounding environment, soil and water quality, and human health. Moreover, excessive waste generation indicates inefficient resource utilization, which increases operating costs and carbon footprint. Therefore, establishing a robust waste management system is essential for ensuring environmental sustainability and effectively managing operational risks.

Management Policy and Commitment

CWE Group is committed to complying with all relevant environmental regulations and continuously improving its waste management processes based on the principles of reduction, segregation, resource recovery, and harmless treatment. By strengthening source reduction, increasing recycling and reuse rates, and ensuring transparent information disclosure, the Group aims to reduce total waste generation and promote circular economy goals—fulfilling our corporate environmental responsibility.

Management Mechanism and Implementation Strategy

Responsible Units:

Environmental Management Centers / Equipment and Process Units of subsidiary manufacturing plants Relevant Internal Policies:

Waste Management Guidelines, Chemical Warehouse Management Guidelines, Toxic Substances Handling **Procedures**

Key Strategies:

Comply with environmental regulations by reporting waste accurately and ensuring proper handling through verified waste manifests. Implement the ISO 14001 Environmental Management System and track environmental performance indicators annually.

Specific Action Plan

- 1. Source Reduction Design: Improve processes to reduce by-products and packaging usage, and enhance raw material utilization efficiency.
- 2. Clear Classification and Labeling: Implement a color-coded labeling system to ensure proper sorting and easy identification by on-site personnel.
- 3. Promotion of Recycling and Reuse: Establish partnerships with qualified recyclers to increase the recycling rates of metals, packaging materials, and liquids.
- 4. Enhanced Hazardous Waste Disposal: Conduct sampling, testing, and documentation of hazardous waste, and ensure it is handled by certified disposal contractors with traceable proof of treatment.
- 5. Employee Training and Audits: Regularly conduct waste classification training and onsite internal audits to support continuous improvement.

Tracking and Verification Mechanism

- 1. Daily Monitoring: Maintain regular records and promptly report any abnormalities.
- 2. Monthly Reporting: Submit monthly reports detailing waste classification data.
- 3. Annual Review: Review the reuse rate of managed waste and the amount of waste generated per unit of product.
- 4. Ensure all waste handling processes comply with local government regulations.

	Short Term	Mid Term	Long Term
Index Items Note			
Waste generation per unit of product (kg/KMproduct)	≤ 30%	23 E0/	Stable at ≤20% and enhance resource recycling
Ratio of general / hazardous waste	≤ 40%	\leq 25% Reduced to \leq 35% Stable at \geq 60%	Stable at ≤ 25% and enhance resource recycling
Waste recycling and reuse rate	≥ 40%		Stable at ≥ 70%

Note: Take 2024 as the base year; Short term: within 3 years \ Mid term: within 5 years \ Long term: over 5 years

Sustainable



With the philosophy of "contributing to the community" and recognizing "the finite nature of Earth's resources" and "the importance of environmental protection," CWTC Group is committed to environmental protection in all aspects including business operations, products and services.

- 1. Adopt low-pollution raw materials and clean production methods; commit to environmental protection and reduce the environmental impact of our product supply chain.
- 2. Comply with relevant environmental laws and regulations and fulfill the environmental responsibilities of all entities within the CWTC Group.
- Continuously improve and enhance environmental performance through environmental target setting, regular audits, and management reviews.
- 4. Adopt appropriate risk control techniques to effectively reduce the risk of hazards to stakeholders, and continuously strengthen relationships with contractors and suppliers.
- 5. Protect natural resources through programs for efficient use and waste reduction.
- Reduce and prevent the environmental impact of harmful substances to protect our employees and the environment.
- 7. Improve production quality to reduce waste.

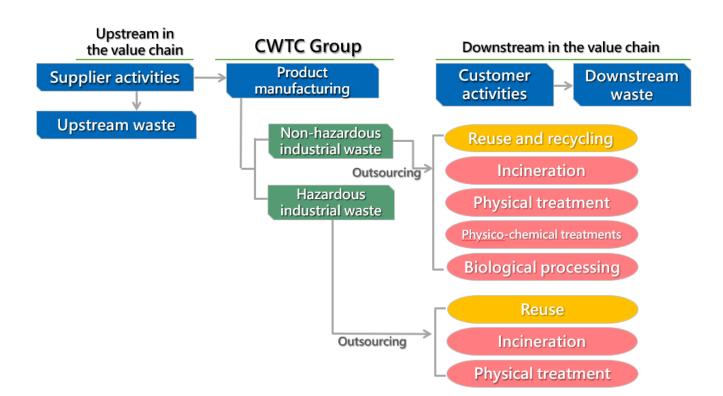
Waste Management

Waste generated by the CWTC Group can be categorized into two major types: "non-hazardous industrial waste" and "hazardous industrial waste," which are further classified into recyclable and nonrecyclable waste based on disposal methods. In addition to implementing waste sorting, the Company complies with local regulations for waste reporting, sorting, and storage, and engages qualified vendors to assist in the removal, disposal, and recycling of waste. We ensure that our waste is properly handled through regular vendor reviews and audits. For example, Taiwan Plant No. 2 manages industrial waste online through the "Three-Party Waste Disposal Control and Delivery Form." It also formulates an audit plan for waste clearance and disposal organizations by dispatching personnel to conduct on-site inspections of their management practices, with the audit results recorded in an inspection log. If any irregularities are detected during inspections, the company will notify the contractor to make improvements and schedule a follow-up audit to ensure that the waste is managed in compliance with regulations.

Among the sales offices within the CWTC Group, only non-hazardous waste (such as household garbage and wastewater) is generated. Since the actual weight of this waste cannot be obtained, it is not included in the waste generation statistics table below.

The Company will continue to focus on waste reduction at the source, recycling, and reuse as management objectives to minimize waste generation, aiming to reduce operating costs and environmental impact.

Sustainable Environment



Waste Treatment Methods and Types for Taiwan Plant in the Past Two Years

Unit: metric tons

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Category	Treatment Method	Disposal	Туре	2023	2024
	Reuse and recycling	Off-site	Scraps, waste steel belt, resin, waste lubricant, waste wood	2,173	2,684
Non-	Incineration	Off-site	Household waste, waste dry film, waste plastic mixtures	206	22 1
hazardous industrial waste	Physico- chemical / Physical treatments	Off-site	Waste electronics components, waste plastic mixtures, scraps and defectives	2	10
	Biological processing	Off-site	Waste such as night soil or excrements	45	42
	Reuse	Off-site	Sludge, Waste filter cores, filter bags, chemical waste containers, waste glass containers, iron drums	609	1,331
Hazardous industrial waste	Incineration	Off-site	Waste solutions, acetone, empty drums (plastic bags)	-	-
	Physical treatment	Off-site	Waste solutions	73	30

Sustainable

Waste Treatment Methods and Types for All Plants in 2024

Unit: metric tons

Category	Treatment Method	Disposal	Туре	2024
	Reuse and recycling	Off-site	Scraps, waste steel belt, resin, waste lubricant, waste wood	4,437
Non- hazardous	Incineration	Off-site	Household waste, waste dry film, waste plastic mixtures	323
industrial waste	Physico-chemical / Physical treatments	Off-site	Waste electronics components, waste plastic mixtures, scraps and defectives	10
	Biological processing	Off-site	Waste such as night soil or excrements	42
Hazardous	Reuse	Off-site	Sludge, Waste filter cores, filter bags, chemical waste containers, waste glass containers, iron drums, waste solutions and waste oil	12,615
industrial waste	Incineration	Off-site	Sludge, waste solutions, acetone, empty drums (plastic bags)	422
	Physical treatment	Off-site	Waste solutions, waste electronics components	87

Statistics of Waste Volume

Unit: metric tons

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Catagomi	Tuo atuu aut Mathad	2021		2022		2023		2024	
Category	Treatment Method	Weight	%	Weight	%	Weight	%	Weight	%
Non-hazardous	Recyclable	1,673	8	1,589	8	2,341	14	4,437	25
industrial waste	Non-recyclable	5,379	26	5,841	29	4,408	27	375	2
Hazardous	Recyclable	11,787	57	11,342	56	8,617	53	12,615	70
industrial waste	Non-recyclable	1,853	9	1,332	7	1,047	6	509	3
Total		20,692	100	20,104	100	16,413	100	17,936	100
Waste intensity		1.6176		1.3931		1.4172		1.4963	

Note: Waste intensity = Waste generated / Consolidated revenue in millions of NT\$

Circular Economy

In response to environmental sustainability and the promotion of resource circulation, CWTC Group has established recycling processes for different metals as part of its ongoing optimization of lead frame manufacturing. Through these recycling measures, the Group not only reduces waste emissions but also effectively lessens dependence on virgin resources, thereby mitigating the risk of natural resource depletion.

Raw Material Metal Recycling – Copper and Nickel

The primary product of CWTC Group is IC lead frames, which are made from copper alloys and ironnickel alloys. During the stamping process of lead frame production, scrap materials are generated, mainly composed of copper, iron, and nickel. These scrap materials are collected and sent to certified recycling companies for smelting and reuse. In addition, for QFN products, the electroplating process generates waste liquid that contains a high concentration of copper and nickel ions. To improve resource utilization efficiency and reduce treatment costs, we have installed copper recovery electrolysis equipment to extract copper from the electroplating waste liquid in the form of copper rods, which are then handled by external contractors.

About This Report Growth and

Precious Metal Reuse – Silver, Gold, Palladium

In the electroplating process, silver (Ag) is primarily used in conductive plating layers to enhance conductivity and soldering stability, while gold (Au) and palladium (Pd) are commonly applied as conductive layers or surface treatments to improve oxidation resistance and high conductivity. In response to the increasing use of precious metals and the resulting resource and cost pressures, CWTC has introduced precious metal recovery technologies and established in-house treatment systems. Through the "Silver-Containing Wastewater Recovery System" and the "Gold and Palladium Plating Wastewater Centralized Recovery System," plating solutions and rinse liquids containing precious metals generated during the electroplating process are collected and sent to certified external recycling partners for treatment. By recovering precious metals from process waste liquids, we not only significantly reduce raw material loss and associated costs but also minimize the discharge of heavymetal-containing wastewater, thereby reducing potential environmental impacts. Our main precious metal recovery technologies include the following:





STEP 1: Silver stripping tanks

STEP 2: Revive silver stripping plates

STEP 3: Silver stripping tanks for plates

STEP 4: Precipitation of silver on cathode plates

STEP 5: Scrapping of silver precipitated on the cathode plants for collection

STEP 6: Filter bags for silver stripping plates

STEP 7: Packaging and shipment of silver/filter bags for refinement

STEP 8: Made into raw materials (e.g., silver plates) by processors for reuse





STEP 1: Silver recovery tank

STEP 2: Drums for waste solutions containing silver

STEP 3: Electrolytic recovery equipment

STEP 4: Dry storage for plated silver

STEP 5: Stripping of silver from drums

STEP 6: Packaging and shipment of electrolytic silver

STEP 7: Made into raw materials (e.g., potassium silver cyanide) by processors for reuse

 Set up resin towers to recover rinsing water with low concentration of gold and palladium and collect waste solutions with high concentration from plating tanks foroutsourced treatment and recycling

Resin tower for glod



Resin tower for palladium



Drums for waste gold/palladium solutions



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Recycled Metal Volume from Circular Economy at Taiwan Plant in the Past Three Years

Unit: Kilograms (kg)

ltem	2022	2023	2024
Recycled Copper (including waste solutions)	590,478.70	382,744.00	473,432.00
Recycled Iron	12,961.00	8,857.50	13,919.50
Recycled Nickel (including waste solutions)	2,581.50	892.50	1,552.50
Recycled Silver (including waste solutions)	2,871.35	1,189.49	1,718.76
Recycled Gold (including waste solutions)	0.02	1.4	0.89
Recycled Palladium (including waste solutions)	0.11	6.21	8.20

Taiwan Plant currently has 14 silver recovery machines installed, along with 3 gold recovery resin towers and 5 palladium recovery resin towers, forming a comprehensive precious metal recycling and processing system. The carbon reduction benefit for the entire year of 2024 is expected to reach 855 tCO2e.

In addition, we have strengthened our collaboration with suppliers by selecting qualified third-party recycling companies to ensure that the entire recycling and processing workflow meets environmental standards. At the same time, we provide education and training for frontline operators to implement a company-wide green manufacturing culture.

CWTC Group will continue to optimize resource use efficiency in the lead frame production line and enhance the reuse value of metal resources required in the process through data-driven management, aiming toward a high-efficiency, low-consumption sustainable manufacturing model.

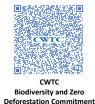
Sustainable

Environment

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3.6 Biodiversity Commitment

To respond to international concerns regarding biodiversity and forestry conservation, we have declared our "CWTC Group Biodiversity and Zero Deforestation Commitment." Through the oversight and promotion of corporate sustainability governance, we demonstrate our determination to conserve ecological environments and actively respond to the challenges posed by climate



change. All of our plants are located within industrial parks and are not situated in areas designated as important for global or national biodiversity.

CWTC Group Biodiversity and Zero-Deforestation Commitment

- Avoid constructing manufacturing facilities or engaging operations adjacent to globally or nationally protected biodiversity areas.
- ✓ The Company is committed to biodiversity conservation with the goal of Net Positive Impact on the environment and ecology.
- ✓ Comply with the international or local forestry laws or specific regulations, ensuring that our products and services meet the principle of Zero Net Deforestation.
- ✓ Respond to the United Nations Convention on Biological Diversity (CBD) and the initiative to preserve biodiversity.
- ✓ Conduct regular ecological surveys and impact assessments at business operation sites.
- Collaborate with external partners to fulfill this commitment.



Growth and

Common Prosperity

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4. Growth and Common Prosperity

4.1 Human Rights Policy

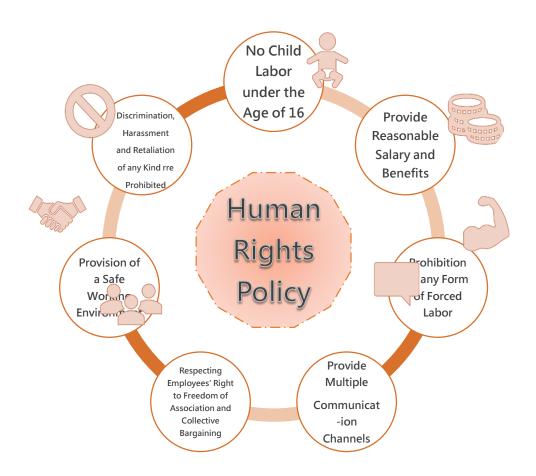
Human Rights Commitments [GRI 2-24]

CWTC strictly complies with labor-related laws and regulations in the countries where it operates, protects the legal rights and interests of employees, and adheres to the



CWTC Human Rights Poli

spirit and basic principles of human rights protection outlined in the "United Nations Global Compact", the "United Nations Universal Declaration of Human Rights", the "ILO Declaration on Fundamental Principles and Rights at Work" and other international human rights conventions. We treat all employees with dignity and respect.



Growth and Common Prosperity

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Workers' Rights [GRI 2-26]

To ensure that employees fully understand the Company's commitment to human rights protection, as well as the prevention of workplace violence and sexual harassment, we have made the "Human Rights Policy," "Corporate Social Responsibility Policy," and "Written Statement Prohibiting Workplace Violence" mandatory courses for new employees and part of the annual training. We have also established a formal grievance channel, managed confidentially by designated personnel, to address various workplace issues, including safety and health, gender equality, and workplace

violence, ensuring a safe and healthy working environment for all

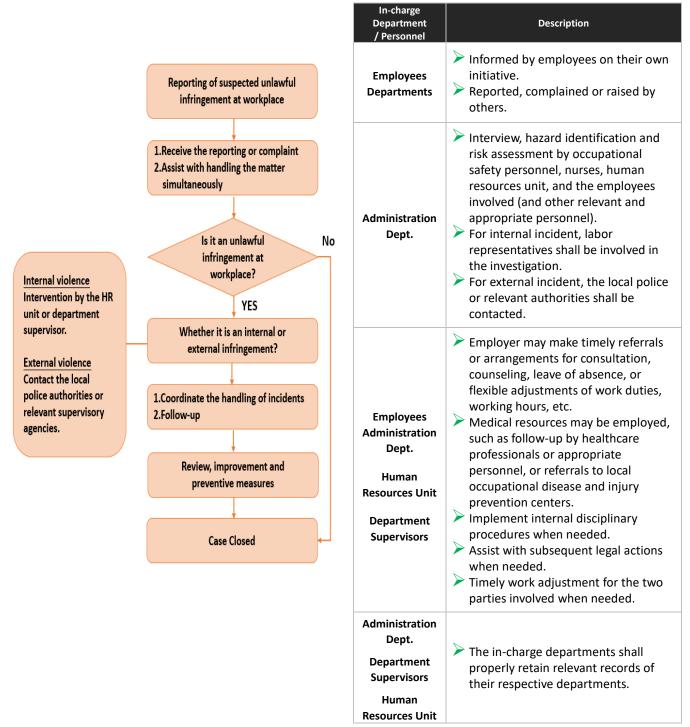
employees.

CWTC has established a labor-management committee in accordance with the law to facilitate effective communication between the Company and its employees, aiming to build a positive labor-management relationship. The committee meets at least quarterly, and in addition to handling labor-management matters submitted by various departments, it solicits employee proposals through representatives from both sides to ensure that employee opinions and needs are thoroughly considered.

In 2024, there were no labor disputes.



Reporting Process for Unlawful Infringement at Workplace



Employee Satisfaction

To gain a deeper understanding of each employee's thoughts about the Company, CWTC launched a group-wide employee satisfaction survey starting in 2024. The survey collects anonymous feedback covering various aspects such as work environment, career growth and development, compensation and benefits, and overall well-being. In 2024, the Group achieved a total response rate of 69%, with an overall average satisfaction score of 3.65 out of 5. We believe that listening and responding are essential to corporate sustainability. Moving forward, we will continue to use quantitative surveys to provide management and departments with data to develop relevant improvement plans, working together with all team members to build a better workplace at CWTC.

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4.2 Talent Attraction and Retention

<< ... Key Material Issue

Impact Description

Establishing effective talent attraction and retention strategies helps to attract top talent, reduce employee turnover, and ensure the stability of key competencies. This contributes to improved organizational efficiency and supports long-term development.

Management Policy and Commitment

In response to changes in the labor market and the needs of sustainable organizational development, CWE Group is committed to building an attractive and growth-oriented workplace. By implementing a fair recruitment system, offering competitive compensation and benefits, providing comprehensive career development planning, and fostering a positive corporate culture, the Group aims to enhance employee satisfaction and sense of belonging. These efforts help attract top talent, improve retention rates, and strengthen organizational resilience.

Management Mechanism and Implementation Strategy

Growth and

Common Prosperity

Responsible Unit:

Administration Division

Responsible Functions:

Talent Recruitment, Compensation Planning, Career Development, Training and Development, Employee Relations.

Relevant Internal Policies:

Recruitment and Selection Management Procedure, Salary Management Procedure, and Employee Training Management Procedure.

Stakeholder Response Mechanism:
Establishment of employee suggestion boxes, regular employee surveys, and labor-management meetings.

Specific Action Plan

- 1. Build Employer Brand: Strengthen campus recruitment partnerships and organize company visits and internship opportunities.
- 2. Optimize Recruitment Process: Shorten the time required to fill vacancies.
- 3. Enhance Compensation and Benefits: Regularly review and adjust based on market salary data, and promote flexible benefits.
- 4. Promote Career Development: Design competency-based promotion paths and training programs.
- 5. Increase Employee Engagement: Organize care activities, internal innovation proposals, and provide subsidies for departmental employee gatherings.

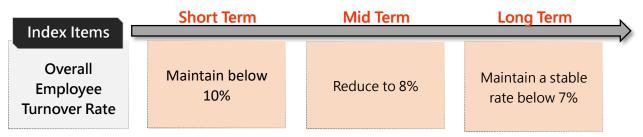
Tracking and Verification Mechanism

Plan: Set talent goals and action strategies, and implement Key Performance Indicators (KPIs) at the beginning of the year.

Do: Each department executes recruitment, retention, and training activities based on the annual HR plan.

Check: Regularly review key metrics such as turnover rate, employee satisfaction, and recruitment efficiency.

Act: Management strategies are reviewed and adjusted continuously based on data, incorporating internal audits and improvement mechanisms.



Note: Take 2024 as the base year; Short term: within 3 years \ Mid term: within 5 years \ Long term: over 5 years

Human Capital Policy

CWTC Group views employees as our most valuable asset and incorporates this perspective into our recruitment, compensation design, performance management, and training policies and systems, with a focus on enhancing both company growth and employee effectiveness. We prioritize hiring local talent as partners, believing that mutual success with employees is key to the Company's sustainable development and enables employees to enjoy their work and harness collective strength.

CWTC Group complies with regulations set by the International Labour Organization and local labor standards, ensuring that no child labor is employed and that no individuals are forced or coerced into performing labor. In line with the fundamental human right to equal employment opportunities, we base hiring decisions solely on professional abilities and job fit, without consideration of race, ideology, religion, political affiliation, nationality, gender, marital status, or disability. The CWTC Group also adheres to relevant regulations regarding the promotion of persons with disabilities and assigns suitable job roles based on their capabilities.

Employees Structure [GRI 2-7-2-8-402-1 / SASB TC-SC-330a.1]

As of the end of December 2024, CWTC Group employed a total of 2,260 staff (97.16%), with 66 workers (2.84%) hired through external contractors for tasks such as site cleaning, security and gardening. Among the total employees, 62% are male and 38% are female, with the majority (65%) aged between 30 and 50. There were 230 resignations, a 31% decrease compared to 2023. The number of employees with disabilities is 10, and the number of minority group members is 7, representing approximately 0.44% and 0.31%, respectively.

To address local labor shortages, a portion of our workforce consists of foreign employees from overseas who are required to hold work visas. In 2024, a total of 233 employees required work visa applications, accounting for 10.31% of the workforce. All foreign employees requiring visas are recruited through legally authorized agencies, and their employment contracts are provided in their native languages. These contracts clearly outline details such as working hours, salary, and accommodation arrangements to ensure transparency and protect the rights and interests of both parties.

In 2024, CWTC Group did not experience any significant operational changes. In the event of major operational changes, the company will provide prior notice in accordance with local labor laws. (10–30 days in Taiwan, within 30 days in Mainland China, 1–4 weeks in Singapore, and 4–8 weeks in Malaysia)

Workforce Structure by Region

Post or	2021		2022		2023		2024	
Region	Male	Female	Male	Female	Male	Female	Male	Female
Taiwan	434	312	525	361	514	357	591	386
China	475	309	467	301	446	303	468	305
Overseas	353	183	360	188	342	168	336	174
Total by genders	1,262	804	1,352	850	1,302	828	1,395	865
Total	2,066		2,202		2,130		2,260	
Percentage	61%	39%	61%	39%	61%	39%	62%	38%

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Composition of Employees Classified by Employment Contract [GRI 2-7-405-1]

_		Item	20	21	20	22	202	23	2024	
Туре	Category	Gender / Workplace location	No. of Employees	%						
	Regular	Male	1,170	56.63	1,262	57.31	1,213	56.95	1,308	57.87
	employees	Female	727	35.19	771	35.01	753	35.35	788	34.87
-	Temporary	Male	92	4.45	90	4.09	89	4.18	87	3.85
70	employees	Female	77	3.73	79	3.59	75	3.52	77	3.41
ecr	Regular employees	Taiwan	746	36.10	886	40.24	871	40.89	977	43.23
Recruited		China	773	37.42	761	34.56	722	33.90	747	33.05
ğ		Overseas	378	18.30	386	17.53	373	17.51	372	16.46
	Temporary employees	Taiwan	-	-	-	-	-	-	-	-
		China	11	0.53	7	0.32	27	1.27	26	1.15
		Overseas	158	7.65	162	7.35	137	6.43	138	6.11
	Full-time	Male	1,262	61.08	1,352	61.40	1,302	61.13	1,395	61.72
	employees	Female	804	38.92	850	38.60	828	38.87	865	38.28
	Part-time	Male	-	-	-	-	-	-	-	-
Ω	employees	Female	-	-	-	-	-	-	-	-
Contracted		Taiwan	746	36.10	886	40.24	871	40.89	977	43.23
act.	Full-time	China	784	37.95	768	34.88	749	35.17	773	34.20
ed	employees	Overseas	536	25.95	548	24.88	510	23.94	510	22.57
		Taiwan	-	-	-	-	-	-	-	-
	Part-time	China	-	-	-	-	-	-	-	-
	employees	Overseas	-	-	-	-	-	-	-	-

Diversity Performance in 2024 [GRI 405-1]

Туре	Category	Male	%	Female	%	Total	%
	Migrant workers Note	168	7.43	65	2.88	233	10.31
Nationality	Local workers	Migrant workers 168 7.43 65 2.8 Local workers 1,227 54.29 800 35.4 < 30	35.40	2,027	89.69		
	< 30	343	15.18	193	8.54	536	23.72
Age	30 - 50	872	38.58	593	26.24	1,465	64.82
	> 50	180	7.96	79	3.50	259	11.46
	Management level	393	17.39	187	8.27	580	25.66
Ranking	_	1,002	44.33	678	30.01	1,680	74.34
	Sales	28	1.24	18	0.80	46	2.04
	Manufacturing	1,106	48.93	655	28.98	1,761	77.91
Function	R&D	167	7.39	75	3.32	242	10.71
		94	4.16	117	5.18	211	9.34
	Masters	45	1.99	18	0.80	63	2.79
Education	Junior College / Bachelor	531	23.50	330	14.60	861	38.10
	Senior high school and below	819	36.23	517	22.88	1,336	59.11

Note: Migrant workers are categorized based on their nationality requiring a work visa.

Statistics of New Employee Hires [GRI 401-1]

			2021			2022			2023			2024	
Туре	Category	New Recr uits	Total Emplo yees	%	New Recrui ts	Total Emplo yees	%	New Recrui ts	Total Emplo yees	%	New Recrui ts	Total Emplo yees	%
Gender	Male	249	1,262	19.75	315	1,352	23.30	146	1,302	11.21	226	1,395	16.20
der	Female	187	804	23.23	187	850	22.00	84	828	10.14	129	865	14.91
	< 30	226	512	44.14	254	542	46.86	109	472	23.09	195	536	36.38
Age	30 - 50	200	1,390	14.39	238	1,475	16.14	119	1,450	8.21	156	1,465	10.65
	> 50	10	164	6.10	10	185	5.41	2	208	0.96	4	259	1.54
Work	Taiwan	225	746	30.16	331	886	37.36	141	871	16.19	244	977	24.97
Workplace location	China	104	784	13.27	67	768	8.72	39	749	5.21	74	773	9.57
cation	Overseas	107	536	19.96	104	548	18.98	50	510	9.80	37	510	7.25
Total	of Each Type	436	2,066	21.10	502	2,202	22.80	230	2,130	10.80	355	2,260	15.71

Note: Hiring rate = Total number of new hires for the year (employees who have been with the company for more than 3 months) / Number of employees in the group at year-end (December 31).

Statistics of Employee Turnover [GRI 401-1]

		Пріоус	2021			2022			2023			2024	
Туре	Category	Resign ations	Total Emplo yees	%									
Gender	Male	187	1,262	14.83	227	1,352	16.79	211	1,302	16.21	142	1,395	10.18
ıder	Female	116	804	14.41	142	850	16.71	120	828	14.49	88	865	10.17
	< 30	151	512	29.49	159	542	29.34	141	472	29.87	80	536	14.93
Age	30 - 50	135	1,390	9.71	192	1,475	13.02	177	1,450	12.21	134	1,465	9.15
	> 50	17	164	10.37	18	185	9.73	13	208	6.25	16	259	6.18
Work	Taiwan	96	746	12.87	191	886	21.56	146	871	16.76	133	977	13.61
Workplace location	China	103	784	13.14	86	768	11.20	96	749	12.82	51	773	6.60
cation	Overseas	104	536	19.40	92	548	16.79	89	510	17.45	46	510	9.02
Total	of Each Type	303	2,066	14.67	369	2,202	16.76	331	2,130	15.54	230	2,260	10.18

Note: Turnover rate = Total number of resignations for the year (employees who have been with the company for more than 3 months) / Number of employees in the group at year-end (December 31).



Equal Opportunity

With regard to the development of women in the workplace, we uphold the principle of "equal treatment" and firmly oppose any form of gender discrimination. We are committed to ensuring that recruitment, compensation, promotion opportunities, and other factors are not influenced by gender, race, nationality, religious beliefs, age, physical condition, political stance, marital status, or union affiliation. Through concrete actions, we aim to create a supportive work environment that helps female employees achieve a balance between work and life. As of 2024, female employees represent 38% of the total workforce, and women hold 32% of management positions.

Proportion of Female Employees (%)

Туре		2022			2023		2024				
Турс	Taiwan Plant	China Plant	Overseas Plant	Taiwan Plant	China Plant	Overseas Plant	Taiwan Plant	China Plant	Overseas Plant		
Female employee proportion	41	39	34	41	40	33	40	39	34		
Overall proportion of female employees		39			39			38			
Proportion of female non- management employees	45	38	39	45	39	38	42	38	39		
Proportion of female management employees	20	43	8	26	44	8	26	43	8		
Proportion of female senior- level supervisors	17	35	30	12	34	27	20	35	28		
Proportion of female executives	25	14	33	20	13	33	22	14	60		
Proportion of female employees in management positions		30			31			32			

Growth and

Compensation [GRI 401-2]

To attract and retain top talent, CWTC is committed to offering a competitive and legally compliant compensation system. The salary structure is designed based on market standards, external talent competitiveness, and labor market supply and demand, while strictly adhering to minimum wage regulations set by local governments. We ensure that there are no pay disparities based on gender, thereby upholding the principle of pay equity.

The compensation structure consists of fixed and variable components. Fixed salaries are adjusted based on local market salary levels, educational background, work experience, and market surveys. Variable compensation is tied to the company's operational performance and individual employee performance, and includes incentive mechanisms such as year-end bonuses and employee profitsharing, reinforcing a performance-driven and results-sharing culture. Salary and promotion adjustments are based on the company's overall performance, individual employee performance, the consumer price index, and relevant government policies.

Comparison of the Non-managerial Positions at CWTC

(In Thousands of New Taiwan Dollars)

			•	,
ltem	2021	2022	2023	2024
Number of employees	195	731	794	833
Average salary	681	767	637	761
Median salary	616	622	568	669

Note: The number of employees in this table excludes the Company's managers. The term "manager" is defined according to Official Letter No. Taiwan-Finance-Securities-III-920001301 issued by the competent authority on March 27, 2003. This is consistent with the scope of managers disclosed in the Company's annual report.

Ratio of Female to Male Base Salary and Total Compensation in 2024 (%)

Job Level	Base :	Salary	Compensation			
	Female	Male	Female	Male		
Non- Supervisors	1.04	1	0.98	1		
Supervisors	0.83	1	0.87	1		

Note: The formula calculation is based on the average of colleagues.

-

2024 Gender Pay Ratio (%)

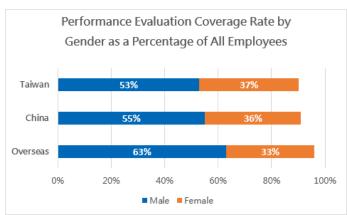
lob Lovel	20	22	20	23	2024		
Job Level	Female	Male	Female	Male	Female	Male	
Non-managerial	0.92	1	0.92	1	0.98	1	
Managerial	1.01	1	0.92	1	0.99	1	
Manager	1.02	1	1.12	1	0.73	1	
Executive	1.49	1	0.85	1	0.99	1	

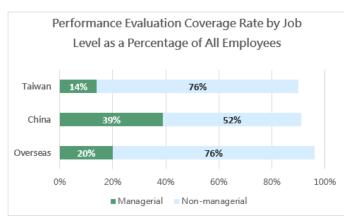
Note: The formula calculation is based on the average of colleagues.

Performance Evaluation System [GRI 404-3]

To effectively commend, reward, and motivate employees with outstanding performance, the CWTC Group conducts annual performance evaluations. Through two-way communication between supervisors and employees, we ensure the objectivity and transparency of performance evaluations. These evaluations serve as the basis for salary adjustments, promotions, training, and talent development. This approach effectively motivates high-performing employees and helps individuals identify their growth paths. Taking the Taiwan Plants as example, Taiwan Plant 1 conducts quarterly performance evaluations for direct labor employees, while indirect labor employees are assessed semi-annually, in July and December. At Taiwan Plant 2, quarterly evaluations are carried out for employees below the assistant manager level, and those at the assistant manager level and above undergo performance evaluations in August and the following February each year. In 2024, the overall performance evaluation coverage rate for employees at the Taiwan facilities reached 90%. In addition, annual career development assessments are conducted to ensure that all employees have the opportunity to fully realize their professional potential.

Performance Evaluation Coverage Rate of the Group in 2024





Note: Employees still in their probationary period during the evaluation, as well as certain plants under the direct management of the General Manager, are excluded from the evaluation.

Maternity Protection Program and Unpaid Parental Leave [GRI 401-3]

To promote a harmonious and equitable workplace environment, CWTC has established the "Maternity Health Protection Implementation Measures for Female Workers" to provide comprehensive health care for female employees, ensuring their physical and mental well-being during pregnancy, postpartum, and breastfeeding.

Maternal Health Protection Measures

Protection Procedures & Measures

- Pregnant employees must proactively inform their department.
- The department shall notify the Occupational Safety and Health Center.
- ◆ Obtain a red ID badge, pink cleanroom suit, or vest.
- ◆ Apply for a maternity motorcycle parking space.
- The nurse, occupational physician, and occupational safety personnel will conduct a hazard assessment and, if necessary, assign suitable work accordingly.
- ◆ Conduct health visits, follow-ups, and provide relevant health education.





In 2024, there were 42 employees in Taiwan eligible for parental leave without pay (20 males and 22 females). Of those eligible, 10 applied for the leave (3 males and 7 females). A total of 3 employees returned to work (3 males), resulting in a return-to-work rate of 100% and a retention rate of 33%.



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Statistics of Unpaid Parental Leave and Return-to-Work in the Past Two Years

lkam	20	23	2024		
Item	Male	Female	Male	Female	
Number of employees eligible for unpaid parental leave during the year (A)	21	21	20	22	
Number of applicants for unpaid parental leave during the year (B)	1	7	3	7	
Number of employees expected to be reinstated from unpaid parental leave during the year (C)	-	4	3	-	
Number of employees actually reinstated after parental leave during the year (D)	-	5	3	-	
Return-to-work rate (D/C)	NA	75%	100%	NA	
Number of employees reinstated in the previous year (E)	1	4	-	3	
Number of employees reinstated in the previous year and have worked for more than one year (F)	1	3	-	1	
Retention rate after unpaid parental leave (F/E)	100%	75%	-	33%	

With 2024 as an example, the data for other years are calculated in the same way:

Note1: Calculation of the number of employees eligible for unpaid parental leave: The number of employees who applied for maternity leave and paternity leave from 2021 to 2024.

Note2: Return-to-work rate= (Number of employees actually reinstated after parental leave in 2024 / Number of employees who shall be reinstated after parental leave in 2024) × 100%

Note3: Retention rate= (Number of employees employed by the Company for 12 months after reinstatement from parental leave in 2023 / Number of employees reinstated after parental leave in 2023) × 100%

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Employee Care and Benefits [GRI 401-2]

To enhance employee engagement and ensure their rights, the CWTC Group has established a comprehensive benefits system and, in accordance with local regulations, has set up an employee benefits committee. This committee is responsible for managing and distributing the benefits funds. Each plant is tasked with planning and implementing corresponding welfare policies to fully address employees' benefit needs.

Employee Benefits

ltem	Description
Basic Benefits	Labor and health insurance, labor pension, group insurance, and educational training.
Retirement Security	In accordance with local laws and regulations, monthly pension contributions are made to a government-designated account at a specific percentage of the salary to ensure employees' retirement rights.
Compensation Plan	Employees are entitled to shares reserved from cash capital increase for employee stock purchase plans, the transfer of treasury shares to employees, employee stock options and restricted shares.
Financial Planning	The Company initiates an employee share ownership trust and matches 100% of employee contributions. Employees are entitled to receive annual dividends and can fully redeem their shares after five years. For those who choose to continue participating, the company's matching contribution rate will increase to 110%. Furthermore, every subsequent five-year term, participants who opt to continue will receive an additional 10% increase in the company's matching contribution rate.
Health Care	Free employee health check-ups, on-site doctor consultations, maternity health protection policies, and health promotion activities.
Special Leave	Maternity leave/prenatal leave, leave for pregnancy checkups and paternity leave, family care leave.
Other	To encourage the use of electric motorcycles, we provide a subsidy of NT\$30,000 per motorcycle for a total of 150 motorcycles in response to energy conservation and carbon reduction.

Talent Retention

CWTC upholds the belief that "employees are the most valuable asset" and is committed to building a stable and cohesive team. To recognize employees' long-term dedication and encourage new hires to remain with the company, we have designed a variety of reward mechanisms that acknowledge the commitment and contributions of employees at different stages of their careers. By implementing long-service awards and retention incentive programs, we not only enhance employees' sense of belonging and loyalty but also reinforce our long-term commitment to investing in human capital, thereby advancing toward the goal of sustainable business development.



To express gratitude for employees' long-term service, the company has established a Long-Service Bonus Program, which provides appropriate rewards based on years of service and job role. This program reflects our respect and appreciation for senior employees. Staff who have served for 5, 10, or 20 years are eligible to receive corresponding bonuses according to their tenure and job level. The program covers general staff, technical professionals, and managerial positions, demonstrating a reward system that balances fairness and motivation. In 2024, a total of 57 employees at our Taiwan Plant received long-service bonuses under this program.



To encourage stable employment and enhance new employees' sense of belonging, the company has implemented a specially designed Retention Bonus Program. This program targets newly hired employees in eligible job grades, offering attractive bonuses to those who complete a required period of service and meet performance standards. By providing this incentive, the company aims to reduce employee turnover, stabilize the structure of frontline and technical personnel, and foster a workplace environment that supports long-term growth and development. In 2024, a total of 74 employees at the Taiwan site received retention bonuses under this program.

4.3 Talent Development and Diversity Cultivation

<< ... Key Material Issue [GRI 404-1:403-5]

Impact Description

Establishing a comprehensive employee development and training mechanism helps enhance employees' professional skills and work performance, promotes career development and organizational competitiveness, and in turn strengthens employee satisfaction and retention rates.

Management Policy and Commitment

CWTC Group firmly believes that talent is the foundation of sustainable corporate growth. The Group is committed to providing a systematic employee development and training mechanism to help employees enhance their professional capabilities, leadership skills, and career advancement. By fostering a learningoriented organization, the Group promotes both internal and external training, cross-departmental job rotation, and succession planning to drive organizational innovation and strengthen competitiveness.

管理機制與執行策略

Responsible Unit: Administration Division

Relevant Internal Policies:

Employee Training Management Procedure, Talent Development Quality Management Manual, Promotion Management Regulations.

Key Strategies:

Develop annual training plans with courses classified by competency / job level, design leadership development and key talent training programs, and promote an internal instructor system along with technical knowledge transfer.

Specific Action Plan

- 1. New Employee Training: Provide onboarding training, workplace safety, corporate culture, and job skill orientation.
- 2. Professional Technical Training: Arrange internal and external competency training, certification courses, and practical exercises based on departmental needs.
- 3. Leadership Development Courses: Design training on leadership, change management, and communication coordination for mid-to-senior level managers.

Tracking and Verification Mechanism

1. Implement the PDCA management cycle:

Plan: Annual training needs survey and budget allocation.

Do: Implement training courses according to the plan and maintain records.

Check: Post-training questionnaires, supervisor feedback, and learning effectiveness evaluation.

Act: Course optimization, instructor adjustments, and performance reports provided for senior management review.

- 2. Regular analysis:
- ♦ Consolidate training hours and number of participants annually.
- ♦ Review annual training budget utilization and course satisfaction.

Index Items Note	Short Term	_	Mid Term	_	Long Term		
Average annual training hours per employee	Per person ≥ 60 hr		Increase to ≥ 65 hr		Stable at ≥ 68 hr		

Note: Take 2024 as the base year; Short term: within 3 years \ Mid term: within 5 years \ Long term: over 5 years

To enhance employees' learning abilities and professional skills, the CWTC Group considers training and professional development as a long-term investment in its staff. We are committed to strengthening employees' job knowledge, skills, and attitudes to achieve the Company's business objectives. Our diverse training programs include new employee orientation training and on-the-job training, with each program undergoing



assessments and effectiveness evaluations to ensure its impact. We also encourage employees to participate in training activities such as overseas visits, domestic company tours, conference attendance, and job rotations to strengthen human resource development and motivate employees to continue growing and advancing.



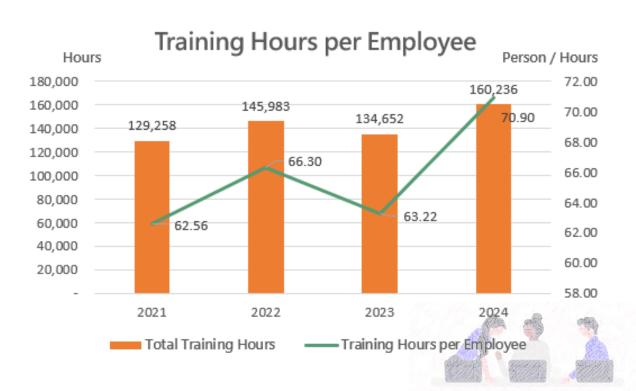
Item	Description
New Employee Orientation Training	General education and basic skills training.
On-the-job Training	It is divided into general training and skills training. The training covers internal departmental training, quality system, occupational and environmental safety, internal audit and control, production management, and administrative management.

CWTC Group also adheres to the requirements of ISO 9001 Quality Management Systems and ISO 14001 Environmental Management Systems by regularly conducting both internal and external training programs to enhance employees' professional competence

and work skills. Based on the nature of employees' work, we provide corresponding occupational health and safety education and training to ensure employees thoroughly understand the importance of occupational health and safety. Additionally, we assign employees to participate in external training to comply with local regulatory requirements and obtain relevant occupational

health and safety certifications.

For example, in our Taiwan plants, the training includes specific areas such as chemical substance handling supervisors, organic solvent handling supervisors, ionizing radiation operators, and forklift operators.



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Statistics of Training – by Gender

-	20	21	20	22	20	23	2024	
Туре	Male	Female	Male	Female	Male	Female	Male	Female
Internal Training Hours	68,881	53,567	85,534	53,479	74,785	51,623	101,411	52,172
External Training Hours	4,976	1,834	5,705	1,265	6,301	1,943	4,877	1,776
Total (A)	73,857	55,401	91,239	54,744	81,086	53,566	106,288	53,948
Number of Employees (persons) (B)	1,262	804	1,352	850	1,302	828	1,395	865
Training Hours per Employee (A/B)	58.52	68.91	67.48	64.40	62.28	64.69	76.19	62.37

Statistics of Training – by Position

	2021	L	2022	2	2023	3	202	2024	
Туре	Non-Managerial Position	Managerial Position	Non-Managerial Position	Managerial Position	Non-Managerial Position	Managerial Position	Non- Managerial Position	Managerial Position	
Internal Training Hours	114,907	7,540	128,392	10,621	104,280	22,128	132,159	21,424	
External Training Hours	3,876	2,935	3,664	3,306	4,199	4,045	3,008	3,645	
Total (A)	118,783	10,475	132,056	13,927	108,479	26,173	135,167	25,069	
Number of Employees (persons) (B)	1,546	520	1,650	552	1,555	575	1,680	580	
Training Hours per Employee (A/B)	76.83	20.14	80.03	25.23	69.76	45.52	80.46	43.22	

Diverse Training in 2024

Type	New Employee Orientation Training	General Training	Skills Training	Management Training	Total
Total number of participants	680	15,849	8,274	1,823	26,626
Total number of courses	26,899	17,184	112,980	3,173	160,236

4.4 Occupational Health and Safety ...

Impact Description

Establishing comprehensive occupational safety management measures can reduce the incidence of workplace accidents and occupational safety risks, thereby protecting workers' occupational health and safety.

Management Policy and Commitment

CWTC Group upholds "Zero Accidents" as its highest goal and is committed to providing a safe, healthy, and secure working environment. Through a systematic occupational safety and health management system, continuous education and training, and hazard prevention measures, the Group reduces the risk of workplace accidents and safeguards employees' physical and mental well-being. It also adheres to relevant laws and international standards, embodying the spirit of sustainable operation.

Management Mechanism and Implementation Strategy

Responsible Units:

Occupational Safety Centers of the manufacturing plants and Occupational Safety and Health Departments at each plant.

Relevant Internal Policies:

Occupational Safety and Health Policy, Operational Safety Guidelines, Emergency Response Plan, etc.

Operational Mechanism:

- ❖ In accordance with the principles and requirements of the ISO 45001 Occupational Health and Safety Management System
- Regularly convene the Occupational Safety and Health Committee, with employee representation meeting legal requirements
- Conduct risk assessments and hazard identifications to develop preventive and corrective measures
- Establish procedures for reporting, investigating, and notifying occupational safety incidents and accidents

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Specific Action Plan

- 1. Operational Risk Control:
 Annually update risk identification data and strengthen the management of high-risk operations.
- 2. Safety Training and Education:
 Provide tiered training for new employees, contractors, supervisors, and personnel involved in specific operations.
- 3. Health Promotion and Care:
 Conduct regular health check-ups and promote mental health awareness.
- 4. Safety Culture Promotion:
 Organize annual Safety Week and emergency response drills.
- 5. Incident Investigation and Prevention:
 Enforce reporting and improvement mechanisms for unsafe behaviors, and regularly review and revise operational procedures.

Tracking and Verification Mechanism

1. Implement the PDCA management cycle:

Plan: Annual training needs survey and budget allocation.

Do: Implement training courses according to the plan and maintain records.

Check: Post-training questionnaires, supervisor feedback, and learning effectiveness evaluation.

Act: Course optimization, instructor adjustments, and performance reports provided for senior management review.

- 2. Self-management and auditing:
- Conduct quarterly internal audits to assess the implementation of safety systems
- ❖ Continuously improve through annual third-party audits and ISO certification
- ❖ Require responsible units to correct non-conformities within a set timeframe and follow up on progress

Index Items

Number of Occupational Accidents (including contractors)

Follow-up Completion Rate After Abnormal Health Check Results

Recordable Incident Rate

Short Term Mid Term Long Term Achieve zero occupational accidents Within 1 year ≤ 5 cases Within 1 year ≤ 3 cases Achieve 100% completion rate and integrate with the health management ≥ 95% ≥ 98% system Lower than the industry 3-year Lower than half of the industry 3-Lower than one-third of the industry average year average 3-year average

Note: Take 2024 as the base year; Short term: within 3 years \ Mid term: within 5 years \ Long term: over 5 years

Occupational Safety and Health (OSH) Management System [GRI 403-1-403-4-403-8]

CWTC OSH management system covers a total of 2,326 persons, including 2,260 employee and 66 non-employee workers, with an employee coverage rate of 100%. The Taiwan Plant has established an Occupational Safety and Health Management System in accordance with ISO 45001 and completed certification in 2024. Additionally, to effectively discuss and resolve practical occupational safety and health issues within the facility, a Safety and Health Management Committee has been specially established across the entire plant.

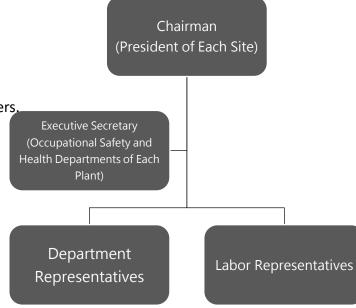
The structure of the Safety and Health Committee is as follows:

The President of each site would serve as the chairman and hold regular meetings. In Taiwan, meetings are held at least once every three months while monthly meetings are arranged for our China and overseas plants.

Duties of the Committee are as follows:

- 1. Review OSH policies.
- 2. Review OSH management plans.
- 3. Review the implementation plan of safety and health education and training.
- 4. Review work environment monitoring plan, monitoring results and action plans.
- 5. Review health management, occupational disease prevention and health promotion matters,
- 6. Review various safety and health proposals.
- 7. Review self-inspections and safety and health audits of business units.
- 8. Review preventive measures for hazards of machinery, equipment, or raw materials and materials.
- 9. Review occupational disaster investigation reports.
- 10. Assess the performance of on-site safety and health management.
- 11. Review safety and health management of contractor business.
- 12. Responsible for other matters related to OSH management.

The Company conducts regular safety and health compliance audits to ensure that our business operations adhere to regulations. In 2023, all sites were in compliance with local regulations, and there were no safety and health violations. To ensure that employees can work in a safe and healthy environment and to enhance the Company's competitiveness, each site conducts regular monitoring of the working environment and occupational hazards as required by local laws and regulations— twice a year for our Taiwan plants and once a year for our overseas and China plants. The monitoring results have met all requirements and remained below the regulatory thresholds.



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Safety Promotion [GRI 403-2·403-5 / SASB TC-SC-320a.1]

CWTC Group aims for zero incidents in occupational hazard management, prioritizing employee safety. If immediate danger arises in the workplace, personnel must cease operations, move to a safe location, and report the issue, without facing any disciplinary action. Each year, "Safety Risk Week" activities are held at each plant to enhance employees' awareness of safety and health, ensuring a safe working environment. Each plant conducts at least one comprehensive



disaster drill annually, covering scenarios such as earthquakes, fires, and chemical spills, tailored to the specific operational characteristics and hazards of each site.

Additionally, to reduce occupational injuries, a hazard identification and risk assessment is performed annually for operations in each department. Risks are classified by severity and likelihood, with medium- and high-risk operations requiring additional risk control measures to lower their risk levels. The principle of transparent



reporting of occupational accidents is enforced, encouraging departments to proactively identify safety hazards during daily operations and observe unsafe conditions through labor behavior monitoring, with safety suggestions tracked for improvement. The company includes near-miss incidents in its reporting procedures, intervening to make improvements before any harm occurs to prevent future incidents.

Emergency Drills



















Training Courses for Safety and Health

















▲ Each plant organizes various internal training courses and activities focused on safety and employee health.











▲ Each plant holds an annual Safety Week event to enhance employees' awareness and practical ability regarding safety and risk-related issues.

Occupational Accidents Management [GRI 403-2-403-9 / SASB TC-SC-320a.1]

Occupational injury statistics are calculated based on the definitions provided by the "Occupational Safety and Health Act" and the key disabling injury indicators published by the Global Reporting Initiative (GRI), focusing on the frequency rate (FR) and severity rate (SR) of disabling injuries.

In 2024, the CWE Group reported a total of 12 occupational injuries, with no major injury or fatal occupational incidents. For each occupational injury case, we complete an incident report and investigate the direct, indirect, and root causes of the injury. In addition to conducting training and reviewing standard operating procedures (SOPs), we reassess the risk evaluation of the relevant work environment to understand the underlying causes of each occupational injury. Appropriate corrective measures are then implemented and extended to other similar work environments or tasks to minimize hazards and effectively prevent recurrence of similar incidents.

Statistics of Occupational Injuries in the Past Two Years

			2023				2024			
Туре	Statistical Indicators	Taiwan Plant	Overseas Plant	China Plant	Total	Taiwan Plant	Overseas Plant	China Plant	Total	
Emp	Recordable occupational injuries	6	0	0	6	12	0	0	12	
	Rate of fatalities as a result of occupational injuries	0	0	0	0	0	0	0	0	
Employees	High-consequence occupational injuries	1	0	0	1	0	0	0	0	
ν .	Rate of high-consequence occupational injuries	0.55	0	0	0.21	0	0	0	0	
Z	Recordable occupational injuries	0	0	0	0	0	0	0	0	
on-em	Rate of fatalities as a result of occupational injuries	0	0	0	0	0	0	0	0	
Non-employees	High-consequence occupational injuries	0	0	0	0	0	0	0	0	
	Rate of high-consequence occupational injuries	0	0	0	0	0	0	0	0	

Note1: Severe occupational injurie are those where employees are unable or unlikely to return to their pre-injury state of health within six months.

Note2: The statistics exclude injuries sustained while commuting.

Statistics on the Frequency and Severity Rates of Disabling Injuries in Recent Years

Year	Disabling Injury Frequency Rate (FR)			Disabling Injury Severity Rate (SR)				
Tear	Taiwan Plant	Overseas Plant	China Plant	Total	Taiwan Plant	Overseas Plant	China Plant	Total
2021	3.93	0	0	1.24	45	0	0	14
2022	5.06	0	0	1.80	26	0	0	9
2023	3.30	0	0	1.23	102	0	0	38
2024	5.87	0	0	2.32	62	0	0	24







Contractor Safety and Health Management [GRI 403-7]

To further enhance workplace safety and extend protection to contractors, the CWTC Group has established Contractor Management Procedures at all plants. These procedures ensure that safety management mechanisms are in place when contractors perform work on-site, a workplace injuries. Before starting any work, contractors must hold a safety meeting with

aiming for zero workplace injuries. Before starting any work, contractors must hold a safety meeting with project and occupational safety personnel. The occupational safety personnel will outline the safety requirements for the project, and work can only commence once these requirements are met. For special operations, such as slinging and lifting, hot work, confined spaces, or hazardous piping, a special work permit must be submitted, along with a relevant protection plan, and approved before proceeding.

Project and safety personnel conduct periodic inspections during the contractor's work to ensure compliance with safety requirements and to safeguard the contractor's work safety. In 2024, no contractor-related workplace injuries were reported at any domestic or overseas plants.





▲ 2024 Contractor Safety and Health Awareness Seminar

Toxic Chemical Substance Management [GRI 403-10 / SASB TC-SC-320a.1]

Due to production process requirements, CWTC Group uses several hazardous toxic chemical substances during operations, primarily including sodium cyanide, potassium cyanide, silver cyanide, and cuprous cyanide. These chemicals are highly toxic, and improper management may pose significant health risks to workers, such as central nervous system damage, respiratory difficulties, or toxic reactions, and may even lead



to occupational diseases. To ensure workplace safety and employee health, we have established and implemented a Toxic Chemical Substance Management System in accordance with relevant regulations. This system covers the processes of procurement, storage, use, and disposal.

Procurement

- A government usage permit must be obtained, and prior joint review by the Environmental Management and Environmental Safety units is required. Procurement and subsequent entry into the facility may proceed only after approval.
- Suppliers are subject to necessary review and are required to provide copies of valid permits for the manufacturing, importation, or sale of the chemical substance, as well as the Safety Data Sheet (SDS). Procurement is allowed only after approval by the Environmental Management unit.

Storage

- Designated storage areas for toxic chemical substances are planned and secured with locks, equipped with a security system
 connected to a security company. These areas are subject to regular inspections by regulatory authorities.
- Cyanide compounds and acidic chemical substances are strictly prohibited from being stored together to prevent the generation of hazardous toxic gas (hydrogen cyanide, HCN) and potential danger.
- Hazard labels for containers and operational areas shall be clearly displayed in visible locations in accordance with the "Hazardous Materials Management Procedures."

- Custodians and operators must be registered in the regulatory authority's system. All handling and usage require at least two
 personnel, with complete records maintained of quantities used, purposes, and operator information.
- A list of authorized personnel permitted to handle cyanide is established and posted in the storage area. Approval from a
 department manager or higher is required to access cyanide.
- Personnel handling chemical substances and performing cleaning tasks must wear long-sleeved uniforms and safety shoes, and use
 personal protective equipment including activated carbon masks, acid- and alkali-resistant gloves, and safety goggles to ensure
 their safety.
- Hydrogen cyanide monitors are installed in usage areas and regularly calibrated by external service providers. An external laboratory is commissioned annually to test cyanide concentrations on-site, and the results are disclosed to employees.

Disposal

Use

 Waste chemicals are entrusted to government-certified disposal contractors (holding permits for toxic chemical waste management) for waste removal.

Health Care Management [GRI 403-3-403-6-403-7-403-10 / SASB TC-SC-320a.1]

The Company provides health check-ups that exceed regulatory requirements, offering all employees annual health screenings, including general check-ups and special hazard-related assessments, to understand and protect our employees' health status. Since 2019, the Taiwan plant has also included electrocardiography to assess cardiovascular health and prevent overwork. Health check-up results are managed by risk levels. We track employees in high-risk health groups and provide relevant health education and consultation services to safeguard their health and prevent occupational diseases. In 2024, 180 employees at the Taiwan plant were categorized for Level 2 to Level 3 management based on their special health check results. They were interviewed and monitored by nurses and on-site physicians, with results from follow-up doctor appointments uploaded to the official system as required by law. No occupational disease cases were diagnosed at any domestic or overseas plants in 2024.

On-site health services by contracted occupational health physicians are arranged at our Taiwan plant on a monthly basis, with a total of 50 appointments in 2024. The services include disease health interviews and guidance, assessment for return-to-work or job reassignment, recommendations for improving workplace environmental hazards, and reviews of health interview documents by nurses, etc.

Health Management Classification

Year	Number of Participants in Health Check-ups			Participants alth Check-ups	Number of Employees with Abnormal Results from Special Health Check-ups		
	Taiwan Plant	Overseas Plant	China Plant	Taiwan Plant	Overseas Plant	Taiwan Plant	Overseas Plant
2020	566	507	462	312	40	116	12
2021	608	521	467	294	11	102	10
2022	761	532	457	346	82	71	40
2023	791	512	407	415	173	102	0
2024	828	358	414	384	76	180	0

Note: The health check-ups in our China site have already included special operation items; therefore, they are not listed separately.

Regular Health Check-up in 2024

















Physical and Mental Health Care

To enhance employees' physical and mental well-being, CWTC has established fitness areas at our Taiwan and China plants, offering a variety of exercise equipment, table tennis, billiards, and a basketball court (at the Chengdu plant) for use during breaks. Additionally, we require our catering service to provide multigrain rice and cook a variety of vegetables with minimal oil, salt, and sugar to offer healthier dietary options. Vending machines stocked with sugar-free beverages and fruits are also provided to meet employees' needs and promote better health and productivity.





▲ Provide multigrain rice, and cook a variety of vegetables with minimal oil, salt, and sugar.





▲ Establish fitness areas, offering a variety of exercise equipment, table tennis, and billiards.

Accredited Healthy Workplace

CWTC Taiwan Plant is committed to promoting workplace tobacco hazard prevention and health promotion. The Company actively enforces a smokefree workplace and implements various health

promotion measures to establish an excellent and healthy working environment. In 2024, it was certified by the Health Promotion Administration, Ministry of Health and Welfare, as meeting the standards for the Badge of Accredited Healthy Workplace, enabling employees to work with peace of mind in a smokefree, healthy environment.







4.5 Social Engagement

	ingagement	
Public Welfare Project	Details	Demonstration of Benefits
Environmental Protection	 Mobilized the Group family to participate in a community beach cleaning event at the Keziliao coastline. ◆Participated in a 2-hour environmental seminar organized by the Taiwan Organic Living Environmental Education Promotion Association, with 50 attendees. ◆A total of 92 participants contributed approximately 368 volunteer hours. ◆Adopted 60 street trees in the industrial park, with a donation of NT\$300,000. 	 ◆Collected 13 bags of trash, totaling 55 kilograms. ◆Received the "Green Enterprise" eco-label from the Taiwan Organic Living Environmental Education Promotion Association. ◆Employees participated in the beach cleaning event with their children, setting an example and passing on environmental awareness to the next generation. ◆Increased the green coverage rate in the industrial park, creating a greener environment and improving the park's surroundings. ◆The adopted street trees are estimated to absorb approximately 1,200 kg of CO₂ annually. ◆The shade from the trees helps mitigate the urban heat island effect, lowering surface temperatures along the adopted section during summer. ◆Continued tree adoption and maintenance efforts aim to establish a culture of greening and stewardship, encouraging broader participation from businesses and citizens.
Industry- Academia Collaboration Program	 ◆We support local education by actively promoting industry-academia and cooperative education programs in collaboration with local universities, colleges, and vocational high schools. ◆A total of NT\$1.2 million and 5 professional staff members (totaling 60 hours) were invested to enroll 9 overseas Chinese students from four countries—Indonesia, Vietnam, Thailand, and Malaysia. The program included 12 professional courses and a 3-month paid internship. 	 ◆Collaborate with three local schools. ◆Provided a pathway for overseas Chinese students to join the company directly after graduation. ◆Enhanced cross-cultural teamwork efficiency on the production line and accelerated talent deployment at overseas sites.

CWTC upholds the principle of "local care and sustainable prosperity" by actively participating in community development and public welfare activities in its local area. The Company is committed to building mutual trust and cooperative relationships between the enterprise and the community. Through diverse forms of engagement, it strengthens ties with the community, promotes local economic and social development, and fulfills its corporate social responsibility.

Z

Cherish the Earth · Act for Sustainability

CWTC has actively participated in community environmental greening initiatives. Since 2024, the Company's Taiwan plant has adopted street tree beautification and maintenance work around the Dafa Industrial Park in Kaohsiung City. This project involves regular care of the trees along green belts surrounding the park, aiming to increase green coverage, create a greener industrial zone, and improve the overall environmental quality of the area. In 2024 alone, a total of 60 street trees were adopted, reflecting the company's concrete commitment to environmental

sustainability and its longterm vision of building an eco-friendly industrial environment.



To protect marine ecosystems and raise environmental awareness within the community, the Group joined hands with employees and their families to become environmental stewards by organizing a beach cleanup event at the Keziliao coast in Kaohsiung in 2024. The activity mobilized over 90 participants, who collectively removed 55 kilograms of waste—primarily plastic bottles, cigarette butts, and microplastics.

Through hands-on action, the event not only demonstrated the company's commitment to environmental issues but also deepened employees' understanding and reflection on marine pollution. By alleviating the burden on the ocean, it further strengthened employees' awareness and willingness to engage in environmental protection, laying a solid foundation for promoting a low-carbon lifestyle and ecological conservation.













Industry-Academia and Cooperative Education Collaboration

To support local education, enhance students' practical work experience, and help reduce population outflow, CWTC actively promotes industry-academia and cooperative education programs with local universities, colleges, and vocational high schools. These initiatives provide students with hands-on training and foster mutual growth between industry and education.

In response to the government's New Southbound Policy in 2024, the Overseas Community Affairs Council expanded the "Industry-Academia Collaboration Program for Overseas Chinese Students," which promotes Taiwan's high-quality vocational education system. This program offers a seamless "3-year technical high school + 4-year university of science and technology" educational path,

Item	Partner Schools	Number of Participants
	Cheng Shiu University	47
Industry-Academia Collaboration	Fooyin University	2
Cooperative Education Program	Chung Shan Industrial & Commercial School	18

enabling overseas Chinese students from New Southbound countries to acquire professional skills and earn a formal university degree—opening up promising career opportunities. Aligned with this policy, CWTC participates by recruiting overseas students through cooperative education programs, encouraging them to stay and work in Taiwan after graduation, and empowering them to showcase their talents on the global stage.

5. Appendix

5.1 GRI Standards Content Index

Statement of Use	CWTC has reported in accordance with the GRI Standards for the period from January 1 to December 31, 2024.
GRI 1 Used	GRI 1: Foundation 2021
Applicable GRI Sector Standard(s)	NA

No.	Disclosure Titles	Corresponding Chapters	Page				
	·	Corresponding Chapters	rage				
	GRI 2: General Disclosures 2021						
The orga	The organization and its reporting practices						
2-1	Organizational details	About CWTC	8-10				
2-2	Entities included in the organization's sustainability reporting	About CWTC	8-10				
2-3	Reporting period, frequency and contact point	About This Report	1-2				
2-4	Restatements of information	Not applicable	-				
2-5	External assurance	About This Report	1-2				
Activities	and workers						
2.6		About CWTC	8-10				
2-6	Activities, value chain and other business relationships	2.7 Sustainable Supply Chain	46-50				
2-7	Employees	4.2 Talent Attraction and Retention	89-100				
2-8	Workers who are not employees	4.2 Talent Attraction and Retention	89-100				
Governar	ce						
2-9	Governance structure and composition	2.1 Organization and Operation of Corporate Governance	18-31				
2-10	Nomination and selection of the highest governance body	2.1 Organization and Operation of Corporate Governance	18-31				
2-11	Chair of the highest governance body	2.1 Organization and Operation of Corporate Governance	18-31				
		1.1 Sustainable Development Organizations and Strategies	11-12				
2-12	Role of the highest governance body in overseeing the management of impacts	1.2 Stakeholder Engagement	13				
	management of impacts	2.1 Organization and Operation of Corporate Governance	18-31				
2-13	Delegation of responsibility for managing impacts	1.1 Sustainable Development Organizations and Strategies	11-12				

Abou This Rep		Sustainability Corporate Sustainable Growth a Management Governance Environment Common ro	and sperity Appendix
No.	Disclosure Titles	Corresponding Chapters	Page
2-14	Role of the highest governance body in sustainability reporting	1.1 Sustainable Development Organizations and Strategies	11-12
2-15	Conflicts of interest	2.1 Organization and Operation of Corporate Governance	18-31
2-16	Communication of critical concerns	1.2 Stakeholder Engagement	13
2-17	Collective knowledge of the highest governance body	2.1 Organization and Operation of Corporate Governance	18-31
2-18	Evaluation of the performance of the highest governance body	2.1 Organization and Operation of Corporate Governance	18-31
2-19	Remuneration policies	2.1 Organization and Operation of Corporate Governance	18-31
2-20	Process to determine remuneration	2.1 Organization and Operation of Corporate Governance	18-31
2-21	Annual total compensation ratio	2.1 Organization and Operation of Corporate Governance	18-31
Strategy,	policies and practices		
2-22	Statement on sustainable development strategy	1.1 Sustainable Development Organizations and Strategies	11-12
2-23	Policy commitments	1.1 Sustainable Development Organizations and Strategies	11-12
2-24	Embedding policy commitments	4.1 Human Rights Policy	81-88
2-25	Processes to remediate negative impacts	1.2 Stakeholder Engagement	13
2.25		2.2 Integrity Management	32-35
2-26	Mechanisms for seeking advice and raising concerns	4.1 Human Rights Policy	81-88
2-27	Compliance with laws and regulations	2.2 Integrity Management	32-35
2-28	Membership associations	About CWTC	8-10
Stakehold	ler engagement		
2-29	Approach to stakeholder engagement	1.2 Stakeholder Engagement	13
2-30	Collective bargaining agreements	We have no union. Not applicable.	-
GRI 3: Ma	terial Topics 2021		
3-1	Process to determine material topics	1.3 Identify Material Topics	14-17
3-2	List of material topics	1.3 Identify Material Topics	14-17
3-3	Management of material topics	1.3 Identify Material Topics	14-17

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No.		Disclosure Titles			Correspond	ing Chapters		Page	

No.	Disclosure Titles	Corresponding Chapters	Page			
Specific Topics:	Specific Topics: GRI 200: Economic Series					
GRI 201: Econor	GRI 201: Economic Performance 2016					
GRI 201-1	Direct economic value generated and distributed	2.3 Operating Performance	36-39			
GRI 201-2	Financial implications and other risks and opportunities due to climate change	3.2 Task Force on Climate-Related Financial Disclosures (TCFD)	53-58			
GRI 201-4	Financial assistance received from government	2.3 Operating Performance	36-39			
Specific Topics:	GRI 300: Environmental Disclosures Series					
GRI 302: Energy	2016					
GRI 302-1	Energy consumption within the organization	3.3 Energy Management	59-69			
GRI 302-3	Energy intensity	3.3 Energy Management	59-69			
GRI 302-4	Reduction of energy consumption	3.3 Energy Management	59-69			
GRI 303: Water	and Effluents 2018					
GRI 303-1	Interactions with water as a shared resource	3.4 Water Resources Management	70-76			
GRI 303-2	Management of water discharge-related impacts	3.4 Water Resources Management	70-76			
GRI 303-3	Water withdrawal	3.4 Water Resources Management	70-76			
GRI 303-4	Water discharge	3.4 Water Resources Management	70-76			
GRI 303-5	Water consumption	3.4 Water Resources Management	70-76			
GRI 305: Emission	ons 2016					
GRI 305-1	Direct (Scope 1) GHG emissions	3.3 Energy Management	59-69			
GRI 305-2	Energy indirect (Scope 2) GHG emissions	3.3 Energy Management	59-69			
GRI 305-3	Other indirect (Scope 3) GHG emissions	3.3 Energy Management	59-69			
GRI 305-4	GHG emissions intensity	3.3 Energy Management	59-69			
GRI 306: Waste	2020					
GRI 306-1	Waste generation and significant waste-related impacts	3.5 Waste Management	77-84			
GRI 306-2	Management of significant waste-related impacts	3.5 Waste Management	77-84			
GRI 306-3	Waste generated	3.5 Waste Management	77-84			

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No.	Disclosure Titles	Corresponding Chapters	Page
Specific Topics:	GRI 400: Social Disclosures Series		
GRI 401: Emplo	yment 2016		
GRI 401-1	New employee hires and employee turnover	4.2 Talent Attraction and Retention	89-100
GRI 401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	4.2 Talent Attraction and Retention	89-100
GRI 401-3	Parental leave	4.2 Talent Attraction and Retention	89-100
GRI 403: Occup	ational Health and Safety 2018		
GRI 403-1	Occupational health and safety management system	4.4 Occupational Health and Safety	105-114
GRI 403-2	Hazard identification, risk assessment, and incident investigation	4.4 Occupational Health and Safety	105-114
GRI 403-3	Occupational health services	4.4 Occupational Health and Safety	105-114
GRI 403-4	Worker participation, consultation, and communication on occupational health and safety	4.4 Occupational Health and Safety	105-114
CDI 402 F	West and the state of the state	4.3 Talent Development and Diversity Cultivation	101-104
GRI 403-5	Worker training on occupational health and safety	4.4 Occupational Health and Safety	105-114
GRI 403-6	Promotion of worker health	4.4 Occupational Health and Safety	105-114
GRI 403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	4.4 Occupational Health and Safety	105-114
GRI 403-8	Workers covered by an occupational health and safety	4.4 Occupational Health and Safety	105-114
GRI 403-9	Work-related injuries	4.4 Occupational Health and Safety	105-114
GRI 403-10	Work-related ill health	4.4 Occupational Health and Safety	105-114
GRI 404: Traini	ng and Education 2016		
GRI 404-1	Average hours of training per year per employee	4.3 Talent Development and Diversity Cultivation	101-104
GRI 404-3	Percentage of employees receiving regular performance and career development reviews	4.2 Talent Attraction and Retention	89-100

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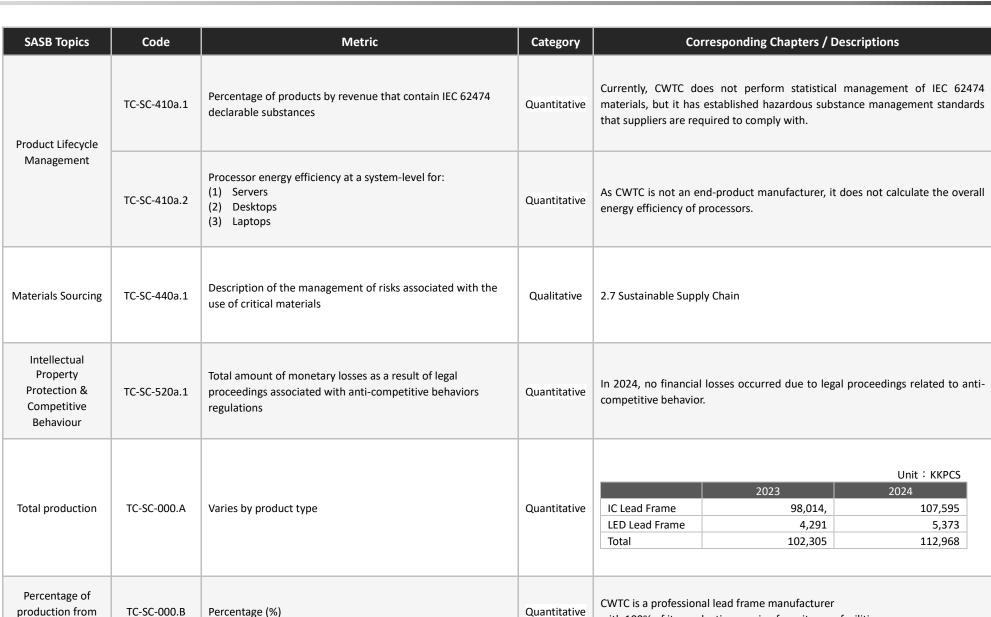


5.2 SASB Index – Semiconductor Industry

SASB Topics	Code	Metric	Category	Corresponding Chapters / Descriptions
Greenhouse	TC-SC-110a.1	Gross global Scope 1 emissions Amount of total emissions from perfluorinated compounds	Quantitative	3.3 Energy Management
Gas Emissions	TC-SC-110a.2	Discussion of long- and short-term strategy or plan to manage Scope 1 emissions, emissions reduction targets, and an analysis of performance against those targets	Discuss And Analyze	3.2 Task Force on Climate-Related Financial Disclosures (TCFD) 3.3 Energy Management
Energy Management in Manufacturing	TC-SC-130a.1	(1) Total energy consumed(2) Percentage grid electricity(3) Percentage renewable	Quantitative	(1) Total energy consumption: 339,833 GJ(2) Percentage of electricity from the grid: 93%(3) Proportion of renewable energy: 0.1%
Water Management	TC-SC-140a.1	 (1) Total water withdrawn (2) Total water consumed; percentage of each in regions with High or Extremely High Baseline Water Stress 	Quantitative	Please refer to Section 3.4 Water Resources Management for details on total water withdrawal and total water consumption. The percentage of total water withdrawal and total water consumption in areas of high or extremely high baseline water stress is 31% and 57%, respectively.
Waste Management	TC-SC-150a.1	(1) Amount of hazardous waste from manufacturing (2) Percentage recycled	Quantitative	(1) Hazardous waste generated: 13,124 metric tons (2) Recycling rate: 96%
Workforce	TC-SC-320a.1	Description of efforts to assess, monitor, and reduce exposure of workforce to human health hazards	Discuss And Analyze	4.4 Occupational Health and Safety
Health & Safety	TC-SC-320a.2	Total amount of monetary losses as a result of legal proceedings associated with employee health and safety violations	Quantitative	2.2 Integrity Management
Recruiting & Managing a Global & Skilled Workforce	TC-SC-330a.1	Percentage of employees requiring a work visa	Quantitative	4.2 Talent Attraction and Retention

owned facilities

with 100% of its production coming from its own facilities.



5.3 Sustainability Disclosure Indicators- Semiconductor Industry

No.	Indicator	Indicator Type	Unit	Annual Disclosure		
1	Total energy consumption, percentage of purchased electricity and renewable energy usage	Quantitative	Gigajoules (GJ), Percentage (%)	Total energy consumption: 339,833 GJ Percentage of purchased power: 93% Percentage of renewable energy usage: 0.1%		
2	Total water withdrawal and total water consumption	Quantitative	Thousand cubic meters (m ³)	Total water withdrawal: 1,376 m ³ Total water consumption: 574 m ³		
3	Total hazardous waste generated and percentage recycled	Quantitative	Metric tons (t), Percentage (%)	Total hazardous waste output: 13,124 t The hazardous waste recycling rate: 96%		
4	Types of, number of employees in and rate of occupational accidents	Quantitative	Quantity, Percentage (%)	Fall over: 3 injuries; 25% Rolling-up: 2 injuries; 17% Cut, Slasher, or Scrape: 2 injuries; 17% Contact with Harmful Substances: 2 injuries; 17% Fall: 1 injury; 8% Crashed: 1 injury; 8% Improper action: 1 injury; 8%		
5	Product Lifecycle Management Disclosure: including weights of scraps and electronic waste and percentage recycled (Note)	Quantitative	Metric tons (t), Percentage (%)	Weight of scrap products and electronic waste: 17,149t Percentage of recycling: 70%		
6	Description of the management of risks associated with the use of critical materials	Qualitative	Not applicable	CWTC does not use conflict minerals in its manufacturing process and conducts due diligence within its supply chain to ensure that all products are 100% free from minerals sourced from conflict areas.		
7	Total amount of monetary losses as a result of legal proceedings associated with anti-competitive behavior regulations	Quantitative	Reporting currency	In 2024, no financial losses occurred due to legal proceedings related to anti-competitive behavior.		
8	Production by product category	Quantitative	Depending on the product type	Unit: KKPCS 2023 2024 IC Lead Frame 98,014, 107,595 LED Lead Frame 4,291 5,373 Total 102,305 112,968		

Note: Descriptions including the sale of scraps and the recycling and processing of waste.



Environmental Data

						Energ	y Consumption			
	Item	Unit	2021		2022	2023	2024			Remarks
	Diesel fuel			276	1,174	36	5	416		2023 data includes all consolidated entities, while data for other years are only Taiwan Plant, China Plant and Malaysia Plant.
Direct Energy	Gasoline			361	500	48	6	779	Note2: Conv	ersions are based on the "Heat Content of Energy Products" of the
	Natural gas		2	2,115	22,673	17,11	0 20,	994		stry of Economic Affairs. Starting from 2024, the unit conversion for I and gasoline will be calculated based on the calorific values
Indirect	Purchased electricity	Gl	26	8,055	279,597	275,57	4 317,	297		unced by the Ministry of Environment.
Energy	Renewable energy			-	-	34	7	347		wable energy refers to solar energy, which is estimated annually based e daily generation in GJ of the installed capacity.
Total			29	0,807	303,944	293,88	2 339,	833		ricity intensity= Electricity consumption / Consolidated revenue in ons of NT\$
Electricity	consumption	MWH	7	4,460	77,666	76,54	8 88,	138		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Electricit	y intensity			5.82	5.38	6.6	1 7.	.353		
						GH	IG Emission			
	Item	U	nit	2020	2021	2022	2023		2024	Remarks
Direct em	issions- Scope 1			2,680	1,940	2,395	3,590		3,599	Note1: For Scope 3 emissions, some overseas plants started tracking in 2021, the Taiwan plant started in 2022, and all others
Indirect e	missions- Scope	2 tC	O ₂ e	44,861	55,618	54,279	44,169		48,739	began in 2023. Note2: The 2023 data includes all consolidated entities, while the
Other ind Scope 3	irect emissions-			-	495	9,564	49,852	49,852 58,8		other data only covers the Taiwan, China, and Malaysia plants.
GHG emiss	ion intensity (Sco	pe 1 + Scope	2)	4.912	4.500	3.927	4.124		4.366	Note3: GHG emission intensity= GHG emissions (tCO2e) / Consolidated revenue in millions of NT\$
						Wat	er Resources			
	Item	Unit	202	0	2021	2022	2023		2024	Remarks
Total wat	er withdrawal			1,237	1,352	1,323	1,136		1,376	Note1: The Company's water withdrawal sources come from third- party water- surface water, excluding other surface water,
Total wat	Total water recycled Total water discharge			75	168	237	264		381	groundwater, seawater and produced water.
Total wat				1,011	1,164	1,120	967		1,183	Note2: Recycling rate of water withdrawal = Water recycled / Water
Total wat	-			301	356	440	433		574 withdrawal	
Recycling	rate of water	%		6.06	12.43	17.91	23.24		27.69	Note3: Water withdrawal intensity = Total water withdrawal / Consolidated revenue in millions of NTS
Water w	ithdrawal inte	nsity		0.128	0.106	0.092	0.098		0.115	Consolidated revenue in millions of INT2

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Item	Unit	2020	2021	2022	2023	2024	Remarks
Total waste generated		17,400	20,692	20,104	16,413	17,936	Note: Waste intensity = Total waste generated / Consolidated revenue in millions of NT\$
Recyclable waste	metric tons	8,877	13,460	12,931	10,958	17,052	revenue in minions of my
Waste intensity		1.7979	1.6176	1.3931	1.4172	1.4963	
Reuse rate of waste	%	51	65	64	67	96	

Social Data

				Achie	evements of the D	iverse Workforce				
			20	21	20	22	20	23	2024	
Туре	Category	Gender	No. of Employees	%	No. of Employees	%	No. of Employees	%	No. of Employees	%
z	Migrant	Male	82	3.97	157	7.13	146	6.86	168	7.43
atio	workers ^{Note}	Female	42	2.03	76	3.45	62	2.91	65	2.88
Nationality		Male	1,180	57.12	1,195	54.27	1,156	54.27	1,227	54.29
<	Local workers	Female	762	36.88	774	35.15	766	35.96	800	35.40
	< 30	Male	328	15.88	350	15.89	298	13.99	343	15.18
		Female	184	8.91	192	8.72	174	8.17	193	8.54
Age		Male	810	39.20	870	39.51	857	40.23	872	38.58
ě	30 - 50	Female	580	28.07	605	27.48	593	27.84	593	26.24
		Male	124	6.00	132	5.99	147	6.91	180	7.96
	> 50	Female	40	1.94	53	2.41	61	2.86	79	3.50
	Management	Male	357	17.28	385	17.48	396	18.59	393	17.39
Ranking	level	Female	163	7.89	167	7.59	179	8.40	187	8.27
king	Non-	Male	905	43.80	967	43.91	906	42.54	1,002	44.33
	management level	Female	641	31.03	683	31.02	649	30.47	678	30.01

Note: From 2021 to 2023, the statistics on foreign employees were based on their nationality corresponding to their respective work locations; in 2024, the statistics were based on the nationality of those requiring a work visa.

About Letter from This Report The Chairman

Sustainable Management Performances About CWTC Sustainability Management Corporate Governance Sustainable Environment



				Achie	evements of the D	iverse Workforce				
			202	21	20	22	20	23	202	24
Туре	Category	Gender	No. of Employees	%						
	Sales	Male	20	0.97	21	0.95	20	0.94	28	1.24
	Sales	Female	23	1.11	23	1.04	22	1.03	18	0.80
	Manufacturing	Male	1,013	49.03	1,081	49.10	1,087	51.03	1,106	48.93
Func	ivianulacturing	Female	596	28.85	623	28.29	622	29.20	655	28.98
Function	R&D	Male	137	6.63	172	7.81	117	5.50	167	7.39
	R&D	Female	76	3.68	94	4.27	73	3.43	75	3.32
	Administration	Male	92	4.45	78	3.54	78	3.66	94	4.16
	and others	Female	109	5.28	110	5.00	111	5.21	117	5.18
	Masters	Male	32	1.55	32	1.45	37	1.74	45	1.99
_	Masters	Female	15	0.73	22	1.00	18	0.85	18	0.80
Education	Junior College /	Male	459	22.21	478	21.71	474	22.25	531	23.50
ation	Bachelor	Female	306	14.81	307	13.94	313	14.69	330	14.60
	Senior high school and	Male	771	37.32	842	38.24	791	37.14	819	36.23
	below	Female	483	23.38	521	23.66	497	23.33	517	22.88
					Diverse Tra	ining				
			202		20		20		20	
	Туре		Total No. of Participants	Total No. of Courses						
New En	New Employee Orientation Training		471	4,046	578	5,854	389	13,769	680	26,899
	General Training		11,734	76,143	13,851	67,330	16,386	70,636	15,849	17,184
	Skills Training		1,451	41,348	2,317	66,365	1,723	35,477	8,274	112,980
	Management Trair	ning	3,361	7,721	2,772	6,434	5,490	14,770	1,823	3,173
	Total		17,017	129,258	19,518	145,983	23,988	134,652	26,626	160,236

About This Report Letter from The Chairman

Sustainable Management Performances About CWTC Sustainability Management Corporate Governance Sustainable Environment





			Composit	tion of the Boar	d of Directors	
Item	Unit	2021	2022	2023	2024	Remarks
Total Board Member Seats		7	7	7	8	Note: A full-scale election was held in May 2024.
Independent Director Seats	seat	3	3	3	4	
Female Director Seats		1	1	1	1	
Attendance rate of Board meeting	%	100	100	96	100	
			Achievemen	ts of Research a	nd Developme	nt
Item	Unit	2021	2022	2023	2024	Remarks
Proportion of R&D expenses	%	3.61	2.93	3.63	3.60	Note: Proportion of R&D expenses = Consolidated R&D expenses in thousands of NT\$ / Consolidated revenue in thousands of NT\$
Cumulative number of domestic and overseas patents	Number of Patents	125	152	309	269	



Risks and Opportunities of Climate Change to the Company and Related Measures Taken by the Company

	Item	Implementation status
1.	Describe the board of directors' and management's oversight and governance of climate-related risks and opportunities	3-2 Task Force on Climate-Related Financial Disclosures (TCFD)
2.	Describe how the identified climate risks and opportunities affect the business, strategy, and finance of the business (short, medium and long term).	3-2 Task Force on Climate-Related Financial Disclosures (TCFD)
3.	Describe the financial impacts of extreme weather events and transformational actions.	3-2 Task Force on Climate-Related Financial Disclosures (TCFD)
4.	Describe how climate risk identification, assessment, and management processes are integrated into the overall risk management system.	3-2 Task Force on Climate-Related Financial Disclosures (TCFD)
5.	If scenario analysis is used to assess resilience to climate change risks, the scenarios, parameters, assumptions, analysis factors and major financial impacts used should be described.	3-2 Task Force on Climate-Related Financial Disclosures (TCFD)
6.	If there is a transition plan for managing climate-related risks, describe the content of the plan, and the indicators and targets used to identify and manage physical risks and transition risks.	3-2 Task Force on Climate-Related Financial Disclosures (TCFD)



	Item	Implementation status
7.	If internal carbon pricing is used as a planning tool, the basis for setting the price should be stated.	The company has implemented an internal carbon pricing mechanism. Initially, it referenced the Ministry of Environment's 2024 commissioned research conducted by the London School of Economics and Political Science on Taiwan's carbon pricing system. Based on this, a reference carbon price of NT\$300 per metric ton was established. The company then set its internal carbon price at NT\$500 per metric ton to guide operational decisions and the promotion of carbon reduction initiatives. Through this internal carbon pricing and carbon trading management mechanism, the company aims to incentivize departments to achieve emission reduction targets and enhance overall carbon management.
8.	If climate-related targets have been set, the activities covered, the scope of greenhouse gas emissions, the planning horizon, and the progress achieved each year should be specified. If carbon credits or renewable energy certificates (RECs) are used to achieve relevant targets, the source and quantity of carbon credits or RECs to be offset should be specified.	3-2 Task Force on Climate-Related Financial Disclosures (TCFD)
9.	Greenhouse gas inventory and assurance status and reduction targets, strategy, and concrete action plan (separately fill out in points 1-1 and 1-2 below).	See Tables 1-1 and 1-2 below.



GHG Inventory and Assurance Status for the Most Recent 2 Fiscal Years

1-1 GHG Inventory Information

Describe the emission volume (metric tons CO2e), intensity (metric tons CO2e/NT\$ million), and data coverage of greenhouse gases in the most recent 2 fiscal years.

The scope of information to be disclosed by the Company in accordance with the requirements of the Sustainable Development Roadmap for TPEx-listed Companies includes the following:

- 1. The parent company shall begin conducting GHG inventory in 2025.
- 2. Subsidiaries included in the consolidated financial statements shall begin conducting GHG inventory in 2026.

The Company and its subsidiaries have established a GHG inventory mechanism in accordance with the ISO 14064-1 standards for GHG inventories published by the International Organization for Standardization (ISO). Since 2022, the Company has conducted regular annual inventories of GHG emissions for the parent company, and since 2023, it has included the subsidiaries covered by the consolidated financial statements. This ensures a comprehensive understanding of GHG usage and emissions, and verifies the effectiveness of emission reduction measures. Additionally, the GHG inventory data for the most recent two fiscal years have been aggregated using the operational control approach, including both the Company and all subsidiaries covered by the consolidated financial statements, as detailed below:

	Year	2	2023	2024		
	Item	Emission Volume (metric tons CO2e)	Intensity (metric tons CO2e /NT\$ million)	Emission Volume (metric tons CO2e)	Intensity (metric tons CO2e /NT\$ million)	
	Scope 1 Direct GHG emissions	1,138		783		
The Company	Scope 2 Indirect GHG emissions	15,806		18,026		
	Subtotal	16,944		18,809		
All subsidiaries	Scope 1 Direct GHG emissions	2,452		2,816		
in the consolidated	Scope 2 Indirect GHG emissions	28,363		30,713		
financial report	Subtotal	30,815		33,529		
	Total	47,759	4.124	52,338	4.366	



1-1-1 GHG Assurance Information

Describe the status of assurance for the most recent 2 fiscal years, including the scope of assurance, assurance institutions, assurance standards, and assurance opinion.

The scope of assurance to be executed in accordance with the requirements of the Sustainable Development Roadmap for TPEx-listed Companies includes the following:

- 1. The parent company shall begin conducting GHG assurance in 2027.
- 2. Subsidiaries included in the consolidated financial statements shall begin conducting GHG assurance in 2028.

As disclosed in Table 1-1, the total GHG emissions for the parent company in 2023 and 2024 fall within the assurance scope, accounting for 100% of the total emissions of the parent company entity for each respective year. For both of the years 2023 and 2024, assurances were conducted by DNV Business Assurance Co., Ltd. in accordance with ISO 14064-3:2019, published by the International Organization for Standardization (ISO) with reasonable assurance opinions. In 2023 and 2024, the assurance scope for subsidiaries included in the consolidated financial statements accounted for 100% of the total emissions of those subsidiaries for the years. The parent company was assured by DNV Business Assurance Co., Ltd., while the subsidiaries in the consolidated financial statements were assured by Malaysia's Bureau Veritas Certification (M) Sdn. Bhd., Singapore's TÜV SÜD PSB Pte Ltd., and China's CTI Certification Co., LTD. All assurance activities were conducted in accordance with ISO 14064-3:2019, as published by ISO, with reasonable assurance opinions provided in all cases.



1-2 GHG Reduction Targets, Strategy, and Concrete Action Plan

Specify the greenhouse gas reduction base year and its data, the reduction targets, strategy and concrete action plan, and the status of achievement of the reduction targets.

Reduction base year and goals for GHG

To develop a GHG reduction strategy, the merged company completed its GHG inventory in 2023 using the consolidated financial report as the organizational boundary. However, in 2024, the inventory scope was expanded to include downstream emissions from transportation and distribution. Therefore, 2024 has been designated as the base year. The Scope 1 and Scope 2 emissions for that year were 3,599 metric tons CO₂e and 48,739 metric tons CO₂e, respectively. The company aims to implement the following concrete actions to achieve a 20% reduction from the base year by 2029 and reach carbon neutrality by 2050.

GHG reduction strategy and concrete action plan

The Company and its subsidiaries have integrated carbon management into their operational strategies. By using a carbon management platform, they systematically integrate emissions data across the Group, providing real-time access to the information needed for carbon management. This platform also enables comprehensive oversight of various GHG reduction initiatives, including improving energy efficiency, purchasing energy-saving equipment, installing solar power systems, and reducing GHG emissions at the raw material source. These measures ensure that reduction efforts stay on track while minimizing carbon emission impacts and enhancing operational competitiveness.

To ensure that management, the execution team, and all employees work together to achieve GHG reduction targets and improve energy efficiency, key project goals have been incorporated into the Group's operational performance indicators. These indicators serve as the basis for employee performance evaluations and bonuses, reinforcing a culture of accountability in management.

Achievement of GHG reduction goals

Plant	Measures and Performance in 2024
Taiwan Plant	Replacement of chillers, additional purchase of new magnetic levitation chillers, load reduction of cleanroom circulation fans, and replacement of lighting fixtures in the underground parking lot achieved annual energy
Chengdu Plant	savings of 567,078 kWh (equivalent to 2,042 GJ). By shutting down air conditioning in standby areas, using chilled water from the raw water tank to replace chiller cooling for air compressors and electroplating air handling units, controlling air conditioning temperatures, adjusting the operating frequency of air compressors, and installing automatic stop functions on fans to reduce idle time, annual energy savings reached 570,730 kWh (equivalent to 2,055 GJ).
Malaysia Plant	Replacement of turbo air compressors achieved annual energy savings of 761,280 kWh (equivalent to 2,741 GJ).
Total	6,838GJ



5.6 Third Party Assurance Statement

Assurance Statement of Sustainability Report

思享永續會計師事務所 Live Stathinkability CPA Firm 12F., No. 221, Sec. 4, Zhongxiao E. Rd., Da'an Dist. Tainei City 106448, Taiwan (R.O.C.)

Independent Limited Assurance Report

CHANG WAH TECHNOLOGY CO., LTD.

We have completed limited assurance procedures for selected performance indicators included in CHANG WAH TECHNOLOGY CO., LTD.'s 2024 Sustainability Report. Based on these procedures, we issue this Limited Assurance Report.

Assured Information and Applicable Criteria

The selected performance indicators (referred to as the "Assured Information") and their applicable criteria are detailed in Appendix 1: Summary of Assurance Items.

Management's Responsibility

Management is responsible for preparing the Assured Information in accordance with:

- Taipei Exchange Rules Governing the Preparation and Filing of Sustainability Reports by TPEv_Listed Companies
- The Global Reporting Initiative (GRI) Standards (Universal, Sector, and Topic Standards);
- The Sustainability Accounting Standards Board (SASB) Standards; and
- · The company's internally designed criteria.

Management is also responsible for maintaining internal controls relevant to the preparation of the Assured Information to ensure it is free from material misstatements, whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to perform limited assurance procedures in accordance with Assurance Engagements 3000 ("Assurance Engagements Other than Audits or Reviews of Historical Financial Information"). Based on the procedures performed and evidence obtained, we aim to provide limited assurance as to whether the Assured Information (detailed in Appendix 1) contains material misstatements.

Compared to reasonable assurance engagements, the scope, timing, and nature of procedures for limited assurance are more limited, resulting in a lower level of assurance.

Using professional judgment, we planned and performed the following procedures to obtain sufficient evidence:

- Conducting inquiries with management and personnel involved in preparing the Assured Information to understand policies, processes, internal controls, and information systems, and to identify areas where material misstatements might exist.
- Performing tests on selected samples, including inspection, recalculation, re-performance, observation, and analytical procedures, to gather evidence supporting the limited assurance conclusion

Inherent Limitations

Non-financial information, such as the Assured Information, has more inherent limitations compared to financial information. These limitations include greater reliance on management's judgments, assumptions, and interpretations. Additionally, stakeholders may interpret non-financial information differently.

Independence and Quality Management

We and our firm have complied with the independence and other ethical requirements outlined in the Code of Ethics for Professional Accountants, which emphasize integrity, objectivity, professional competence, confidentiality, and professional behavior.

Our firm also adheres to Quality Management Standard No. 1 ("Quality Management for Accounting Firms"), which requires the establishment, implementation, and maintenance of quality management systems, including policies and procedures to ensure compliance with professional standards and applicable regulations.

Conclusion

Based on the procedures performed and evidence obtained, nothing has come to our attention that

causes us to believe the Assured Information contains material misstatements in any significant respect as prepared in accordance with the applicable criteria.

Other Matters

Following the issuance of this report, any changes made by CHANG WAH TECHNOLOGY CO., LTD. to the Assured Information or applicable criteria are the sole responsibility of the company. We do not undertake any further assurance procedures for such changes.

Live Susthinkability CPA Firm Live Susthinkability CPA Firm Taipei, Taiwan Republic of China October 28, 2025

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APPENDIX 1

SUMMARY OF SELECTED SUBJECT MATTER INFORMATION

No.	Assured Information	Corresponding Section	Applicable Criteria	Key Performance Indicators
1	Total energy consumption, percentage of purchased electricity, utilization rate(renewable energy).	5.3 Sustainability Disclosure Indicators – Semiconductor Industry.	Appendix 1-8 Sustainability Disclosure Indicators No.1 - Semiconductor Industry From the Taipei Exchange Rules Governing the Preparation and Filing of Sustainability Reports by TPEX-Listed Companies.	From January 1 to December 31, 2024, Chang Hwa Technology Group's total energy consumption was 339,833 GJ, with purchased electricity accounting for 93% and renewable energy usage at 0.1%.
2	Total water withdrawn, total water Consumption.	5.3 Sustainability Disclosure Indicators – Semiconductor Industry.	Appendix 1-8 Sustainability Disclosure Indicators No.2 - Semiconductor Industry From the Taipei Exchange Rules Governing the Preparation and Filing of Sustainability Reports by TPEx-Listed Companies	From January 1 to December 31, 2024, Chang Hwa Technology Group's total water withdrawal was 1,376 thousand m², and total water consumption was 574 thousand m³.
3	Total hazardous waste generated and percentage recycled.	5.3 Sustainability Disclosure Indicators – Semiconductor Industry.	Appendix 1-8 Sustainability Disclosure Indicators No.3 - Semiconductor Industry From the Taipei Exchange Rules Governing the Preparation and Filing of Sustainability Reports by TPEx-Listed Companies	From January 1 to December 31, 2024, Chang Hwa Technology Group's total weight of hazardous waste was 13,124 metric tons, with a hazardous waste recovery rate of 96%.
4	Types of, number of employees in and rate of occupational accidents.	5.3 Sustainability Disclosure Indicators – Semiconductor Industry.	Appendix 1-8 Sustainability Disclosure Indicators No.4 - Semiconductor Industry From the Taipei Exchange Rules	In 2024, Chang Hwa Technology Group had no fatal occupational injuries. A total of 12 incidents occurred, resulting from causes

APPENDIX 1

No.	Assured Information	Corresponding Section	Applicable Criteria	Key Performance Indicators
			Governing the Preparation and Filing of Sustainability Reports by TPEx-Listed Companies	including employee slips/falls, being caught- in or between objects, cuts/lacerations/abrasions contact with harmful substances, tumbles/rolls, being struck by objects, and improper movements
5	Product Lifecycle Management Disclosure: including weights of scraps and electronic waste and percentage recycled (Note 1).	5.3 Sustainability Disclosure Indicators – Semiconductor Industry.	Appendix 1-8 Sustainability Disclosure Indicators No. 5 - Semiconductor Industry From the Taipei Exchange Rules Governing the Preparation and Filing of Sustainability Reports by TPEx-Listed Companies	From January 1 to December 31, 2024, Chang Hwa Technology's total weight of scrapped products and electronic waste was 17,149 metric tons, with a recycling percentage of 70%.
6	Description of the management of risks associated with the use of critical materials.	5.3 Sustainability Disclosure Indicators – Semiconductor Industry.	Appendix 1-8 Sustainability Disclosure Indicators No.6 - Semiconductor Industry From the Taipei Exchange Rules Governing the Preparation and Filing of Sustainability Reports by TPEx-Listed Companies	Chang Hwa Technology Group does not use conflict minerals in its product manufacturing. We conduct conflict minerals due diligence within our supply chain te ensure that 100% of the minerals used in our products do not originate from conflict regions.
7	Total amount of monetary losses as a result of legal proceedings associated with anticompetitive behavior regulations.	5.3 Sustainability Disclosure Indicators – Semiconductor Industry.	Appendix 1-8 Sustainability Disclosure Indicators No. 7 - Semiconductor Industry From the Taipei Exchange Rules Governing the Preparation and Filing of Sustainability Reports by IPEx-Listed Companies	In 2024, Chang Hwa Technology Group had ne legal violations related to economic or environmental matters. Furthermore, no incidents of corruption or anti- competitive behavior occurred, nor were there any violations concerning

APPENDIX 1

No.	Assured Information	Corresponding Section	Applicable Criteria	Key Performance Indicators
				marketing and labeling. The reporting channels received zero complaints regarding violations of business integrity.
8	Production by product category.	5.3 Sustainability Disclosure Indicators – Semiconductor Industry	Appendix 1-8 Sustainability Disclosure Indicators No.8 - Semiconductor Industry From the Taipei Exchange Rules Governing the Preparation and Filing of Sustainability Reports by TPEx-Listed Companies	In 2024, Chang Hwa Technology Group's total production volume was 112,968 kkpcs.
9	Total water withdrawal and consumption in 2023.	3.4 Water Resource Management.	GRI 303: Water and Effluents 2018	From January 1 to December 31, 2023, Chang Hwa Technology Group's total water withdrawal was 1,136 thousand m³, and total water consumption was 433 thousand m³.
10	Total weight of waste generated at the Taiwan site(s) in 2023.	3.5 Waste Management.	GRI 306: Waste 2020	From January 1 to December 31, 2023, the total weight of waste generated at Chang Hwa Technology Group's Taiwan site(s) was 3,108 metric tons.

Note1: Descriptions including the sale of scraps and the recycling and processing of waste shall be provided.